

## NEWS SUMMARY

## GENERAL

Solidarity  
warned  
of strike  
angers

Idarity leader Leth Walesa  
ned union members that  
frontation with the Polish  
crument could lead to a  
d bath.

he was touring the south of  
country, trying to persuade  
kers not to strike ahead of  
or peace talks.

Poland lodged its formal  
ications to join the Inter-  
onal Monetary Fund and  
d Bank.

## o' to ferry aid

Government has refused to  
ide a subsidy to maintain  
P & O ferry service between  
rpool and Belfast. Page 10

## outh need hope

ation needs to adjust to  
needs of youth who face  
employment to avoid tension  
Violence. Unesco's director-  
al said.

## S. veteran plan

ident Reagan launched a  
aign to help rehabilitate  
am war veterans.

## rths warning

h Africa might enforce  
ontrol if the "disastrous"  
rate among blacks does  
go down, a senior health  
stry official said.

## rmers' protest

ere shot dead and some  
wounded as farmers in  
arashtra, India, protested at  
state prices for their pro-  
y.

## xiliary bishops

Pope named Monsignor  
as Kevin O'Brien (Middle-  
gh) and Father John Raw-  
ne (Liverpool) as auxiliary  
ps.

## ones fans clash

y were arrested and 10  
ed when disappointed  
ing Stones fans clashed  
police outside a concert  
rtford, Connecticut.

## re's labours

value of the 38-hour week  
minders work is £204, the  
and General Insurance  
any estimates. Page 7

## rities' gain

ale of unclaimed property  
money, which London's  
police will donate  
uly 300 charities.

## tern promise

operators of the revived  
Express, due in service  
summer, expect to recoup  
£11m investment in four  
Page 8

## en ruffled

Democrat Dr David Owen  
l a student who pelted  
with tomatoes during a  
at Sussex University.

## ssing down

ngle, Michael Foot's wife,  
ed "largely political" cri-  
s of the Labour Party  
s satire on Remembrance  
y.

## reversal

are hunting two burglars  
rose into Channings Wood  
Newton Abbott.

## fly...

down for the U.S. space  
s launch tomorrow  
at Cape Canaveral.

chess champion Anatoly  
moved to a 3-2 lead  
ter Scott launched an  
a swan" scheme to raise  
for wildflower conservation.  
elephant was born in  
agen zoo.

## F PRICE CHANGES YESTERDAY

(in pence unless otherwise indicated)

De La Rue	607	- 38
General Accident	344	- 8
Grand Met	188	- 7
GKN	154	- 6
ICI	280	- 6
Kwik-Fit	20	- 13
Linford	167	- 9
Metal Box	152	- 8
Midland Bank	320	- 8
Northern Foods	146	- 10
Peters Stores	76	- 4
Strong and Fisher	57	- 11
Unilever	632	- 10
Westland	108	- 6
Free State Geduld	518	- 11
Nestle	310	- 25
North Kalguri	75	- 6
RTZ	475	- 12
Whim Creek	36	- 8

## BUSINESS

Gold at  
3-month  
low; £  
off 2.55c

● GOLD fell \$14.5 in London  
to \$415, its lowest since August.



In New York, the Comex  
November close was \$412.5.  
Page 30

● STERLING fell sharply on  
profit-taking, closing at \$1.867,  
a drop of 2.55 cents, DM 4.165  
(DM 4.175) and Ffr 10.525  
(Ffr 10.555). Its trade-weighted  
index was 58.1 (59.5). Page 30

● DOLLAR improved to  
DM 2.229 (DM 2.205), SwFr  
1.725 (SwFr 1.775), and Y229.9  
(Y226.75). Its trade-weighted  
index was 107.5 (106.7). Page 30

● GILTS fell sharply as  
optimism over interest rates  
weakened. The Government  
Securities Index lost 0.55 to  
62.34. Page 34

● EQUITIES lost ground in  
sympathy with gilts. The FT  
30-share index fell 8.2 to 502.7.  
Page 34

● WALL STREET was up 1.14  
at 856.35 near the close. Page 32

● STERLING M3, the broadly  
defined money supply, rose by  
between 11 and 12 per cent in  
the five weeks to October 21.  
Back Page and Lex

● ICELANDIC krona will be  
devalued 8.5 per cent from  
today.

● SWISS National Bank president  
Fritz Leutwiler was elected  
president of the Bank for Inter-  
national Settlements. Page 2

● TEXTILES: EEC member  
states failed to agree over  
cheap imports, jeopardising the  
Community's chances of joining a  
new Multi-Fibre Arrangement.  
Back Page

● SHELL UK said ENOC's  
proposed \$150 a barrel price  
rise for Forties field reference  
crude was too big. Page 8

● UK FARMING and horticulture  
is losing about £600m a  
year through equipment  
corrosion, says Manchester  
University. Page 6

● COMMERZBANK of West  
Germany said it would be  
unable to pay a dividend this  
year. Page 28

● GRAND UNION, the U.S.  
supermarket chain owned by  
Sir James Goldsmith's Caven-  
ham group, was ordered to sell  
its Colonial stores chain. Back  
Page

● NORTHERN FOODS  
launched a \$42.7m rights issue  
to finance possible expansion  
and acquisitions. Back Page

● COMMERCIAL UNION  
Assurance reported pre-tax  
profits down 25 per cent to  
£80.2m in nine months to  
September 30. Worldwide  
underwriting losses were  
£98.1m (£93m). Page 22; Lex,  
Back Page

● WHITEBREAD, the brewer,  
raised pre-tax profits from  
£35.5m to £38.5m in the half-  
year to August 29. Page 23;  
Lex, Back Page

● DE LA RUE, the security  
printer and electronic equip-  
ment supplier, saw pre-tax  
profits fall 27 per cent to  
£10.5m in the half-year to  
September 30. Page 23; Lex,  
Back Page

GLC set to appeal  
in Lords over ruling  
on 'illegal' fares cut

BY ROBIN PAULEY AND LISA WOOD

THE GREATER London Council's policy of reduced fares on the capital's buses and underground trains is illegal — and so is the supplementary rate levied this autumn to pay for it, the Appeal Court decided yesterday.

Lord Denning, Master of the Rolls, and two other judges unanimously found that the Labour GLC's "Fares Fair" policy, which cut fares by an average of 25 per cent from October 4, with the shortfall coming from increased rates, was unfair to ratepayers.

The judgment included heavy personal criticism of Mr Ken Livingstone, GLC leader. After the hearing, GLC leaders confirmed that they probably will appeal to the House of Lords and the hearing is expected to start within a week. The decision by five Law Lords would then be final, but the present fares structure will remain for the time being.

The Appeal Court allowed an appeal by the Conservative-controlled London Borough of Bromley against a High Court ruling that the GLC had been within its rights to cut the fares. The GLC order to boroughs to levy an extra rate of 6.1 pence in the pound was quashed.

Lord Denning said: "I realise this must cause much conster-

nation to the GLC and London Transport and they will be at their wits end about what to do. But it is their own fault."

The fares cuts were not within the statutory powers of the GLC and were null and void, he said. Mr Livingstone had no power to tell London Transport to cut fares by 25 per cent. Under the London Transport Act, 1969, the GLC could interfere in London Transport's running only if it was to help

provide an "integrated, efficient and economic" service.

The judges found that the GLC had failed to follow the proper procedures in changing fares. These require the GLC, if it does not agree with London Transport's fare proposals, to ask in writing for a revised structure. This was not done. The obligation to ask neighbouring county councils whether they were prepared to help financially was not complied with also.

The judges said the GLC was required by law to maintain a fair balance between rate-

payers and the travelling public. The cut was more than fair to travellers and less than fair to ratepayers. It was a gift to travellers from outside London, who benefited from the cuts without having to pay London rates. Thousands of ratepayers inside London paid the extra rates but never used buses or tubes.

Technically, yesterday's judgment means that ratepayers who have paid their supplementary rate can have it back. But this could not be done administratively before the Lords hearing, which could go the other way.

Mr Ken Livingstone said later the decision was "not a crushing defeat." He was confident that the council would win an appeal in the House of Lords.

But he warned that public transport fares could rise by more than 100 per cent and by up to 200 per cent if the Lords agreed that the council was acting illegally, because the ruling implies that London Transport would have to be run on a break-even basis.

The ruling, said Mr Livingstone, had established "very many worrying precedents" when issues which had been put to the electorate, and for which they voted, were decided on by judges.

Tanker strike expected  
despite BP moderates

BY PHILIP BASSETT, LABOUR STAFF

CONFUSION persisted yesterday over the national tanker drivers' strike threatened from Monday. There are indications that drivers at British Petroleum may repeat their acceptance of the company's 8.1 per cent pay offer in the second round of voting called by the Transport and General Workers Union.

Despite the speculation about the outcome of the new BP voting, it is widely believed both in the industry and in Whitehall that the strike could go ahead in some form, though it could be scrappy with action varying from both company to company and region to region. Some in the industry believe that even if the BP vote is again for acceptance of the company's depots may be picketed. It is also possible that local pickets will ignore the national

advice of the TGWU and picket Mobil, which settled in May and is not directly involved in the present negotiations.

Mrs Margaret Thatcher and senior ministers believe that public opinion will be against the tanker drivers if they strike. They suspect the TGWU of conducting the second BP vote to arrive at the conclusion it wants to allow it to stage a political strike against the Government.

The Government is ready to declare a state of emergency and use 12,000 troops to move essential supplies of fuel. Under the contingency plan, codenamed Leadburn, petrol would not be rationed but 4,000 designated service stations would dispense supplies to 10 categories of authorised users, ensuring about 40 per cent of normal supplies.

The proposals make it clear that even authorised users — including police, fire, medical, water, gas and postal services and milk suppliers — could be overridden at local level. The list of designated users was drawn up for a short strike and others, like more food distributors, could be added if it was prolonged.

The final prospects for the strike are unlikely to be clear much before the weekend. The Midlands drivers' committee, for instance, is not meeting until Saturday morning to take a final decision.

Many BP shop stewards and workers were predicting yesterday that the new vote would have the same outcome as the previous one, thought to have been a "no" vote. Continued on Back Page One depot unlikely to halt oil. Page 11

## Monopolies test for Argyll bid

BY RAY MAUGHAN

THE CONTESTED £87m bid by Argyll Foods for Linford Holdings, another retail and wholesale foods group, has been referred by the Office of Fair Trading to the Monopolies and Mergers Commission for investigation under the provisions of the Fair Trading Act 1973.

The reference is being made under the assets criterion of the Act, which can be triggered when assets exceeding £15m are being taken over, but it also enables the Commission to re-examine the question of increasing concentrated market power in the national grocery distribution industry.

The Commission showed its concern at this growing buying power in its Discounts to Retailers report published last May after four years of investigation. Despite its apprehen-

sion, the Commission decided at that point that the apparent benefits to the consumer were sufficient to offset these problems. It stressed, however, that it would scrutinise all future mergers in the distributive trades.

The OFT has also asked the Commission to report on the existing merger position between the two companies which resulted from Argyll's acquisition of a 20 per cent holding in Linford from Guinness Peat in September, and on subsequent market purchases which have lifted its total stake to 29.9 per cent.

The reference is not expected to freeze Linford's proposed £21m disposal of its large, but barely profitable, wholesale division, Argyll, headed by Mr James Guthrie, is strongly opposed to this sale in divisional

management on the grounds that it would dilute the merged group's buying power and the benefits of scale, but it can only block the move by winning a simple majority of votes.

Dr David Gress, a director of Argyll, said yesterday: "We are obviously very disappointed indeed and equally surprised at the reference."

The Argyll Board will meet later this week to discuss its course of action but divestment appears unlikely although the bid now lapses. "We have a good strategic stake in Linford," Mr Webster said.

Argyll's cash offer, worth just over 170p per share, was to have closed yesterday had the bid gone unconditional. Mr Webster said: "The institutions would have walked round with their acceptances just before the 5 pm deadline yesterday."

Lex, Back Page

Thatcher  
ignores  
Paisley  
outburst

By Margaret Van Hatten in London and Brendan Keenan in Dublin

ULSTER UNIONISTS got short shrift from the Prime Minister yesterday when they voiced their fears and suspicions about the new Anglo-Irish Council and the increasing co-operation between the governments in London and Dublin.

Mrs Thatcher praised the Government of the Irish Republic for its "wonderful" co-operation in combating terrorism and resisted attempts to push her into a declaration of permanent commitment to the union between Northern Ireland and Britain, or of opposition to the concept of a re-united Ireland.

Northern Ireland would remain part of the UK so long as the majority there wished it, she repeated several times. That was enshrined in British law. But she would not be pressed beyond that point. Nor would she be drawn into attacking the latest spate of IRA murders or terrorism in general.

In replies to questions following her statement on last Friday's Anglo-Irish summit in London, Mrs Thatcher brusquely told Unionist MPs such as Mr James Kilfedder and Mr Enoch Powell that she disagreed with them.

She totally ignored an outburst from the Rev Ian Paisley, who created uproar in the chamber as Mrs Thatcher rose to make her statement. Dr Paisley, who was sitting in a side gallery, shouted out that the Prime Minister was a liar and a traitor, and hastily left the chamber. Mrs Thatcher did not give him a glance.

She adopted a more gentle tone in replying to Mr James Moynihan, leader of the Official Unionists, who claimed that people in Northern Ireland felt betrayed. But she told him firmly that Dr Garret FitzGerald, the Irish Prime Minister, and his two predecessors acknowledged that any change in Ulster's constitutional position could be achieved only through the consent of the majority. That represented a great advance on the previous position, she said.

Outlining the points agreed during last Friday's talks, Mrs Thatcher said: "The Unionists attack plan. Page 10

£ in New York

	Nov. 9	Previous
Spot	\$1.8655-8675	\$1.8820-8640
1 month	0.24-0.17 dis	0.22-15 dis
3 months	0.45-0.35 dis	0.35-0.25 dis
12 months	0.40-0.30 dis	0.20 dis par

Reagan says he  
will veto Bills  
against cuts

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT REAGAN announced yesterday that he would not come forth with new public spending cuts until he unveiled the 1982-83 U.S. Federal Budget in January, but that in the meantime he would veto any appropriations Bills passed by Congress in breach of his present Budget plan.

In his first Press conference for six weeks the President called on the nation to "stiffen its spine and not throw in the towel" on his efforts for a long-term reduction in Government social programmes.

He warned Congress, which has not yet acted on his September call for a further 12 per cent cut in spending by all government agencies outside the defence area, that he would veto "any Bill that abuses the limited resources of the taxpayer."

So far, he complained, the 1981-82 money Bills now near completion on Capitol Hill looked like "busting" his Budget guidelines.

This was also Mr Reagan's first Press conference since he conceded last week that the impact of recession made it unlikely that he could reduce the Budget deficit to zero by 1984.

The President spoke as Democratic Party members of the Budget Committee in the Senate, which is controlled by his Republican Party, were accusing him of deceptive and misleading economic policies by making projections that had not been borne out.

The attack was led by Senators Daniel Moynihan and Gary

Hart as the Budget Committee awaited word from Mr Reagan on his plans to confront mounting Budget deficits expected because of the recession.

But the President said he would not move from his economic programme of sweeping Budget and tax cuts combined with tight monetary controls. "I am determined to stick with it and stay on course," he said of his economic plan.

He insisted that spending must be brought under control, since this was the key to righting the economy, and asked: "Who can honestly look Americans in the eye and tell them spending is under control?"

He conceded that the recession had changed some of his Administration's economic estimates, but said the tax cuts which he wanted and Congress approved last summer would help cut unemployment and bring about a general recovery. "We should see things picking up by spring, or at the latest early summer of 1982," he said.

Mr Reagan also said he would not consider any revenue-raising measures to balance the Budget until the Budget for the 1983 financial year, starting on October 1 next year, was presented to Congress in January. He did not favour tax increases to bring the Budget deficit down, and there would be no changes in revenue procedures until the first part of 1983.

U.S. wholesale prices up, Page 4  
Carrington praises Saudi plan, Page 10

## Tea strike halts Metros

BY ARTHUR SMITH AND JOHN LLOYD

A STRIKE over tea breaks has halted production of BL Cars' Metro and Mini models at Longbridge, Birmingham.

Mr Terry Duffy, president of the Amalgamated Union of

that the agreement reached with BL last week could not be interpreted to allow the company to cut breaks.

The dispute has come less than a week after the company's success in defeating a pay strike by BL Cars' 58,000 manual workers.

In crisis talks with national union leaders, during the pay dispute, Sir Michael Edwards, the BL chairman, indicated "an adjustment in the manner in which we do things." But the Longbridge stoppage undoubtedly reflects resentment about the way the company's 3.8 per cent pay deal was implemented.

Union leaders suggest that the management's attitude to tea breaks, which is linked to the introduction at the beginning of this month of a 39-hour week, is a key factor. Continued on Back Page

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## EUROPEAN NEWS

## Recession corrodes West German-Dutch steel lifeline

BY GILES MERRITT IN BRUSSELS

FOR ALMOST seven long years of steel crisis, the West Germans and the Dutch have stood out against the background of the other recession-hit steel industries in the EEC. Their sound investments in modern integrated steel complexes stood them in good stead.

More important still, the comparatively buoyant West German domestic market for steel and the country's liberal attitude to imports helped shore up other weaker EEC steelmakers. Other Community producers have had about 25 per cent of West Germany's 40m tonne market, and these exports have proved a lifeline.

Now, that desirable state of affairs could, quite suddenly, be at an end. West Germany and Dutch steel companies have been hit hard by the sustained recession and there is a growing danger that West Germany will be closing its frontiers to shipments of steel from elsewhere in the EEC.

At the centre of this new crisis are the ruins of a Dutch-German transnational merger which once seemed the shape of things to come throughout the EEC steel industry. The 1973 union between the Netherlands' Hoogovens and West Germany's Hoesch seemed so rational—and the companies so complementary—that it seemed the very embodiment of the Common Market in steel.

At its Ljuiden coastal steelworks, not far from Amsterdam, Hoogovens produces bulk steel at Japanese prices. The idea was that its highly com-

petitive steel would be shipped by canal to Hoesch, which could process it and sell it directly on to the Ruhr engineering plants which ring its Dortmund plant. In the boom conditions of the early 1970s, the industrial logic of this arrangement seemed impeccable. Hoogovens pushed ahead with fresh investments which would enable it to triple its original level of steel shipments to Hoesch, so that they would run at 1.6m tonnes a year.

The worsening conditions in the European steel industry have made this relationship untenable. Hoogovens and the Dutch Government cannot afford the Fl 488m (£106m) losses which the link-up's joint holding company Estel declared last year, of which it is reckoned in the Netherlands that 75 per cent is attributable to Hoesch. Estel's 1981 losses are estimated at Fl 650m (£141.5m) and Dutch analysts calculate that unless Hoogovens severs its ties with Hoesch, the Ljuiden company will be bankrupt within two and a half years. Hoesch and the Bonn Government have been told that the future of the Dortmund concern is therefore no longer an Estel problem but a West German one.

The difficulty is that the likely West German solution will in turn create a truly European problem. For Hoesch is talking seriously to Krupp Stahl of a co-operation pact which would amount to merger in all but name and Kloeckner

is also open to discussions on collaboration. The Bonn Government, meanwhile, is pushing for ailing State-owned Peine-Salzgitter to be associated with any Hoesch-Krupp grouping. Should that come about, a new 13m tonnes a year West German steel colossus would be created, with serious implications for other EEC steel producers.

If Ruhrstahl, as the new West German combine would probably be called, does come into being in early 1982, it will require handsome subsidies from Bonn. It is that prospect which is worrying the rest of the EEC steel industry. Hoesch alone needs some DM 4.5bn (£1,077m) to restructure itself during 1982-87 and the government funding needed to launch Ruhrstahl is almost certain to exceed the DM 5,077m (£1,212m) estimate so far made public.

But it is not, of course, the size of the burden to be shouldered by the West German taxpayer that is creating alarm outside Germany. It is the likelihood that so much financial aid would inevitably be accompanied by an umbrella of protectionist measures to shelter the new group from import pressures while it reorganises and streamlines itself.

Already, during 1981, West Germany's eight principal steelmakers have found that they can ill afford to continue having their own domestic market regarded as communal EEC property. Imports (from inside and outside the EEC) take up to 40 per cent of the

TOP STEEL PRODUCERS IN 1980				
(all figures in tonnes)				
	1979		1980	
	ranking	output	ranking	output
Nippon Steel	1	33.47	1	32.93
U.S. Steel	2	26.94	2	21.13
NKK	3	16.15	3	16.15
Finisider group	4	13.75	4	14.3
Ethlehem Steel	4	17.60	5	13.60
Thyssen group†	10	12.65	6	13.15
Sumitomo	8	12.89	7	12.70
Kawasaki group	7	12.90	8	12.66
Arbed group	9	12.47	9	11.99
Usinor group	12	10.46	10	10.77
Estel	11	11.50	11	10.13
Siderbas	16	8.70	12	9.41
Jones & Laughlin	13	10.43	13	8.79
BSC	3	17.72	14	8.4
Republic Steel	15	9.07	15	7.71
Saciilor group	—	na	16	7.57
BHP	17	8.12	17	7.48
Kobe Steel	18	7.58	18	7.43
Iscor*	21	6.92	19	7.00
National Steel	14	9.70	20	6.86
Armco	20	7.25	21	6.62
Inland Steel	19	7.43	22	6.39
Kesco	23	5.55	23	6.23
Aselco	25	5.35	24	5.71
Krupp group	24	5.41	25	5.60
Kloekner group†	26	5.00	26	5.50
insidera	27	4.88	27	4.69
Peine-Salzgitler	29	4.35	28	4.36
Vöest-Alpine	28	4.61	29	4.33
Mannesmann group	30	4.26	30	4.28
Sidermax group	32	4.08	31	4.04

\* Ingots and continuously-cast semi. † Business year not calendar year

† Estimate.

\* Ingots and continuously-cast semi. † Business year not calendar year. ‡ Estimate.

Source: International Iron and Steel Institute

market, and West German steel output has dropped about 8 per cent on the first nine months of last year. Shipments of subsidised steel from the EEC countries have also made the West German market too fragile to tolerate the firm

price rises that West German producers say they need just to break even.

Business is bad by West German standards, even though most EEC steel producers who are working at around only 50 per cent of capacity still envy

the West German average of 70 per cent. Peine-Salzgitter says that this year it has been losing DM 10m-20m a month and a growing number of more efficient producers are now reporting similar losses. Looming in the background there is, furthermore, the renewed threat of U.S. moves to stem steel exports from Europe. West Germany's steel exports, notably to the U.S. as well as Eastern Europe, have accounted for 35-45 per cent of production and created the market slack that made the imports situation tolerable.

The West German steel industry's response to the worldwide recession has been two-fold. First, the ideological ballast has been thrown overboard. Steel producers are no longer shy about asking the Government for subsidies and various other State aids. Bonn, for its part, is relaxing its tenacious commitment to the free market. A limited subsidy programme, announced earlier this year, envisages grants equal to 10 per cent of the total investment for rationalisation measures.

It was no more than the thin end of the wedge, for the industry is turning now to the solution that has served it well at least twice this century. Concentration through close co-operation and then merger was the defence most leading German steelmakers took against the depression of the late 1920s.

Concentration is proving

attractive once again, and is in any case being reinforced by Hoogovens' rejection of Hoesch. It is not that any new grouping would in itself solve the problems of the steel sector, but there is a cogent argument that it would produce a more solid platform for regulated change and rationalisation.

Rejected partner though it is, Hoesch nevertheless has something to offer if it marries Krupp on the rebound from Hoogovens. Krupp Stahl has diversified well into special steels, and its 5.4m tonnes a year output of crude steel would be complementary to Hoesch's sophisticated steel processing and engineering activities.

In recent weeks, the original idea of a collaboration which would cut out any overlap between Hoesch and Krupp has blossomed into talk of full-scale co-operation. So much so, that it is unclear whether or not it would even stop just short of merger. This uncertainty is largely a result of the Bonn Government's intervention in the affair. Suddenly aware that the creation of the Ruhrstahl partnership would in any case need to be financed to the tune of 80 per cent by taxpayers, Bonn has been using those subsidies as an argument to push Krupp and Hoesch into considering a three-cornered alliance which would include Salzgitter.

Both Hoesch and Krupp are reluctant for several reasons. Salzgitter's participation would

complicate the already task of mutual valuation, is an even greater worry, would introduce political uncertainties. The Ruhr, where Hoesch and Krupp are both based, is a Social Democrat stronghold. North Rhine-Westphalia is in Christian Democratic hands. Lower Saxony, therefore much less easy to the wishes of the Democratic-Free Democratic Government in Bonn, is that a Ruhrstahl producing tonnes a year, and so larger than Thyssen, benefit from economies of scale might also be less likely to be knits by politicians.

The word in both Bay the Ruhr now is that the be a close-knit link between Hoesch and Krupp Stahl, a much looser relationship between the two of the Salzgitter. Whatever the shape of the new Ruhr entity, though, it does a particularly well for Hoogovens is even too

to make a DM 80-100 profit on the steel it is the West German market. It is worried that the in a year or so account third of Ljuiden's which it sells to West stockholders could be used if Ruhrstahl's signals the onset of profit measures. And Hoogovens good deal less vulnerable. Europe's much more subsidised steelmakers.

## Change of style likely for top BIS job

BY DAVID MARSH

DR FRITZ LEUTWILER, president of the Swiss National Bank, who was elected yesterday to the presidency of the Basel-based Bank for International Settlements, may be expected to bring a change of style to the top job in central banking.

Sharp-tongued and given to occasional intransigence, Dr Leutwiler—described by one of his central bank colleagues as “a crafty old fox”—offers a contrast with the professional gentility of Dr Jelle Zijlstra,

head of the Dutch central bank, who will give up the BIS post at the end of the year. He has held the job since 1957.

The style of the BIS itself, however, will not change. The central bankers' bank, which has a balance-sheet of \$50bn (£26.5bn), is unlikely to alter the key factor on which it has built its reputation—absolute discretion in carrying out financial transactions for the international central banking community.

The last time that the BIS actively courted publicity was in 1931, just after the bank was set up. This was when the first president, Mr Gates McGarrah, made a radio appeal—unsuccessfully—for common sense

over German war reparations. Dr Leutwiler is unlikely to do anything so outlandish.

In the mould of most European central bankers, he mixes monetarism and pragmatism in healthy quantities. The Swiss National Bank allowed the money supply to grow well in excess of its target in 1978 when the franc came under strong upward pressure on the foreign exchanges. Recently the emphasis has been in the other direction—monetary growth has been squeezed almost to zero as the franc has been weak.

Like Dr Zijlstra, Dr Leutwiler is a keen advocate of a monetary role for gold. This is a commodity which the BIS, as keeper

of gold for central banks around the world, knows all about. Dr Leutwiler has, however, firmly rejected the idea being debated in the U.S. of a return to the gold standard.

Dr Leutwiler, 57, has said publicly that he wants to leave the Swiss National Bank before the statutory retirement age of 65. But he has been persuaded to stay on for at least the three-year minimum term of the BIS job. He believes it would be an inappropriate testament to his central banking skills for him to leave the Swiss financial scene with the country's inflation rate ballooning to a most un-Swiss 7½ per cent.

● Dr Leutwiler: monetary role for gold



## Malta goes to polls next month

BY GODFREY GRIMA IN VALETTA

MALTA'S GENERAL election, to be held on December 12, is expected to produce a vigorous campaign between Mr Dom Mintoff's ruling Labour Party and the opposition Nationalists, headed by Dr Eddie Fenech Adami. The island's nascent but active Communist Party has not yet said whether it will fight the election.

The main issues in dispute include Malta's future as a non-aligned country, its relations with the United States and the Soviet Union, and the extent of government power.

Under Mr Mintoff, who has been in power since 1971, Malta has severed all ties with the North Atlantic Treaty Organisation, dismantled British military bases and has

tried to distance itself from both superpowers. Relations with the Soviet Union have improved considerably, however, with the granting of bunkering facilities to Soviet merchant ships at a former NATO fuel base, the signing of an accord guaranteeing Malta's neutrality and the establishment of a Soviet embassy.

Mr Mintoff's plan to forge a closer political and economic affinity with Libya, which for many years provided the island with cut-price fuel supplies, proved short-lived when Libya last year intervened militarily to stop Malta's search for oil offshore.

The Nationalist Party basically opposes the stationing of

foreign troops in Malta, wants guarantees from Western powers of neutral status. Domestically, he has campaigned against nationalisation of bank and television stations, communications and tinning advance by the ment into traditionally the private enterprise.

Reuter adds: Sauri lending Malta about (£15.5m), Mr Mintoff yesterday. He said would go towards a new shipyard at Harbour, ME4.5m used for a desalination and ME1.5m for communications.



## Now West German air traffic controllers are getting a better look at what's up.

Every day hundreds of flights crisscross the sky over the Federal Republic of Germany—airspace that will become even busier during the 1980's. Directing traffic in these crowded skies is a tough, demanding task for air traffic controllers of the Federal Administration of Air Navigation Services (BFS). But it's one that will be handled with greater efficiency and safety with the help of a new, automated air traffic control system developed by Raytheon in cooperation with Siemens AG.

Operating in four regional centers—Bremen, Düsseldorf, Munich, and Frankfurt—the system will monitor airport landings and takeoffs as well as enroute traffic. It has a much greater capacity than the system it replaces and will automatically perform many of the routine tasks that were formerly handled manually.

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Raytheon companies in other parts of the world are heavily involved in air traffic control. Raytheon Canada Ltd. produces radars for enroute and terminal traffic control as well as DME and VOR equipment and weather radars. Another Raytheon subsidiary, Cossor Electronics Ltd. in the U.K., produces secondary surveillance radars, displays, and airborne transponders.

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## Death call for leaders of Turkish unions

By Metin Mankin, Ankara

THE MARTIAL LAW Prosecutor in Istanbul has demanded a death sentence for the three leaders of Turkey's second largest trade union federation, a left-wing organisation, according to lawyers.

In an 850-page indictment, which took more than a year to complete, the Prosecutor named 32 people whom he charged with the 1980 coup. Among them are Abdullah Kestel, the union's leader, and other members of the union's executive committee, including the Secretary General, the other confederation leader.

The indictment has not been made public. It is understood that Kestel and his colleagues are being charged with "using labour movement as a force for overthrowing the constitution."

Most of the leaders have been in a prison since the coup 10 months ago. The date of the trial is likely to be fixed next week when judges complete the indictment.

## E. erman church urges cun Warsaw Pact arms

By COLITT IN EAST BERLIN

THE EVANGELICAL Church of Saxony, the largest in East Germany, has called on the Warsaw Pact to reduce its nuclear missiles and "build trust" in Europe from the east.

In the first time East German Protestants have challenged the military policy of the East German Government, the church has issued a statement under the leadership of the West German Protestant Church for the peace movement in Europe.

**ateral steps**

A synod of the Evangelical Church in Saxony met in Halle, urging the Warsaw Pact to take "unilateral co-ordinated" steps in disarmament "such as reducing the number of nuclear missiles which are aimed

## JEERS GREET MAUROY ANNOUNCEMENT

# France raises social security levies

BY DAVID WHITE IN PARIS

THE FRENCH Government, after what appears to have been a tense cabinet meeting, yesterday announced extra levies on both wage-earners and employers to cover a rapidly widening gap in its social security accounts.

The new charges, which met with an initially cool reception from unions and a frankly hostile one from the Patronal employers' federation, go most of the way towards offsetting the FFfr 36bn (£3.4bn) accumulated deficit which the Government expects to face for 1981 and 1982.

However, M Pierre Mauroy, the Prime Minister, said the measures were "not the real solution" to the social security problem and announced that he hoped to have a thorough reform of the system ready by October next year.

Addressing a business conference, at which he was jeered on several occasions, M Mauroy said that the Government had to find a solution for the social security deficit before it embarked on planned measures such as the lowering of the retirement age.

The Patronat said that the extra FFfr 11.7bn (£1.1bn) levied on companies would

## Sit-in at Peugeot factory

FANCE'S SECOND biggest car manufacturer, Peugeot, faces severe disruption at its main Sochaux plant following a decision by more than 4,000 workers to occupy part of the factory from tomorrow, writes Mark Webster in Paris. However, workers at the Sandouville factory of the country's leading car-maker, Renault, have ended their two-month-long industrial action which had progressively paralysed production of the Renault 18, 20 and 30 models.

Renault has agreed to the creation of 84 new jobs at the factory and will pay nearly

half the wages which the men would have lost through their strike action.

The Peugeot dispute has been brewing for some weeks and concerns demands for increased pay, shorter working hours and a fifth week of holiday as well as reduction in the production rate, particularly in the body shop.

The management of Peugeot is contesting the validity of the vote for occupying the body plant because it concerned only the 4,225 workers in that part of the factory which, in all, employs more than 30,000.

make their competitive position more difficult and put a brake on the creation of jobs. It said the measure was in contradiction with the fight against unemployment and inflation.

An additional 1 per cent levy on wages, which was imposed by the Giscard administration and lifted just before the presidential election, is being brought back. The measure is understood

to have been strongly opposed by Communist ministers.

M Mauroy said the Government had opted for higher contributions because the main alternative — an increase in value added tax — would have had a direct impact on inflation.

The increase in employees' contributions is expected to bring in FFfr 16.3bn (£1.6bn) with further funds due to come

from the recovery of funds already owed by companies and from a doubling of car insurance tax. Economy measures are expected to knock FFfr 3.8bn off the deficit.

The steep increase in the deficit results from a renewed escalation in health spending, the loss in receipts caused by higher unemployment, and improvements in family allowances.

After a surplus of more than FFfr 10bn last year, recent projections show a shortfall of FFfr 7bn this year, climbing to FFfr 23bn in 1982. In addition, the Government is due shortly to raise housing allowances, pensions and family benefits.

The overall reform is aimed at changing both the structure of the social security system and its financing basis. At the same time the Government is planning tax adjustments to reduce the impact of the extra charges on labour-intensive industries.

M Mauroy, plunging straight from the cabinet meeting into a hall packed with business leaders, provoked derisive laughter with a rosy description of France's "path of growth," and was jeered later during questions.

## SPD aims to avoid vote on N-missiles

By Jonathan Carr in Bonn

WEST GERMANY'S ruling Social Democratic Party (SPD) will probably avoid a vote at its congress next April on the controversial Nato "twin track" nuclear missiles decision.

Statements by both supporters and opponents of the Nato stand within the SPD show that most feel there is little to gain and much to lose by pushing the issue to a vote.

Instead, the Congress would urge that progress be made quickly in the Soviet-American negotiations on the missile problem, and propose that a special SPD conference be held in 1983 to judge the results of these talks.

The SPD has long been deeply divided over the Nato decision of December 1979, which offered negotiations in intermediate-range nuclear missiles to the Russians but also warned that Nato would deploy similar missiles from the end of 1983 if there was no progress in the talks with Moscow.

Chancellor Helmut Schmidt has said he will resign if his party decides to reject the Nato stand, and it had been widely assumed that the moment of reckoning would be the Munich congress.

However, the start of the superpower negotiations at the end of this month in Geneva implies that SPD opponents of the deployment of new U.S. missiles in Europe are having to reconsider tactics.

It is widely recognised that negotiations cannot be expected to produce results by next April — so that a negative vote at the SPD congress might simply undermine the talks, and drive Herr Schmidt to step down.

That, in turn, would probably bring down the coalition with the Liberal Free Democrats (FDP) and thus destroy what hopes the SPD opponents of the Nato decision still have of influencing government policy.

That does not mean there will be no discussion of security policy at the Munich gathering — nor that some may still try to force a vote on the Nato decision. But the tide of party opinion is moving against them.

## Jobs pressure rises as Schmidt meets two sides of industry

BY JONATHAN CARR IN BONN

WEST GERMANY'S Chancellor, Herr Helmut Schmidt, meets trade union leaders and employers today amid increasing pressure for further steps to combat growing unemployment.

In a speech yesterday, Herr Schmidt stressed that the Government was determined to follow a middle course between budget cuts "at any price" and big public spending programmes to try to create more jobs.

However, the Chancellor's own Social Democratic Party is giving mounting verbal support to union proposals involving, among other things, more state investment expenditure and cuts both in interest rates and working hours.

The Liberal Free Democrat Party, junior partner in the Bonn coalition, instead favours measures to encourage private sector investment and to reduce the state deficit further.

It proved hard enough to find a balance between the strategies of the two parties during the coalition's efforts at budget consolidation in the summer. It is likely to prove still more difficult now, with the jobless total touching 1.5m or 5.9 per

cent of the labour force. Pressure from the unions has also been unusually strong over the past few weeks.

No union leader can afford to take less than the strongest possible public stand towards government and employers, with the average number of jobless next year likely to rise to an unprecedented 1.7m.

Furthermore, with the annual wage round (for 1982) about to begin, union leaders are under strong pressure from the rank-and-file to obtain a better deal than they managed for this year, when wages in real terms (after inflation) are showing a marked fall.

The debate has also been sharpened by jostling among potential successors to Herr Schmidt. Oskar Vetter, head of the trade union federation,

Herr Schmidt's talks today are unlikely to bring full accord, still less a firm programme of new measures to combat unemployment. But they are intended to allow all those involved to retreat from public rhetoric for a while, and get to know better the other side's true position.

## Carrillo move puts party at risk

BY TOM BURNS IN MADRID

THE CENTRAL committee meeting of the Spanish Communist Party that opened in Madrid yesterday marks a milestone in the organisation's 60-year-old history. It will affect fundamentally not just the future of the Spanish party but the viability of the already nebulous Eurocommunist platform as well.

The immediate purpose of the meeting is to consider the expulsion of six committee members, all of them key members of the so-called "renovating" tendency that openly questioned the veteran leadership of Sr Santiago Carrillo at last July's party congress.

The twist is that Sr Carrillo's draconian purge attempt could boomerang to the extent of reducing the party to a rump of hardline bureaucrats.

The catalyst in the crisis was the decision by Sr Roberto Lertxundi, secretary-general of the Basque Communist Party, to join forces with the Marxist Basque Revolutionary Party and to expand together the radical

nationalist coalition, Basque left.

Sr Lertxundi (34) was carrying out the renovators' objective of broadening the party's scope and adapting himself to the peculiar circumstances of the nationalist framework of Basque politics.

Sr Carrillo then sacked Sr Lertxundi and his supporters from the Basque party and reinstated the veteran Sr Ramon Ormazabal, who has been linked closely to the national leadership since the 1950s. In retaliation, a Madrid-based group of renovators endorsed Sr Lertxundi publicly, a defiant action which led directly to the pre-expulsion order before the central committee.

The chain of events did not end there. Sr Carrillo was forced subsequently to suspend the local committees in Salamanca and in Valladolid who came out in support of the renovators. More seriously for him, the Andalusian party, which has considerable weight in the national organisation, decided to

oppose the expulsions.

At its crudest, the witchhunt instigated by Sr Carrillo has its origins in a generational conflict. With the exception of Sr Manuel Azcarate, the party's chief foreign affairs spokesman, the dissident renovators are all in the 30-40 age group and were among the leaders of the student movement against Francoism in the 1960s.

Their criticism is directed on one level at the gerontocracy that has directed the party fortunes for more than three decades. At an ideological level, they call for a thorough commitment to the official party line of Eurocommunism. This is translated into a more profound critique of Eastern European socialism that goes further than Sr Carrillo's "independence from Moscow" strategy, and into a broadening of the Communist movement to embrace a greater spectrum of left-wing dissent.

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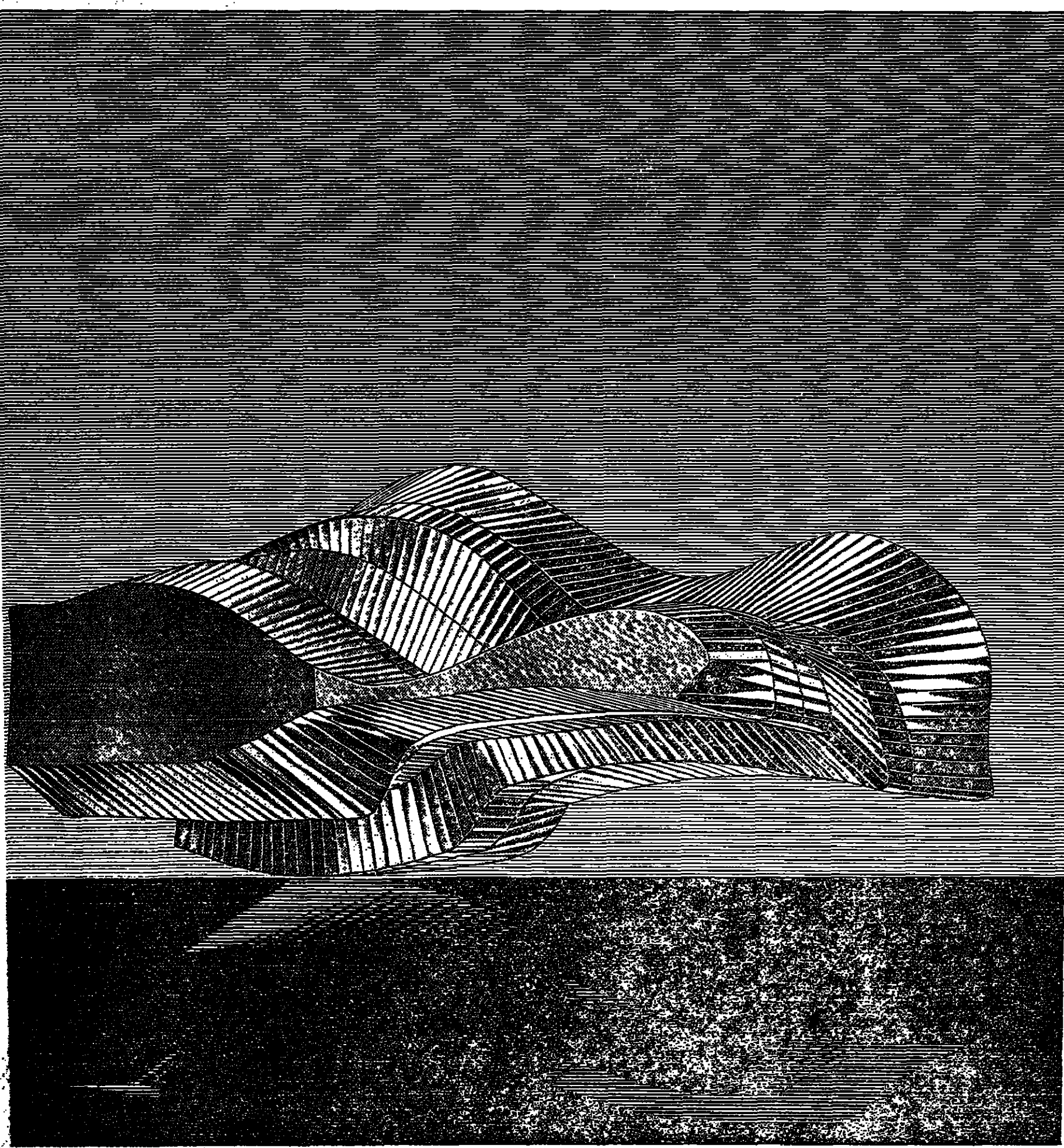
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## OVERSEAS NEWS

## Numeiri to fight middle aged spread in Sudan

By Alan Mackie, recently in Khartoum

PROSPTLY at 8.30 am on Thursday the tour began. After a short homily on the need to counter backsliding and negligence, Mr Gaafar Numeiri the President of Sudan, began an impromptu inspection of the Presidency offices in Khartoum with a horde of local and foreign pressmen clearing the way. Then into University Street, where a handful of motorists watched bemused as their President strode across the road into the Ministry of Commerce, where the inspection ended.

It was all good theatre. What it will do to change the stultifying habits of the Sudanese Civil Service is debatable. More importantly it signalled to the world that, for all the talk of Libyan hit squads, Mr Numeiri felt free to wander around the centre of his capital with the minimum of fuss. It also gave the lie to any suggestion that the assassination of his close ally, President Sadat of Egypt, together with his declining health and more than a decade of managing this sprawling country, had broken his will to continue.

Mr Numeiri is no stranger to the instability of power. He has survived more than a score of coup attempts. At the same time, the task he now faces in steering Sudan from bankruptcy and fighting the middle aged spread of a regime in danger of becoming just a little too set in its ways, is certainly more complex than the skilled balancing act he has performed up till now in reconciling tribal and sectional interests.

Apart from the running sore of the civil war in neighbouring Chad, he has—given the turmoil on his borders—achieved remarkable stability. Mr Numeiri has made his peace with Col Haile Mariam Mengistu, the Ethiopian leader, following Ethiopian accusations that Sudan had helped Eritrean rebels in Ethiopia.

The internal pressures on Mr Numeiri, brought sharply into focus when he sacked his entire cabinet on Monday, are a complex mix of old and new elements.

Although the Communists have ceased to be a credible force in the country since their abortive coup in 1971, the same cannot be said of the Ansars, the followers of the Islamic nationalist Mahdi, who mounted a Libyan-backed coup in 1976, which very nearly toppled Mr Numeiri.

In the ensuing truce, Mr Sadek Al-Mahdi, the Ansar's leader, undertook to eschew violence and work for change within what Mr Numeiri promised would be an increasingly democratic system. However, the Ansars were not offered any worthwhile position in the Government and the military hold on the Government has not lessened. Mr Sadek used Mr Numeiri's support for the Camp David peace process as a pretext for resigning from the Sudan Socialist Union (SSU)—Sudan's only political party—in October 1978 and has since sat on the sidelines.

The Muslim Brotherhood—which until now has opted to work within the SSU—is unhappy with the Camp David accord and the Egyptian-Israeli peace treaty.

The Muslim Brotherhood wants the Islamic "Sharia" law to be the sole basis of Sudan's legal system. Mr Numeiri has resolutely resisted this demand. It would destroy the trust the predominantly Christian or animist south of Sudan has in him for ending the 17-year civil war between north and south, and adhering to the 1972 Addis Ababa peace agreement, which gives the south self-rule.

But even Mr Numeiri's special relationship with the south is now being called in question by the dissolution on October 5 of the southern region's People's Assembly and its replacement by an interim government headed by a northern Moslem, Gen Gasmalla Abdullah Rasas. The move coincided with the dissolution of the National People's Assembly in Khartoum to make way for a major shift of power to the regional assemblies. New elections for a slimmed down National People's Assembly of 151 members against 367 in the old assembly will take place before December 4, according to the Presidency.

Mr Numeiri's ambiguous intentions over introducing real democracy are obscured by the country's parlous economic position and the need to keep a tight rein on security, especially in Khartoum.

The introduction of an open door policy over the past year to attract workers' remittances from abroad and foreign capital is already producing worrying disparities of income. The problem is compounded by an actual decline in real incomes under the effects of zero growth and a 2.9 per cent annual increase in the population.

The danger may be that Mr Numeiri is already too isolated to engage the people's support as he once could. He sees the military as a natural participant in Government. But others note that Mr Numeiri's appointment of military figures as his closest advisers is a tacit admission of his own insecurity.

## Libya campaigns against Saudi peace plan

By HSIAN HIJAZI IN BEIRUT

LIBYA has embarked on a campaign to stop the Saudi eight-point plan for a Middle East settlement from being presented to the Arab summit conference due to be held in Fez, Morocco, later this month.

Major Abdel Salam Jalloud, the second-in-command in the Libyan regime, has said that Crown Prince Fahd's plan should be set aside to avert a major inter-Arab split.

He was quoted by Jana, the State-run Libyan news agency, as saying yesterday: "The plan put forward by the Saudi crown prince is an American scheme in substance. Therefore, we ask that it be withdrawn to preserve the unity of the Arab nation and avert serious consequences."

Those who are trying to speak in the name of the Palestinian cause by offering falsified solutions must leave the matter to the Palestinian revolution."

Major Jalloud's remarks coincided with the summit conference in Riyadh of the heads of state of six Gulf nations, members of the Gulf Cooperation Council.

The leaders of Saudi Arabia, Kuwait, the United Arab Emirates, Qatar, Bahrain and Oman were expected to take a decision on bringing the Fahd plan be-

fore the Fez summit meeting.

The Crown Prince had called for the establishment of an independent Palestinian state in the Israeli-occupied West Bank and Gaza Strip in exchange for recognising the right of all nations in the region to live in peace. This, it was assumed, covered the state of Israel.

Libya leads the Arab rejectionists states, who accept nothing less than the dismantling of Israel. A year ago Saudi Arabia broke off diplomatic relations with the Libyan regime of Col. Muammar Gaddafi after the latter had sharply criticised the deployment of U.S. Awacs radar aircraft on Saudi soil.

The Libyan Government has been pressing for an emergency meeting by Foreign Ministers of member states in the hard-line "Confrontation Front" comprising Syria, Libya, South Yemen, Algeria and the Palestine Liberation Organisation.

Beirut's pro-Libyan daily newspaper As Safir said yesterday the Foreign Ministers may meet in advance of the Arab conference to take a unified decision on the Fahd plan, and on the expected presence at the summit of President Gafar Numeiri of Sudan. Major Jalloud asked that Mr Numeiri should not be invited to the meeting.

## Palestinians continue West Bank protest

By DAVID LENNON IN TEL AVIV

PALESTINIAN PROTESTS against the Israeli occupation continued in East Jerusalem and the West Bank yesterday, despite a tough clampdown by the Israeli security forces following more than a week of demonstrations.

Most shops and many schools in Arab East Jerusalem were closed yesterday, in protest against the appointment of an Israeli civilian administrator in place of the West Bank military governor, and the indefinite closure last week by Israel of Bir Zeit university, the largest university on the West Bank.

The Palestinians fear that the appointment of a civil administrator is the beginning of an Israeli attempt to create the impression that the military occupation has been ended, while they continue in fact to live under Israeli army rule.

Mr Ariel Sharon, the Defence Minister, said that separating the military and civilian aspects of West Bank

rule should encourage more Palestinians to join in the administration of their own affairs. The Palestinians have rejected this as an Israeli attempt unilaterally to impose autonomy, which they regard as a ploy designed to prolong the occupation under a different guise.

The Minister also warned that there would be a tough crackdown on anti-Israeli elements and those who encouraged terrorism. Yesterday Israeli forces were out in strength in East Jerusalem and the West Bank town to control the protests. They broke up a schoolgirls' demonstration in Jerusalem and arrested two youths who were trying to fly the Palestinian flag. Israel yesterday began to crack down on West Bank public figures which it regarded as being involved in, instigating or encouraging the protests. The editor of one Arabic paper was arrested, as was a member of the El Bireh local council.

## Wage accord sought for Australian metals trades

By PATRICIA NEWBY IN CANBERRA

EMPLOYERS and unions involved in Australia's metals trades begin talks this week on wage negotiations which could bring a measure of industrial peace to this strike-prone sector.

The metals trades unions have been among the most disruptive in the past year in their fight for a five-hour reduction in the 40-hour working week. It has been estimated that over the past year as much as 30 per cent of the 400,000-strong metal trades workforce has been on strike on any given day.

Encouraging signs are emerging from two other disruptive groups, the oil refinery workers and dockers. A national port stoppage was averted yesterday by an agree-

ment which will guarantee wage rises for dockers.

The Waterside Workers Federation and the Association of Employers of Waterfront Labour said they would examine ways to prevent or eliminate stoppages. The co-operation has been heralded as a new approach to waterfront industrial relations, which have been among Australia's worst.

In the oil industry a "facilitator" has been appointed to step in when industrial disputes become bogged down between Caltex and its refinery operators in New South Wales.

The appointment of a troubleshooter to handle problems on site before strikes occur was agreed upon last week when a strike at the country's biggest refinery, Kurnell, in Sydney, led to petrol rationing for the fourth time this year.



## Paris anger at Peking sentence for fiancée

By Tony Walker in Peking

THE FRENCH Trade Minister, M. Michel Jobert yesterday cancelled several meetings with Chinese officials when he heard the news that the Chinese fiancée of a French diplomat had been sentenced to two years' re-education through labour.

Deng Xiaoping, China's Vice Chairman, at a meeting yesterday with M. Jobert, reportedly described the sentencing of the girl as a "regrettable coincidence," on the eve of the Minister's arrival.

Li Shuang, a 23-year-old artist, who had been living with French diplomat M. Emmanuel Bellefroid, was arrested in September, as she was emerging from a block of flats in one of Peking's diplomatic compounds.

The couple planned to marry last month, but Miss Li was held without trial for almost two months until her sentencing last week. Under Chinese law, no court case is required for two-year sentences of re-education through labour.

No report of the case has appeared in Chinese newspapers, and the French embassy in Peking has been given no reason for the harsh penalty. M. Bellefroid left Peking on October 23 for Paris and is expected to take up a posting in Hong Kong. The French ambassador has raised the Bellefroid case with the Chinese authorities on several occasions, without success.

According to French diplomats, a senior Chinese official has accused M. Bellefroid of acting as an intermediary between Chinese dissidents and the outside world. M. Bellefroid had described his fiancée, a member of an avant-garde artistic group, as "apollitical."

Since the closure of Peking's democracy wall several years ago, the Chinese authorities have systematically mopped up most dissident activities, arresting some 50 people and banning unofficial publications.

The Bellefroid case appears to have overshadowed commercial discussions during the Jobert visit. The French secured an undertaking that the Chinese were still interested in the purchase of two nuclear reactors and in further co-operation on oil exploration. Two French companies, Total and Elf Aquitaine, are involved in joint ventures in the Bohai Sea, North China, and in southern Chinese waters.

## Chad troops talks

Foreign Ministers and military experts from six African nations meet in Lagos tomorrow to discuss the deployment of a peace-keeping force in the central African republic of Chad, following the withdrawal of Libyan forces, AP reports from Lagos.

## AMERICAN NEWS

## Wholesale prices at six-month high

BY DAVID BUCHAN IN WASHINGTON

HIGHER LIST PRICES for 1982 model cars provided the main impetus in raising U.S. wholesale prices last month by 0.6 per cent, the biggest monthly increase since April and triple the September rise of 0.2 per cent, the Government reported yesterday.

The apparent inflation acceleration in October was seen more as the result of a quirk in measuring car prices rather than the cause of serious concern to the Reagan Administration, preoccupied with the impact of recession on its budget plans.

Last month's wholesale price rise was larger than many observers expected. But officials said it could be put down almost entirely to the fact that the September figures included car price discounts at the end of the 1981 model year, while the October index took the new 1982 list prices at face value,

even though few cars are actually being sold at this level.

In contrast, wholesale food and energy prices fell last month. Petrol prices rose in October for the first time in six months, but this was more than offset by a decline in heating oil prices, and thus the wholesale energy price index fell slightly overall.

The current downturn in interest rates indicates the financial markets' belief that inflation is inevitably abating with recession, even though consumer prices showed a surprise upturn in September with a 1.2 per cent rise. October retail price figures are due later this month.

Wholesale price trends are an indication of what consumers will shortly have to pay in the shops, and government figures released yesterday on whole-

sale prices further back in the supply pipeline contained some hopeful signs. The index for intermediate goods showed no change in October, while the index for raw materials fell 1.7 per cent, the third successive monthly decline.

Recession coupled with a falling inflation rate puts a double squeeze on the Federal budget, as unemployment compensation swells payments and a slower rise in the nominal level of personal incomes and corporate profits reduces what the Government has to tax.

President Reagan has conceded that the current recession has made it near-impossible for him to fulfil his election promise to reduce the federal budget deficit to zero by 1984.

The President's concession of defeat on this score has met mixed reaction on Capitol Hill.

Democrats in both House expressed a wary attitude while the majority Republicans have said with relief they believe that further tax cuts are not in the nation's best interests at the moment.

But the public opinion leaders in a Senate subcommittee on a balanced budget bill, presented to the House last week with a package of controversial tax measures raising taxes cutting a long list of programs over the three years.

The Administration is reported to be in a ditch plan, particularly the prospect of a through the democratic trolled house.

## B-1 'could hit Russia into 1990s'

WASHINGTON — The heads of the U.S. Defence Department and the Central Intelligence Agency (CIA) told Congress yesterday that the B-1 bomber might be able to penetrate Soviet air defences "well into the 1990s."

Mr Caspar Weinberger, Defence Secretary, and Mr William J. Casey, CIA director, said in a joint letter to key Senators and Congressmen that their conclusion was based on "tests against advanced technology air defences."

Critics of the B-1 have been making capital out of a previous statement by Mr Weinberger that the bomber would not be able to survive against Soviet air defences any later than 1980.

Air Force officers, on the other hand, have testified that the B-1 would be able to penetrate Soviet defences into the middle of the next decade.

The letter reached Capitol Hill as the Senate subcommittee on defence appropriations worked on a military spending bill that exceeds President Ronald Reagan's budget request by \$7.1bn (£3.76bn).

## Limited N-war feasible, air force general says

DAVENPORT, IOWA — The commander of the U.S. Strategic Air Command, General Bonnie Davis, said yesterday that although he thinks a limited nuclear war is feasible, he and others in uniform are committed to avoiding such a confrontation.

Gen Davis said: "One can conjure up a scenario where there could be use of small tactical nuclear weapons." This could occur without forcing the super-powers to trigger their strategic nuclear arsenals.

Gen Davis urged support for President Reagan's proposed arms build-up, but said the ultimate goal was to reduce nuclear arms. "All this must lead to, in the end, nuclear arms reduction."

Meanwhile Mr Richard Allen, AF

## Taiwan sales denied

NEW YORK — The State Department said yesterday it was not aware of any decision to approve the sale of advanced fighter aircraft to Taiwan. The department was commenting on a report that such a decision was "close."

The report, in the New York Times, quoted a Republican official as saying the sale could proceed in steps, with Taiwan first buying Sidewinder missiles and radar systems for the F-5E Tiger, as well as sophisticated

ground defence weapons. Later, it would be allowed to produce the advanced F-5G Tigerhawk.

The newspaper noted that Peking had recently reduced diplomatic ties with the Netherlands because the Dutch sold Taiwan a submarine and had threatened to take similar action against Washington.

F-5s would allow Taiwan to strike the Chinese coast but are more limited in range than the F-16.

## Trinidad and Tobago's ruling party wins landslide victory

PORT-OF-SPAIN — The ruling People's National Movement (PNM) won a landslide victory in yesterday's general election in Trinidad and Tobago.

With only a few voting districts unreported, the PNM was assured of 27 of the 36 seats in the House of Representatives, according to unofficial returns. However, there was no immediate victory claim from Prime Minister George Chambers, who became the party leader when Dr Eric Williams, the nation's first Prime Minister, died in March.

The Movement had 24 seats in the last legislature. Mr Karl Hudson-Phillips, of the Organisation for National Reconstruction, who had been billed as Mr Chambers' biggest threat, suffered a humiliating rejection. The organisation did not win a seat.

The unofficial returns gave the Democratic Action Congress faction of the Alliance Party the two seats representing the island of Tobago, where 50,000 of the nation's 1.2m people live. The Alliance's United Labour Front appeared likely to win the remaining seven seats.

The National Joint Action Committee, led by a former activist in the Islands' 1970



Mr Bertel Gittens, the election commissioner, forecast a record vote of more than 75 per cent of the 730,000-strong electorate. But the turnout dropped off sharply in the afternoon, and officials said the total was probably close to the 56 per cent that voted in 1978.

Mr Chambers and the PNM ran on the party's record of accomplishments in 25 years of rule, including independence from Britain in 1962, free university education and bringing banking and insurance industries under local control.

The opposition parties accused the movement of perpetuating inefficiency, corruption and waste which they said had increased during Dr Williams' time in office. Mr Chambers had said he would correct the problems, but had made little progress in his seven months in power.

Trinidad and Tobago, off the northern coast of South America, has enough oil and natural gas for energy self-sufficiency.

But the nation is plagued with such problems as malfunctioning telephones, poor water, power and transport systems.

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## IMF loan will give 'tremendous boost' to Indian economy

BY K. K. SHARMA IN NEW DELHI

THE APPROVAL of India's application for a three-year loan of SDR 5bn (about \$5.7bn) by the executive board of the International Monetary Fund (IMF) was yesterday welcomed by the Finance Minister, Mr R. Venkataraman, who said it would give a "tremendous boost" to the Indian economy.

The loan will tide the Government over a crucial period, when its balance of payments position would otherwise have been tight because of a heavy oil import bill. The period will be used to make structural changes in the economy to reduce the current account deficit, estimated this year to be Rs 33bn (£1.91bn).

This will be done mainly by increasing oil production, together with a major attempt to increase export earnings by creating exportable surpluses and initiate a policy of export-led growth. Import substitution is also to be increased in oil, fertilisers, steel and, in the long term, cooking oil and cement.

The Government has agreed to place the economy under the surveillance of the IMF, as a condition of receiving successive instalments of the loan.

Apart from permitting freer

investment by private and foreign firms, the Government has agreed to limit the expansion of domestic credit to 19.4 per cent in 1981-82. The agreed limit on the growth of money supply is 15.7 per cent.

In the first year, the Government has also agreed to limit the contracting of non-concessional foreign loans with a maturity of between one and 12 years to about \$1.6bn (£450m). Although this excludes commercial borrowings for a steel plant in Orissa to be built by Davy McKee of Britain and loans for power projects.

The Government has also agreed to review policy in consultation with the IMF to evolve suitable standards of economic performance for the period of the loan. In the meantime the Government will not impose import restrictions for balance-of-payments reasons, nor will it make bilateral payments arrangements with trading partners which have not been approved by the IMF.

India will draw SDR 300m this month as the first instalment of the loan, and another SDR 300m within the next two months. The country's total requirements in the financial

year ending in March 1983 is likely to be SDR 900m. Part of the loan will bear interest of 9 per cent, and the rest will bear 12 per cent interest.

Mr R. N. Malhotra, the Finance Secretary, who played a major role in negotiating the loan, said yesterday that India "is making efforts for improving its external position in the trade and foreign exchange areas, and this will bring us to a sustainable position immediately at the end of the three-year period of the loan."

Mr Malhotra expected India's

external account to improve during this period. He hoped that the balance-of-payments support by the IMF "will help us actually to pursue policies without having the necessity to cut our development expenditures or starve the economy of essential imports."

Whatever the Government's reaction, the loan is bound to create considerable controversy in India because of the commitment it involves to major policy changes and consultations with the IMF on the performance of the economy.

Reagan and Mr Donald Regan, his Treasury Secretary, issued their call at the IMF annual meeting for "strong IMF adjustment programmes."

The Indian loan did not meet this test. The Treasury said the U.S. would continue to show its disapproval—presumably by further abstentions in board votes—of IMF programmes which did not meet its criterion. The Treasury went on to complain of "insufficient clarity" in the IMF

loan conditions, which include ceilings on domestic credit and foreign commercial borrowing.

The Reagan Administration believes the IMF's role of short-term lender to cover balance of payments emergencies must not blur the World Bank's development function. It felt that the IMF action was in some ways a disguised development loan for India and that it could have been considerably smaller.

The most controversial changes in policy affect private investment, both Indian and foreign. This has been subject to severe restrictions for the past 20 years, and the Indian Government has now apparently agreed to allow private companies to function more easily.

This may lead to the relaxation of many of India's severe controls on the private sector. What the IMF can be expected to watch carefully is the manner in which the Government applies India's Monopolies and Restrictive Trade Practices

Act. The Act has prevented fresh investment by large Indian companies in all areas except high-technology or the country's undeveloped regions.

This will also benefit foreign investment which is subject to the same restrictions as well as being controlled by the controversial Foreign Exchange Regulations Act. This forbids most foreign companies from owning more than 40 per cent of the equity in Indian ventures.

The loan conditions also require a considerable liberalisation of foreign collaboration and royalty payments. It is expected that foreign companies will find it easier to insist on higher royalties than the 4 per cent they are now restricted to.

Both the import and export policies of the Government are expected to be liberalised, although the Commerce Ministry is studying ways to reduce bulk imports like crude oil, fertilisers, steel and cement. However, imports of capital goods and industrial raw materials are expected to be made easier.

Prices of public sector goods will be allowed to rise, while Government subsidies for industrial and agricultural

goods will be reduced.

The only stipulation Government has made the changes will be "con with our national interest."

accepted by our parties. This is meant to act as a check to prevent the IMF seeking excessively policy changes. But this lead to serious difference policy changes between Government and the IMF.

The IMF has not insisted devaluation of the rupee, plans to keep India's exchange policy under review. The Government has agreed with IMF's objective that it have a "realistic" exchange rate policy. This is after allowed the rupee to depreciate by about 15 per cent against the dollar in the past six months.

In its letter of intent, IMF, the Government said it has already made "me term structural adjustments because of a sharp deterioration in the terms of trade at a higher oil price."

The Government refers the bad spell the economy through as a result of drought in 1979, but also that performance has now proved considerably.



## Chinese demand for Japanese steel expected to recover

BY RICHARD C. HANSON IN TOKYO

CHINESE demand for steel from Japan is expected to cover next year for the first time since exports fell sharply two years ago.

The rise reflects some improvement in China's heavy industries, as well as price concessions offered by the big Japanese steel companies.

Nippon Steel, the world's best integrated steel maker, said the Chinese indicated in negotiations last week that they would place 2m tonnes of orders for 1982. This compares with about 1.9m tonnes this year. The bulk of orders are expected to be for cold rolled coils and sheets, from that demand from heavy machinery industries in China in the rise.

Since 1979, when Japanese exports to China hit a record, demand has centred on cars, used mainly in construction. As a result of China's economic problems, Japanese exports fell sharply to 2.8m tonnes in 1979 and 2.3m tonnes in 1980.

In the latest negotiations, a deal was struck in Peking, the Chinese contracted for 705,700 tonnes of steel for the January half of 1982. But China indicated additional orders

would bring the six-month total to around 1m tonnes. This is ahead of the pace set in the current year, when the Chinese bought 915,000 tonnes in the first half and 986,000 tonnes in the second.

The Japanese have been encouraged by a sharp rise in demand for cold rolled steel, which accounted for more than two-thirds of the latest orders. In order to win the orders, the Japanese makers agreed to shave prices next year by an average of 2 per cent below the 1981 contract prices. The rollbacks were caused mainly by depressed prices on the world market, and are considered partly responsible for China's plans to increase imports next year.

Agencies add: Shrinking demand and bulging stockpiles sent Japan's imports of crude oil in the first half of this fiscal year to the lowest level in 10 years, the Petroleum Association of Japan said yesterday.

Crude oil imports in the April-September period totalled 110.4m kilolitres, down 11.2 per cent from the previous year.

An association official forecasts that large stockpiles of crude "will lead us to conserve our procurement" of crude oil.

## Israel fears decline of arm exports to EEC

BRUSSELS—Israel yesterday warned representatives of the European Community that a decline in exports to the Ten could have disastrous economic consequences in Israel.

Mr. Simcha Ehrlich, the Israeli Farm Minister, said in two days of talks with officials, that Israel would be upset by moves to reduce its exports of agricultural goods to the Community.

A major reduction of Israeli exports to the Common Market would be a disaster for our country, he said.

He concerns stems from Israel's scheduled entry into the Community in the mid-1980s. If Spain becomes a member, it will receive tariff-free privileges for products such as oranges, which Israel at present markets competitively in Europe.

Mr. Ehrlich said he asked the officials to grant Israel concessions ensuring that Spanish entry would not destroy Israel's traditional sales market. He said he received no special assurances, but added: "I'm a born optimist—I hope we will be able to maintain our share."

Israel sold about \$1.6bn (\$848m) worth of goods to the EEC in 1980 and bought roughly equal the amount from the Community. The sales represented about one-third of Israel's foreign commerce.

## Land Rover in talks with Cameroon

Kenneth Gooding

Motor Industry Correspondent

LAND ROVER, the BL subsidiary, is in talks with the Cameroonian Government about establishing an assembly plant at Douala.

Land Rovers were produced in Cameroon until the mid-1970s on a small scale with help of the local importer.

Port of kits stopped because Land Rover was short capacity in the UK.

Following the £200m expansion programme in Britain, a Rover is interested in setting up a facility which would produce about 1,000 cars a year, some for export.

Enter reports from Paris: introduction of foreign models wanted for 27.5 per cent of French car market during first nine months of this year compared with 22.4 per cent in the same period last year.

Figures published by the importers' association.

Despite a decline of 10 per cent in overall new registrations to 1,333,613 in 1980, foreign cars increased their sales 17.3 per cent to 366,852 from 312,905 a year ago.

Three foreign leaders in the French market: Volkswagen, Ford and Fiat—increased their sales, while Renault Motors and BL lost out. In addition, new registrations for Japanese cars declined by 20.8 per cent to 31,419 units from 39,600 a year ago.

## Tighter Cocom export rules ahead

By Anthony Robinson

Exporters of Warsaw Pact countries and China are being urged by the Department of Industry to give their views on the goods which should be subject to security clearance by the Paris-based strategic exports co-ordinating committee (Cocom).

A review of strategically sensitive export items is taking place in London and other Nato capitals and Japan following the decision of Western leaders at last June's Ottawa summit meeting to review procedures and the list of embargoed items.

The most extensive changes are expected in the field of computer hard- and soft-ware exports and other computer applications. A significant tightening-up is expected.

Whitehall is asking exporters to make their views known through their trade associations.

Lance Keyworth writes from Helsinki: A consortium of Finnish companies has won a £14.18m (£22m) order to supply automation systems for two Soviet-built, coal-fired boilers.

The contract was signed by Oy Kontram AB and Valmet Oy of Finland and V/O Technopromexport of the Soviet Union. Kontram is a specialist in marine instrumentation and automation, and Valmet is the state-owned engineering concern.

## Terry Dodsworth in Paris reports on how a French group's know-how won it a gas pipe-line order

### Share of Soviet contract is tonic for Creusot-Loire

"IF YOU come successfully through negotiations like these, it's as good as having a successful heart check-up," said M. Jean-Louis Devoisselle, deputy managing director of Creusot-Loire, the French engineering group.

He was looking back over what had seemed the interminable talks which led to the group winning half of a \$940m (\$495m) contract for equipment and management services on the 5,000 km Siberia-West Europe gas pipeline.

Creusot is to a consortium with Mannesmann Anlagenbau of West Germany.

"This is a high risk business," M. Devoisselle said. Creusot invested nearly \$2m without any guarantee of return, in chasing the contract. The

money went on innumerable project studies, around 30 missions to the Soviet Union and the cost of a permanent negotiating team in Cologne, where the later discussions were held.

But it was natural for Creusot to spend the money. It has been active in the markets of Imperial Russia and the Soviet Union since the beginning of the century, making it one of the most well-versed western groups in the art of negotiating with the Russians.

Indeed, Creusot built a factory in St Petersburg, later called Leningrad, before World War I.

After World War II it became, it claims, the first western company to establish a permanent office in Moscow. About 40 different contracts

followed. There were locomotives in the 1950s and then fertiliser factories, gas cooker plants and, more controversially, about 18 months ago a steelworks order.

This last contract was signed at the height of the U.S. embargo, initiated by President Carter after the Soviet invasion of Afghanistan, on high-technology transfers to the Soviet Union.

Now the U.S. is increasing pressure on West European countries in an effort to divert them from taking the Soviet gas to be channelled along the pipeline from Siberia.

At the same time there is internal argument in France about the amount of gas which France should buy from the Soviet Union. This discussion, like the U.S. opposition, centres

on the strategic advisability of building energy links with the Soviet Union.

But Creusot insists that none of the political manoeuvring has much effect on its own conduct. "Our attitude is quite clear," said M. Devoisselle. "It is up to the Government to make the political decisions. In deals of this kind, if they do not want it to go ahead, they do not give the credit."

Creusot has not been under pressure from the U.S. M. Devoisselle said. Yet it might have expected some. It uses U.S. technology both for the turbines and the compressors it will be putting into the compressor stations as part of the pipeline contract.

This political attitude has permitted Creusot to pursue more single-mindedly the development of its Soviet negotiating expertise. It starts with an attitude of respect.

"The Soviets are the finest professionals we have ever come across," said M. Devoisselle. "They have a perfect knowledge of current prices in the West and they know all about the state of the individual companies and the national economies. They drive a hard bargain, and they are very clever negotiators."

But the Creusot experience has shown that western groups also need patience and adaptability. Soviet negotiators are prepared to take their time and they demand infinite flexibility from their suppliers.

The pipeline project was a classic instance. Talks about some form of pipeline deal started in 1975, but over the

past six years the Soviet Union has changed its plans at least four times, forcing potential suppliers like Creusot to change their estimates.

During this time the Soviet negotiators were prepared to look at every alternative. Indeed it was only last August that Creusot began to feel that it would win the contract. M. Devoisselle and M. Jean Corbion, general manager of the group's energy division, were recalled from holiday.

On crucial points in negotiations, the Soviet authorities like to talk only to the top. The Soviet negotiators in this case were breaking up the log-jam. Creusot knew that, because it had been in the business long enough to read the signs from Moscow.

## Algeria and France seek to end long-standing gas pricing dispute

BY FRANCIS GHILES

THE LONG-STANDING gas pricing dispute between France and Algeria is unlikely to be solved before the state visit by French President Francois Mitterrand to Algiers at the end of November.

The visit is the second by a French President since Algerian independence in the early 1960s. Algeria's state oil and gas company, Sonatrach, has been

locked in battle with Gaz de France and its other gas customers for nearly two years in an attempt to bring the price of its liquefied natural gas (LNG) in line with that of crude oil.

So far Sonatrach has failed, despite its decisions to suspend deliveries to its two major customers, Gaz de France, and El Paso, of Texas, during the

spring and summer of 1980.

Shipments to France were resumed 14 months ago but a second contract with the French utility, which was due to start this autumn, is not being honoured.

Gaz de France receives about 630,000 cu m of Algerian LNG a month for which it is paying \$4.27 per million British thermal units (BTUs). Sonatrach is billing it at \$6.11 leaving settlement of the balance unresolved. Sonatrach is failing to honour a second contract for the delivery of about 700,000 cu metres a month.

A possible solution to the dispute is felt to be a broad ranging economic co-operation agreement between the two countries. This would sharply increase French exports to

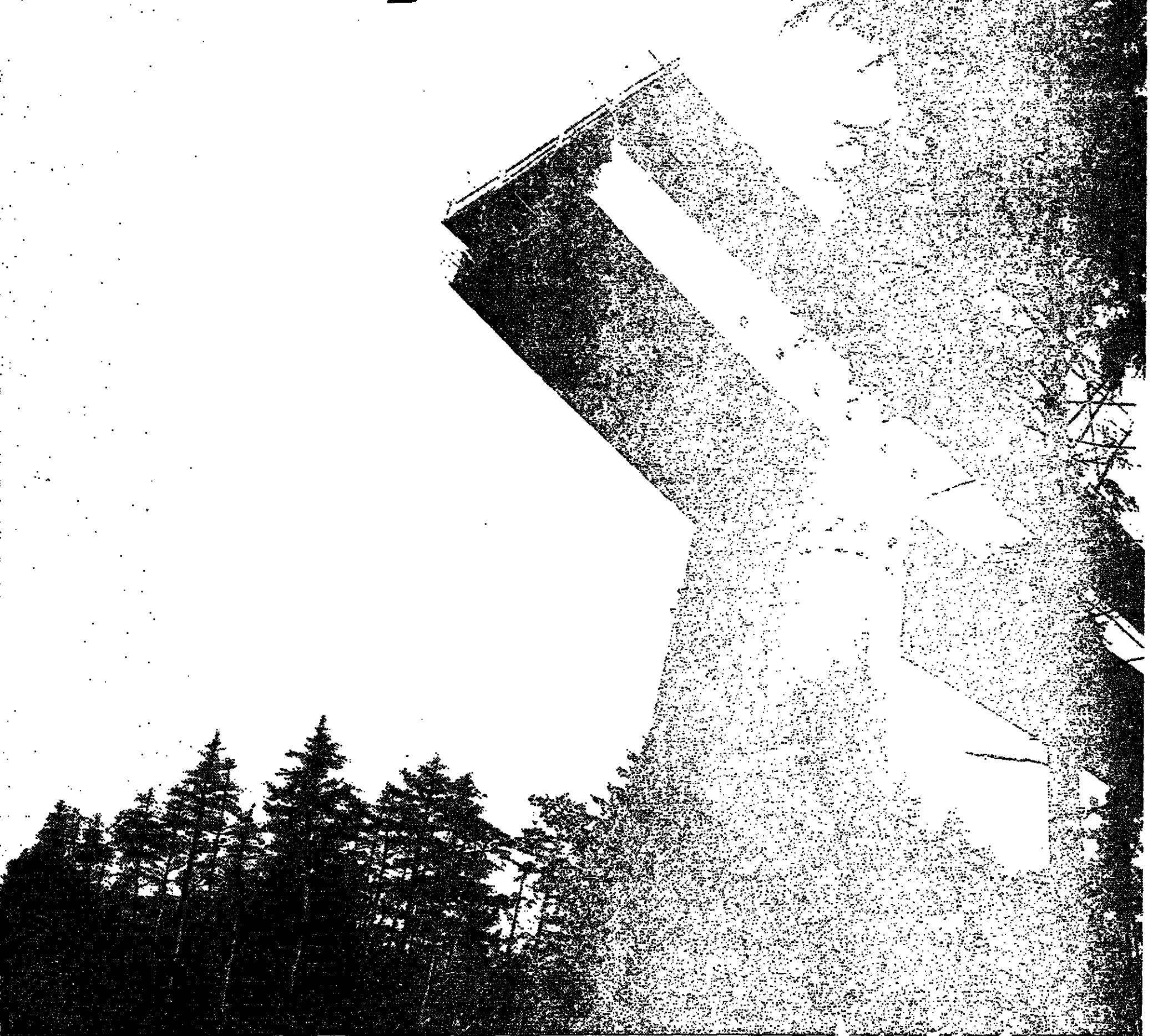
Algeria and lead to the setting up of a number of joint companies. This idea is favoured by those in the new Socialist administration in Paris who wish to see close relations between the two countries.

However, any formula which would blur the real price Gaz de France pays for Algerian LNG would present major drawbacks. Indeed, all the other cus-

tomers or potential buyers of Algerian LNG in Europe—Italy, Spain and Germany in particular—are looking to the France-Algerian agreement as a base from which to negotiate with Sonatrach.

The agreement will, thus, be highly visible. Furthermore it would be difficult for France to pay more for Algerian than for Russian gas.

## What happens to your overseas contract if the money runs out?



## Portuguese may overhaul Lockheed cargo aircraft

DIANA SMITH IN LISBON

PORTUGAL'S military aircraft workshops (Ogma) at Oeiras near Lisbon will have chance to overhaul and fly Lockheed C-130 cargo aircraft if advanced discussions with the U.S. corporation and the Portuguese authorities in fruition.

Lockheed will train Ogma and carry out material and

ment—about one-third of the price Air Portugal faces for three firm and two optional Tri-Stars. Whether long-range hopes of selling at least 10—if not 15—Tri-Stars will materialise is now open to question; recently, the Portuguese Government structured the financially-strapped airline to lease rather than buy six Boeings needed to update its fleet.

Reuter reports from Ottawa: De Havilland of Canada, has signed a contract to supply Egypt with 10 Buffalo transport aircraft, spare parts and training assistance, the Canadian Trade Ministry said.

AP-DJ reports from Amsterdam: Fokker Aircraft has received an order from the Swedish domestic air carrier, Linjeflyg Aktiebolag, for two F28 Fellowship aircraft and an option on a third. The 85-seat aircraft will be delivered in December 1982, and January, 1983, the aircraft on option is scheduled for delivery in 1983. The Swedish airline already owns 13 Fokker aircraft.

In many overseas markets public and private capital expenditure is being cut back.

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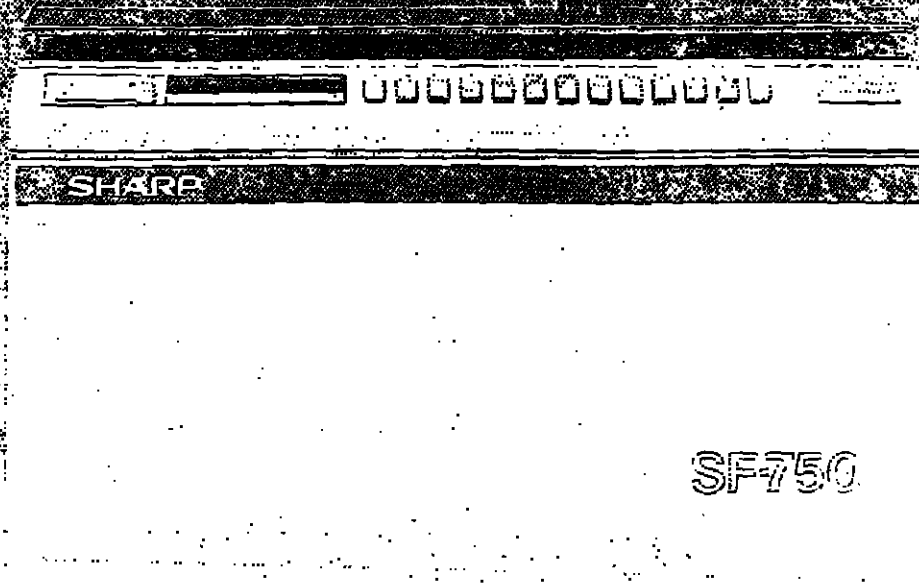
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## UK NEWS

# Fast food business slows down

Making a 'fast buck' has proved difficult in the past year, reports David Churchill

DELEGATES to the annual fast food fair in Brighton this week will be anxiously wondering whether the phenomenon will survive during the 1980s.

Making a "fast buck" out of fast food has proved extremely difficult over the past year as the recession has hit consumer spending and the market has become overcrowded by companies trying to join the bandwagon.

One new market entrant, the Bejam Freezer group, has decided to pull out of fast food retailing and others could follow. Bejam sold its Trumps hamburger chain to the Grand Metropolitan Chef and Brewer subsidiary.

Mr Peter Smale, Wimpy's marketing director, told a recent Marketing Society conference that he had "absolutely no doubt that quite a number of the new entrants will fall by the wayside during the '80s as the parent companies, quite professional in their own field, decide that the returns from fast food are too long term for the investment required."

Few, if any, of the fast food operations trying for High Street trade are making a profit and some are understood to be losing substantial amounts.

Expansion of fast food outlets away from the South-east is becoming much slower than anticipated.

Fast food has been a traditional feature of British catering for decades with the fish and chip shop, but it is the more modern style of trading based on the U.S. example that has attracted the attention.

Stockbrokers

Kemp-Gee defines the new fast food format as "systemised, high volume, catering offering a predictable, branded, hygienic and heavily advertised product" designed to appeal to the 15-24 age group.

No accurate figures are available for the numbers of such new fast food outlets because of their rapid growth over the past few years, but the estimate is 16,000, of which some 11,000 are fish and chip shops.

There are thought to be 2,300 Chinese takeaways, with the remainder comprising other ethnic outlets and fast food stores.

In some parts of the South-east, especially London's Oxford Street, the newer fast food outlet is edging out other retailers from prime sites.

The fast food boom emerged in the late 1970s because rising living standards enabled more people to eat out. Young people were more likely to want, and be able to afford, a quick meal outside the home.

Some 16.4 per cent of family food expenditure goes on meals outside the home. The comparable figure in the U.S. is 38 per cent.

The Wimpy chain was long the flagship of hamburger-style fast food in the UK, but by the early 1970s its trading formula

had become jaded. It has since been revamped under the ownership of United Biscuits.

The British consumers' changing social and spending habits and the fact that fast food in the U.S. had become relatively sophisticated led to the U.S. "invasion" in the late 1970s. This was spearheaded by the McDonald's hamburger chain and the Kentucky Fried Chicken operation.

McDonald's opened its first UK outlet in 1974, but resisted the temptation to go for growth until the market developed and its operation was working efficiently.

British companies then decided to enter the market—just as the recession was beginning to bite into sales. The variety of UK entrants included such names as British Rail's Casey Jones, Tesco's Bite, and Asda's Take or Stay.

Most fast-food outlets are modelled broadly on the successful McDonald's formula, although many newer stores have tried to widen their menu or offer different decor. But as marketing specialist

Kraushar and Eassie says: "It is really not enough just to try to copy McDonald's, whose huge U.S. base and established disciplines mean that they can see off most competitors."

Kraushar and Eassie cri new fast-food operators' imagination. "Why mu emphasis be on hamburger why must everyone go fo investment outlets at £250,000 each?"

There are some atten novelty in the UK charac by the British Scho Motoring's Spud-U-Like potato chain. The BSM ha 12 of these outlets opera franchise.

Mr David Acheson, managing director who work for both Wimpy Kentucky Fried C believes the Spud-U-Lik opt offers greater se because smaller capital is required. One recent cost £12,500 to equip, co with the £200,000 f adjacent McDonald's.

Wimpy's Peter Smale "We calculate that McD has only made sufficien after seven years to pa interest on its investme He acknowledges, h that McDonald's "is a able machine that will remorselessly."

Fast food in the probably never likely to the same impact as in t because of such fact different road systems, traffic density at high higher occupancy costs.

Stockbroker Scir Kemp-Gee remains "co that in terms of the insti life cycle, the new fa revolution is in the pe early development and ac ing growth, and this seen through much 1980s."

# Corrosion costs farms £600m, says report

BY NICK GARNETT, NORTHERN CORRESPONDENT

CORROSION costs agriculture and horticulture about £600m a year in Britain, but half of this loss could be prevented, according to a report just published by the University of Manchester institute of science and technology.

The report pinpoints deficiencies in the design of farming equipment and machinery and also criticises the standard of farm "housekeeping"—including maintenance, painting and cleansing routines.

One of the main recommendations of the report, prepared by the university's corrosion and

protection centre after a three-year study, is that the agriculture and agro-chemical industries should set up a national advisory service.

A principal weakness in agriculture and horticulture, says the report, is the general lack of awareness about corrosion and its cost. Its conclusion is that farming is almost certainly an inefficient industry in minimising its effects.

The Department of Industry and the institute of science and technology have prepared a leaflet to be published shortly entitled Corrosion in Agriculture and Horticulture.

Farming and horticulture, it says, are among the most capital intensive British industries, with investment in buildings and equipment totalling more than £12bn.

The report says the cost of corrosion from climatic effects, air-borne pollution and chemicals — is about £50m a year for horticulture and £550m for farming.

Of the total, £150m is due to direct cost losses in the form of equipment replacement. A further £100m results from capital depreciation arising from corrosion.

The balance of the loss arises

from diminished proe such as damage to cr production inefficiency.

The report highlights effects of modern chem in fertilisers, additives stock feeds, grain pres and insecticidal and f sprays.

Copper-based fungic example, pose particu lens because of their effect on galvanised l

On the manufacture ing equipment, the re better use should be protective paints and i

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## UK NEWS

## Love's labour lost will cost £204 to replace

BY ROSEMARY BURR

THE CASH value of a wife or husband is £204 for a four working week, Legal General, the insurance company, has estimated. The figure is based on employment fees for the different jobs, ranging from housekeeping to driving and gardening, at a homemaker would do in a week.

Legal and General calculated years ago that the cash value for the homemaker was

ome is the girl's prison and the woman's work—Shaw wrote. Rosemary Burr examines new perspective on the man's mainstay

a week. This was based on less rigorous calculation, a housewife or house husband ranks equal in the salary with a sergeant major, a bishop, a fire chief, head chef or second division footballer.

Legal and General has come the figures to underline financial loss a breadwinner loses his or her spouse will suffer. Six years ago the company launched a life policy for insuring wives. But it has since several companies offer

such policies, only one in four British wives is insured.

Legal and General said: "Given the reluctance to provide financial protection for husbands and their children, there was perhaps a role for the employer to play in filling the gap." The company has launched the first scheme by which an employer can protect a married employee.

The cost of insurance for all workers for a year's pay would be about 0.1 per cent of the average payroll, said Legal and General. A minimum of 20 employees is needed. There is also an index-linked administration charge of £150.

The employers' premiums—except for employees who are major shareholders in the company—will normally qualify as a business expense. The employer will receive the benefit in the form of one lump sum plus monthly instalments, all of which will be subject to PAYE.

Only legal spouses will be covered, says the company: "It would be extremely difficult to establish precise relationships otherwise."

Legal and General says the annual death rate of wives with children ranges from six in 10,000 at age 30 to 13 in 10,000 at age 50. About a third of the average workforce have wives aged under 16.

## Pulp by-products could rejuvenate mill

NEGOTIATIONS for the possible reopening of the pulp mill in Fort William in the Western Highlands of Scotland have reached a decisive stage. The mill was closed as a loss-maker by Wiggins Teape a year ago.

After extended and not always amicable exchanges Wiggins Teape will this week tell the two men who want to resume operations that the proposed lease of the mill must be completed by the end of the year or, in effect, the deal is off.

Mr Brian Elias, the mill's former chemist, and Mr John Robertson, a prosperous farmer from the Highlands and the proposal's chief financial backer, asked for more time a week ago when Wiggins Teape hoped the issue would be resolved.

Mr Robertson said at the week-end that he needed more time to raise the £10m he needs for restoring and converting the mill. He accepted the idea of a lease for the plant but could not agree to sign until the full funding for reopening was secured. "There's a better than 50-50 chance that we'll succeed," he said.

Wiggins Teape, a subsidiary of BAT Industries, runs a viable paper mill on the site which is undergoing £2m improvements. But it lost between £2m and £3m a year running the pulp operation after the launch of integrated pulp and paper production 15 years ago.

In spite of the losses Mr Elias and Mr Robertson, under

Mark Meredith looks at two men's efforts to breathe new life into an ill-starred operation in the Highlands

the name of Lochaber Timber Industries, hope to make pulp a success by selling not only the material but also chemical by-products. Known as lignosulphonates. These are not produced in Britain and in 1980 £10m was spent on imports.

The eventual lease presents considerable logistical problems amounting to the dismantling of a formerly integrated plant. The two operations are so closely bound together that Wiggins Teape officials have privately expressed considerable doubt about the ability of the pulp mill to operate as a separate unit, as their company insists.

However the company has been anxious to further any proposal to resuscitate the mill. The mill's closure last year with the loss of 450 jobs was a major blow to the Western Highlands and a huge disappointment for Wiggins Teape. The integrated mill was opened in 1966 as the answer to competition from Scandinavia and North America.

It was hailed as a vital new industry tapping the vast resources of Scotland's forests, generating new life in the Western Highlands and halting emigration.

But the mill made the wrong type of pulp and was on too small a scale to be cost effective.

To break down the wood fibres the mill used a sulphite process suitable for producing tissue or tracing paper. The more common sulphate, or Kraft process, would have been better.

With the pulp mill a failure, the Fort William operation faced a crisis. For a time Wiggins Teape contemplated a newsprint operation with Consolidated Bathurst of Canada but the idea was scrapped as production was unlikely to be competitive. Wood costs were high and the companies complained insufficient Government assistance was available.

Meanwhile, as he collected his redundancy pay, Mr Elias, the chemist, thought there was still hope for the pulp mill. He felt that his future lay with the by-products of pulping overlooked by a company absorbed in paper production.

He drew up plans to abandon the chemical recovery process in which by-products were recycled to fire boilers or re-used. These could be put to commercial use, he believed.

Lignosulphonates have a number of uses, for instance as

binders in animal feedstuffs, in brick and chipboard manufacturing, in smokeless fuel and as a viscosity control agent for the drilling muds used in oil production.

Mr Elias and Mr Robertson commissioned a survey by the Swedish consultants MoDo Chemicals. This speculated that lignosulphonates might sell for £84 BDT (Bleached Bone Dry tonne) and pulp might sell for £230 BDT.

The report predicted a potential annual income before depreciation of between £4.1m and £5.8m.

The Elias-Robertson formula depended on efficient use of the plant at greatly reduced manning levels—possibly with fewer than 132 people compared with the 450 of the previous operation.

Proposals as to whether the plant should be sold or leased dragged out the negotiations. Mr Elias and Mr Robertson wanted to buy the plant for scrap value. The paper company wanted to lease the land to protect its future interests.

Both sides now fundamentally agree that Wiggins Teape would lease the plant for 50 years renewable for a further 50. It would charge a nominal land rent of £1 a year and the equipment in the plant would be sold for £500,000.

Funding now holds up the final decision. Wiggins Teape has plans for the pulp mill and wants to sell off some of the equipment if it is not to be reopened.

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Contact Roger Leadbeter, Chief Executive, Borough of Blaenau Gwent, Civic Centre, Ebbw Vale, Gwent NP23 6XB Tel: Ebbw Vale 303401

Blaenau Gwent

## How to ease her loneliness?

Funny thing about time; it can go like lightning or it can drag on endlessly, empty and monotonous. That is how it passes for most old people—they are lonely and bored. Lonely days occur far too often.

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Through the NBFA each gift can make a positive difference.

National Benevolent Fund for the Aged, 12, Liverpool Street, London EC2N 7NH.

## Mazda almost sold out of new cars for 1981

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE ARE virtually no new Mazda cars left unsold in the UK and the company which imports them from Japan says it will receive no more until January.

Under the terms of the voluntary restriction on shipments of cars from Japan to the UK, Mazda Car Imports (GB) received enough vehicles to give just over 1 per cent of the total sales expected in Britain this year.

The company said: "It was up to us whether we released all quota at once or whether we sold out supplies to dealers

through the year. By the end of August, when sales were boosted by the new 'K' suffix, we had only about 500 cars left."

By the end of October, Mazda had sold 15,236 cars compared with 13,706 in the same period of last year while the market had fallen by 3.5 per cent.

Mazda imports says that the next shipment of cars from Toyota Kogyo in Japan will not arrive in Britain until next February.

In the meantime, the company has withdrawn the Press test cars and its employees are driving used cars so that as many new vehicles as possible can be sent to its 250 dealers.

## Appeal Court rules against revenue in Oceanic case

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE INLAND Revenue cannot force foreign companies operating in the UK sector of the North Sea to pay taxes due on employees who work and are paid outside the UK, the court of appeal held yesterday.

The court unanimously ruled in favour of Oceanic Contractors, a Panamanian company, against a High Court judgment upholding a £2,033,254 tax assessment on the company.

The tax was levied on wages by Oceanic, a subsidiary of U.S. corporation J. Raycroft, to workers laying lines and carrying out oil-maintenance work from the UK sector of the North Sea.

Inland Revenue was given to appeal to the House of Lords, it being agreed that the case was of general importance, involving other non-UK companies in positions similar to Oceanic.

The issue in the case was the liability of section 204 of 1970 Income and Corporation Taxes Act, the legislative provision for PAYE, to foreign companies.

The court rejected the Revenue's main submission,

described by Lord Justice Lawton as "bold, startling and clear," that anyone, whatever his nationality, and wherever he might be, who paid wages to an employee, assessable to Schedule E tax, had a duty to deduct tax.

Lord Justice Brightman said the majority of the relevant employees were British. They were paid in U.S. dollars, by cheques made out in Brussels and drawn on Oceanic's New York bank.

Both the 1964 Continental Shelf Act and the 1973 Finance Act clearly recognised that the UK sector of the North Sea, outside UK territorial waters, was not part of the UK.

The 1973 Act only provided that wages paid for work done in the sector were to be treated for tax purposes as having been paid for work done in the UK.

Thus Oceanic's North Sea employees were liable to Schedule E tax, whether or not British subjects, or resident or paid in the UK.

The judges rejected the Revenue's argument for worldwide application of section 204 to all cases of wages taxable under Schedule E.

## Lawnmower complaints rejected

By Michael Thompson-Noel

THE ADVERTISING Standards Authority has rejected two complaints from the public about an advertisement for Qualcast Garden Products' Concord lawnmower.

Its decision, however, hardly marks an end to the battle of the mowers between Qualcast and its rivals, notably Flymo, against which Qualcast has lodged complaints with the ASA's Code of Advertising Practice Committee which handles intra-industry grievances.

The committee is reported to have ruled that 13 of Flymo's claims contravene the code in relation to truthful presentation of advertising material, or denigration of rival products. The findings have not been formally announced.

In ASA's ruling, announced today, the authority says two members of the public objected to an advertisement comparing the Qualcast Concord to the rival Flymo model, stating that "both cut at least 8 in long grass."

The complainants said they had great difficulty cutting long grass with their Concordes, and questioned the claims.

ASA said Qualcast had submitted an independent technical report that satisfied the authority that both mowers were capable of cutting grass 8 in high.

Wight Collins Rutherford Scott, the Qualcast agency, said yesterday that Qualcast was likely to expand and develop its campaign next summer.

Qualcast, the only British-owned company in the UK mower market, and Flymo, a subsidiary of Electrolux of Sweden, spent about £4m between them on their campaigns this year.

In its latest case report, ASA deals with 145 complaints, of which 69 were upheld, either wholly or in part.

Advertisers against which complaints were upheld include Bemi Inns, Book Club Associates, British Airways, Colgate-Palmolive, Cunard, The Daily Star, Jetset, Pye, Renault and Vauxhall Motors.

## Actuary attacked by pension funds

BY ERIC SHORT

THE NATIONAL Association of Pension Funds and other sections of the pension industry yesterday criticised Mr Edward Johnston, the Government Actuary, over the reduction in National Insurance contributions for company pension schemes which have opted out of the State earnings-related scheme.

Companies which contract out of the state scheme have their NI contributions reduced because the company scheme provides the equivalent pension for employees. The present reduction is 7 per cent, split 2½ per cent off employees' contributions and 4½ per cent

off employers' contributions. The NAFF disagreed with almost all of the Government Actuary's observations, particularly those on investment return. His judgments on investment policies were described as unreliable and said to be based on an investment pattern alien to pension funds.

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October 1981



## UK NEWS

## Support for local spending decisions

BY ROBIN PAULEY

ABOUT 85 per cent of those questioned in a public opinion poll think local councillors are better able to make decisions about local spending than central government.

The poll, among a representative sample of 1,617 adults, was carried out by Market and Opinion Research International (MORI) for the Association of Metropolitan Authorities. The AMA is running a campaign against the Government's legislation which will limit councils' powers to set rates and will force referendums on councils which want to spend more than

a centrally-prescribed amount each year.

Only 8 per cent of those questioned thought the Government knew best about how much needed to be spent on local services.

This result suggests an unexpectedly high level of public resistance to both the Government's present legislation and to the legislation last year which resulted in Whitehall civil servants determining how much each council needed to spend on each service to provide a standard level of services. Central government

grant is allocated on the basis of those calculations.

Mr Michael Heseltine, Environment Secretary, and Mr Tom King, Local Government Minister, have argued that they are trying to curb public expenditure and protect the ratepayers with their actions, for which they have claimed widespread support.

But only 30 per cent of those questioned supported government moves for more spending decisions to be made in Whitehall.

Some 46 per cent were satis-

fied with the way their councillors were serving their areas with 34 per cent dissatisfied. The rest had no opinion. A total 57 per cent thought it would be harder for local people to influence the decision-making process if more power was switched to the centre and only 8 per cent thought it would be easier. Some 43 per cent thought that local elections would become less important, 14 per cent more important, and 30 per cent thought it would make no difference.

The poll cost £2,500, and this

will be borne out of the AMA £500,000 fighting fund against the legislation.

Mr Jack Smart, chairman of the AMA, said last night: "This shows without a shadow of doubt that the Government has not got the public behind it on its new Bill." Although the poll had been conducted in mid-October, before the formal first reading of the Bill in Parliament, people were already clear that they did not want this or any other Government trying to run their local affairs," he said.



Ashley Ashwood

CHIC on the Orient Express, which is going back into service next summer. Sea Containers has spent more than £1m buying old Pullman coaches in Britain and Wagon-Lits cars in Europe and restoring them in 1920s style, writes Arthur Sandles.

The company reckons it will recoup its investment in the Venice-Simpson-Orient Express service in four years and to "be in the black from the first day," according to its president, Mr James Sherwood.

Some of the rolling stock went on show yesterday at Victoria Station, London. The trains will carry about 175 passengers.

The world's most famous train ride will cost £250 from London to Venice or £200 for the Venice-Paris section. The prices have been pitched to match first class air fares.

## British shipping pay increases criticised

By LYNTH McLean

THE BRITISH shipping industry has suffered over the past decade because cumulative pay increases had "far outstripped those in north European countries and Japan," said Mr Edmund Vestey, the president of the General Council of British Shipping.

The wages bill of British shipping companies had increased by 70 per cent over the past four years. In West Germany, over the same period, the wage bill had risen by 28 per cent, in the Netherlands by 19 per cent, and in Japan by 16 per cent, he told the annual dinner of the Glasgow Shipowners' and Shipbrokers' Benevolent Association last night.

British ships were overmanned compared with other European vessels. A total of 32 men manned a British refrigeration vessel, five more than a comparable vessel in Norway.

At the same time, more merchant navy officers were out of work than at any time since the Merchant Navy Establishment reporting scheme started. Nearly 1,000 officers and 3,500 ratings report each week looking for work.

The problems of the shipping industry would be made worse if the European Commission went ahead with its plans to phase out the purchase of duty-free goods on ships, hovercraft and aircraft trading between member countries of the EEC, Mr Vestey said.

## Newspaper fears secret courts

THE NEW Contempt of Court Act could lead to "secret courts," counsel for a newspaper challenging the working of the law said in the High Court in London yesterday.

Mr Desmond Brown was opening an appeal by Mr Ian Farquharson, a journalist on the West Sussex County Times, and the National Union of Journalists, against an Order of magistrates at Hove, Sussex, banning further Press reports of criminal proceedings of four men pending any Crown Court hearing.

Mr Brown, for the newspaper, told the Queen's Bench Divisional Court that he was sub-

mitting that the magistrates had no jurisdiction to make the ban under Section 4(2) of the 1981 Contempt of Court Act, having already made an Order under the legislation governing criminal proceedings lifting reporting restrictions.

He told Mr Justice Forbes and Mr Justice Glidewell: "There is something in the editor's view that we are coming close to the day when there are secret courts."

"The editor's concern here is of a situation being reached in which papers cannot publish the names of the accused or the result of any criminal proceedings. That is clearly

wrong and clearly undesirable — which I emphasise with all the force I can."

"This is an important case so far as the Press is concerned, because if reporting of criminal proceedings is forbidden, because it is postponed, there's the likelihood it will never be reported at all."

"Criminal proceedings can be as interesting as the trial proceedings — one has in mind the Thorpe case."

Mr Angus Nicol, for Mr Farquharson and the NUJ, said the ban on Press reporting should be lifted because it was too wide.

The hearing continues today.

## BA to sell 18% of holding in Cyprus airline

BRITISH AIRWAYS is to reduce its stake in Cyprus Airways from 23 per cent to 5 per cent, with a sale of shares to the Cyprus Government, the airline said last night.

British Airways sold its 15 per cent stake in Cathay Pacific Airways last year and its only stake in another airline is now with Air Mauritius, in which it holds 15 per cent.

Mr Stavros Galatiariotis, the chairman of Cyprus Airways, said BA had decided to sell most of its shares in Cyprus Airways to the Cyprus Government, "at prices below those quoted by stock exchange dealers."

Under the plan, the Cyprus Government would be the main shareholder with 73 per cent of the equity in Cyprus Airways.

Mr Galatiariotis said the Cyprus airline is to decide soon on the purchase of three wide-bodied aircraft at a total cost of about £265m (£75m), the airline is considering aircraft from McDonnell Douglas, Lockheed, Boeing and Airbus Industrie. Talks are under way with each manufacturer.

Mr Galatiariotis said Soviet Tupolev and Ilyushin aircraft also have been considered, but were ruled out mainly because of high fuel and maintenance costs. The current Cyprus Airways fleet is three British BAC 1-11 and four Boeing 707 aircraft.

Cyprus Airways lost £5m last year.

## Midland to offer prestige credit card

MIDLAND BANK is today expected to announce its plans to offer a new up-market travel and entertainment card in conjunction with MasterCard, the U.S.-based payment systems group.

Midland has already formed ties with MasterCard in the area of travellers cheques. The bank last month announced arrangements between its Thomas Cook travellers cheque subsidiary and MasterCard to offer joint cheques in several currencies.

Midland is likely to start offering the MasterCard Gold Card early next year. It is expected to be similar to the gold card already offered by American Express through Lloyds Bank.

The American Express Gold Card offers an unsecured overdraft of £5,000, a £100 cheque-cashing facility and £70,000 worth of travel accident insurance.

Lloyds Bank launched the Amex card last spring aimed at affluent customers. The Midland plan is seen by several bankers as an attempt to catch up in the "snob market" by offering a product without the spending limits of Access and Barclaycard.

## Communications fail in health service

A REPORT by the Health Service Commissioner identifies failure of communications as the main cause of dissatisfaction among complainants.

Mr Cecil Clothier QC, the health services ombudsman, fully investigated 50 complaints and found some justification in 36.

In a case which he describes as "unique in the experience of my office," a consultant refused to prescribe a prosthesis for a woman whose breast he removed because it was too expensive. This attitude was "obdurate and indefensible," says the report.

## New head of styling for BL

BL's main cars division is to have a new head of styling from next week. Mr Roy Axe, 44, is leaving his job as director of car design at Chrysler Corporation of the U.S. to join BL.

Mr Axe also held senior styling positions with the former Rootes Group, which was taken over by Chrysler in the early 1970s.

## 260 lose jobs

ANOTHER 260 jobs are to be lost on Merseyside when Cousins (Confectioners), part of the Allied group closes its bakery at Speke in south Liverpool and 14 of its 70 shops in the region.

## Channel link

A NEW passenger ferry link between Britain and the Channel Islands will go into service next May, providing three sailings a week from Torquay to Alderney and Guernsey operated by Torbay Seaways and Stevedores.

## Shell attacks rise in North Sea oil price

BY MARTIN DICKSON, ENERGY CORRESPONDENT

SHELL UK, one of the biggest producers and refiners of North Sea oil, is resisting the \$1.50 a barrel crude price rise proposed by the British National Oil Corporation.

The company said yesterday that the proposed rise to \$36.50 a barrel for Forties field reference crude was too great. It also disliked the backdating of the increase to November 1.

Several other big integrated UK oil companies — which produce offshore, and also have large refining operations — have been making similar comments privately. It is far from clear they are prepared to press as hard for a reduction, however.

The state-owned BNO, which is the largest trader of North Sea oil and thus leads pricing decisions, suggested a \$1.50 rise last week in the wake of the price realignment by members of the Organisation of Petroleum Exporting Countries. It is discussing the proposal with the industry.

The large integrated companies want to limit the increases because they have been losing money on their refinery operations. Increased crude costs will exacerbate the problem, they fear. Small North Sea companies, with no downstream commitments, would prefer higher prices.

Industry reports indicate that BNO has received some acceptance and no formal rejections so far to its proposals.

The debate mainly concerns the relative price of North Sea crude and the similar light produced in Nigeria.

Nigeria is thought to have a reference price of \$36 a barrel for the rest of a year but is reported to be offering discounts on that to bring its flagging output and sales balance of payments.

Opponents of the BNO, argue that Nigerian oil is always had a price advantage over North Sea crudes, because of its better yields, and that the UK reference price should be lower than the Nigerian rather than the same.

The fact that the Nigerian are discounting below their reference price reinforces the need for a BNO reduction of at least 50 cents a barrel, it says.

Those favouring a North Sea price rise of \$36.50 say it is a "traded" selling by Niger should not influence BNO's much. The price cuts introduced on North Sea oil last summer will have built up a "tasteful" market, must be weighed in the balance, they argue.

Both sides say the issue is a "dead-end" and must be settled by support from the market. There were indications yesterday of some support for the price rise, with Forties crude quoted around \$36.50, a rise compared with \$36.75 at the end of last week.

## Esso up 2.82p a gallon

BY SUE CAMERON

ESSO raised its wholesale petrol prices today by 2.82p a gallon. It plans to end price support for its dealers in areas where price competition at the pumps is less intense.

The increase follows crude oil price realignment by the Organisation of Petroleum Exporting Countries.

Saudi Arabian market crude prices have been raised from \$32 to \$34 a barrel, and North Sea crude prices may go up from \$35 to \$36.50.

Over 40 per cent of Esso's UK crude requirement is bought from Saudi Arabia. Most of the rest comes from the North Sea.

Esso's move followed a decision on Monday by its four-star wholesale prices 2p a gallon and without price support for dealers.

BP reckoned its net profit add about 4p to pump prices taking the average cost of a gallon of unleaded to 17p and 17p.

Esso is taking a more cautious line on withdrawal of price support for dealers. Yesterday the company made clear the would cut pump prices to deal only if pump prices rose sufficiently high levels.

In areas where competition remained fierce it would "tune" its subsidies dealers.

## Time-sharing house to be opened in Kensington

BY ROSEMARY BURR

SEVERAL CITY institutions are entering the property time-sharing market. London Timeshare Properties, an eight-month-old company, has developed All House Kensington, for time-sharing.

Shareholders in London Timeshare Properties include Electra Investment Trust; the Berry Trust; Northern Securities Trust; and two investment trusts from the Drayton Monagu stable. Mr Andrew Chilcott, an accountant who formerly ran his firm, is the company's founder and managing director.

Under a time-sharing scheme

individuals buy either the right to use, or the ownership of property for a certain period usually two weeks. In the timeshare property development, have been criticised because of the lack of regulation.

The business is taking steps to establish a method of regulation. Leading property companies such as Geo Wimpey and Barratt have entered the market recently. Mr Chilcott said that "the high cost of hotel accommodation," time-sharing at All House would provide "a saving to companies or individuals" for periodic visits.

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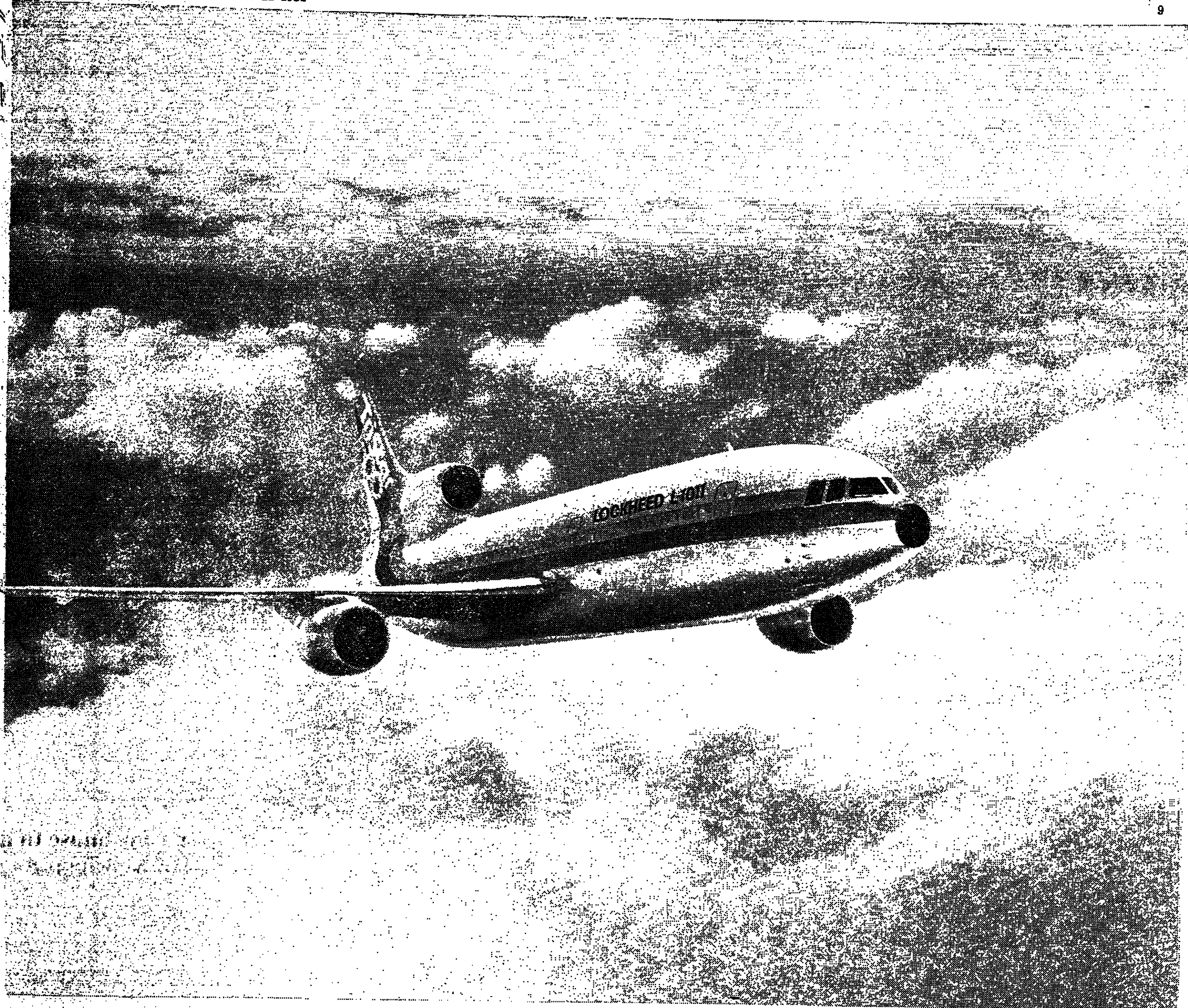
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There's a big growth sector in the airline industry: long air routes that span more than 3,000 miles, but serve only moderate numbers of passengers.

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The twin-engine jetliners now being developed lack the range to handle long routes. In fact, jetliners need at least three engines to be certificated for passenger flights over long stretches of ocean.

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# Lockheed L-1011 TriStar



## UK NEWS — PARLIAMENT and POLITICS

## N. Sea oil will stay under UK control, Lawson says

BY IVOR OWEN

PRIVATE SECTOR investment in the British National Oil Corporation's oil producing business is likely to be very widely spread, Mr Nigel Lawson, the Energy Secretary, forecast in the Commons last night.

He assured Opposition leaders that there would be no question of foreign interests gaining control over North Sea oil production policy.

Mr Lawson, speaking in the resumed debate on the Queen's Speech, said BNOC's oil producing business would be sold as a single entity and not broken up in a manner which allowed particular assets to be disposed of one by one to foreign multinational companies.

He said: "The business will quite simply be floated intact on the Stock Exchange as an independent British oil company, in which the people of Britain — including in particular the employees of BNOC — will be for the first time able to acquire a genuine stake."

The Minister said there was concern that the Government's denationalisation proposals — a Bill enabling them to be put into effect will be published shortly — might result in control over North Sea oil production passing out of British hands altogether.

But he insisted that with a substantial Government minority holding — the precise proportion has yet to be decided — coupled with the fact that the ownership of the rest of the shares was likely to be very widely spread, such a development unlikely.

Mr Lawson promised that as a further protection the Government would ensure the articles of association of the new company contained effective safeguards against any undesirable change of control.

He argued that the preservation of the national interest was not really an issue because BNOC's oil producing business accounted for only 7 per cent of total output from the North Sea.

What mattered was the control which the Government had over the North Sea oil indus-



Bill Pitt



Nigel Lawson

try as a whole. Mr Lawson emphasised: "That control, which is far reaching and crucial, is wholly unaffected by the privatisation of the oil-producing business of BNOC."

Mr Lawson reminded MPs that BNOC's oil trading business would remain 100 per cent state-owned. The heart of this was its inalienable right via the system of participation agreements to up to 51 per cent of all UK North Sea oil whoever may have produced it and brought it ashore.

"That remains and that is what matters," he declared. The tax regime, which at the moment could claim for the public coffers up to 90 per cent or more of the oil revenues from individual fields, was another instrument which ensured the national interest was protected.

He contended that against this background it could be said that the myth of an abdication of national control had been nailed once for all.

He rejected allegations made earlier by Mr Tony Benn, who was due to speak from the Opposition Front Bench later

in the debate, that the introduction of private capital would lead to more of the North Sea gas reserves being fared.

Mr Merlyn Rees, Labour's Shadow Energy Minister, said the Opposition would vigorously contest the forthcoming legislation. "We will fight this Bill. Our natural resources must be owned by the community," he said.

Mr Rees said any interests contemplating buying shares to be put on offer by the Government should bear in mind that Labour's firm resolves was to restore BNOC's assets to public ownership in a manner which ensured that no private speculative gains were made at the nation's expense.

In his maiden speech Mr Bill Pitt, the new Liberal MP for Croydon North West, said it was unlikely that the Liberals would support the Government over the sale of BNOC's assets.

He claimed that in reality the Government was seeking to use the money raised from the sale of the Public Sector Borrowing Requirement which was running at such a high level because 3m people were unemployed.

## Foot faces unease in shadow Cabinet

By Elinor Goodman, Political Correspondent

ON HIS first anniversary of taking over as leader of the Labour Party, Mr Michael Foot last night faced growing opposition from within the shadow Cabinet after he used a radio interview to reaffirm his basic belief in the need to accommodate the left.

The interview infuriated shadow Ministers on both the right and the centre of the party who are desperately looking for a sign that Mr Foot recognises what they see as the dangers to the party caused by his determination not to alienate the Left any further.

The only sign of hope Mr Foot offered the right was his attitude to the Trotskyist Militant Tendency organisation. He made it clear that he was open to suggestions about how best to tackle it.

Mr Foot has been under increasing pressure from the right over the past few weeks to take action against Militant. Yesterday, he repeated that he did not believe it would be easy to expel members, but stressed that there would be an opportunity to raise the issue again on the party's national executive committee.

He repeated that in his view Militant was a "pestilential nuisance".

In discussions with MPs over the last few days, Mr Foot has given the impression that he might go along with some new inquiry into the whole question of extremism if somebody could come up with the right formula.

But right wingers are saying that what they want from Mr Foot is real leadership rather than just his passive compliance.

Morale within the Labour Party has been badly hit by the continued popularity of the Social Democrats, as shown by the opinion polls, and Labour's failure to win the Croydon by-election.

The shadow Cabinet is to discuss the whole question of future tactics tonight in advance of next week's meeting of the Parliamentary Labour Party, and last night some shadow Ministers were considering using the meeting to urge Mr Foot to take a tougher line with the far left.

In the BBC interview yesterday, Mr Foot acknowledged that he had failed to unite the party. But he said he had not the "slightest intention of giving up" and he made it clear that he had no intention of altering his basic strategy.

He insisted that right wingers were wrong in saying he was trying to "appease" the left.

What he was doing, he said, was trying to reconcile the different wings of the party so that they could unite in the fight against the Government.

He stood by his support for Mr Tony Benn for the shadow Cabinet and was adamant that it would have been a misuse of his power as leader to have tried to oust Mr Benn from his position as chairman of the home policy committee.

## Unionists attack summit 'betrayal'

BY MARGARET VAN HATTEM, POLITICAL STAFF

AN ULSTER Unionist yesterday attacked the Government for its "betrayal" of the people of Northern Ireland at last week's Anglo-Irish summit in London.

Mr James Molyneux, leader of the Official Ulster Unionist Party, said ordinary people in the province felt "a sense of betrayal which no amount of explanation or denial can remove."

Mr James Kilfedder (UUP, Down N), accused the Prime Minister of taking "a significant first step to easing Northern Ireland out of the UK" and of "betraying the birthright of the Ulster loyalists."

But Mr Kilfedder's attack on the "sickeningly cowardly murders of Protestants" on the new Anglo-Irish Council — which he said would not stop the atrocities and the "crocodile tears" of the prime of all Ireland, Cardinal O'Fiaich — only spurred Mrs Thatcher into praise of the Irish government.

"I disagree with much of what you say," she told Mr Kilfedder. The Irish authorities were providing "wonderful

cross-border co-operation" which was proving very valuable in the battle against terrorism.

Mr Enoch Powell (OUP, Down S), warned that most of Ulster Unionists "rightly regard the Anglo-Irish talks as a conspiracy against them with their enemies."

"I don't think the majority in the United Kingdom take that view," Mrs Thatcher replied.

However, in a later reply to Mr Stephen Ross (L, Isle of Wight), she conceded that little progress had been made in persuading the Republic to extradite suspected terrorists and she doubted whether progress could be made though efforts would continue.

As Mrs Thatcher rose to make her statement on last Friday's summit talks, she was interrupted by the Rev Ian Paisley, Democratic Unionist Party leader, who created uproar by calling down loudly from the side chamber: "On behalf of the people of Ulster I would like to say that the Prime Minister is a liar and a traitor."

He then marched out, and waited a few minutes behind a side door while a fellow Democratic Unionist MP, Mr Peter Robinson, shouted: "On behalf of the people of Ulster, and walked out in the ensuing uproar. The two walked off together smiling broadly."

Later, Mr John Biggs-Davison (C Epping Forest), urged the Prime Minister to show her support for the Unionists lest they feel their only support at Westminster came from "extremist loyalist exhibitionists."

Mr Gerry Fitt (Ind, West Belfast), welcomed the talks. "The vast majority of people in the island of Ireland and in this island will welcome these talks for what they are — an attempt to cement friendly relations."

But he criticised December secrecy during the December summit and warned that further secrecy would assist attempts to sabotage Anglo-Irish co-operation. Such attempts were already underway in the Irish Parliament, he said.

Mr Michael Foot, the Labour



James Molyneux

leader, said the Opposition supported continuous and close contacts between the two Governments and hoped any meetings would be reported to the Commons.

## Saudi plan for Mid-east peace 'important' Carrington says

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE CONTROVERSIAL Saudi Arabian plan for a Middle East peace settlement is an "important and constructive step," Lord Carrington, the Foreign Secretary, told the Lords last night.

He said he had been encouraged by his discussions last week with Crown Prince Fahd of Saudi Arabia, the author of the proposals.

It had been anticipated that the Foreign Secretary — who was opening the Lords foreign affairs debate on the Queen's Speech — would take the opportunity to give a detailed analysis of the Middle East situation.

In particular, he was expected to try to dispel concern over the apparent policy differences between Britain and the U.S. and over Israel's hostility to the Saudi Arabian plan.

In the event, these hopes were disappointed. Lord Carrington skated over the Middle East situation in six paragraphs without even mentioning the contretemps with the U.S. It was left to Baroness Llewellyn-Davies from the Labour front bench, to voice the worries of the House on that score.

The Foreign Secretary, who is the current president of the EEC Council of Ministers, expressed the Community's support for the agreement on the withdrawal of Israeli forces from Sinai.

It was in the interests of all parties that this should be implemented smoothly, and that was why Britain was exploring the possibility of participating in the Sinai multinational force.

Dealing with East-West relations, Lord Carrington emphasised that the lines of communication had to be kept open.



Lord Carrington

"There is scope for progress if the Soviet Union is ready, as the West is, to show restraint in its international activities," he said.

Above all, Britain wanted to see real progress on arms control and disarmament.

The U.S.-Soviet negotiations on theatre nuclear forces later this month would require an objective approach based on balance. It was not good enough for Russia to call for a moratorium which would only perpetuate the present imbalance.

Nato was willing to accept equal ceilings at the lowest pos-

sible level: "We are ready to look again at our deployment plans in the light of progress in negotiating Soviet reductions."

The ideal outcome would be a zero level on both sides. This would involve the Soviet Union dismantling and destroying all its relevant long-range theatre nuclear missiles so that Nato could agree not to proceed with its new deployment.

Whether this, or something less ambitious, was achieved would depend on how far the Soviet Union was prepared to go.

"There are very real openings in negotiations about multilateral arms controls and the West is determined to exploit them," he commented.

On the EEC, he criticised the Labour conference decision for British withdrawal and commented: "Wanting to leave the Community is a sort of national death wish."

For the Opposition Baroness Llewellyn-Davies said the Government faced a bigger foreign policy gulf between Britain and the U.S. than at any time since Suez.

It had to work against the background of a conflict of views on the Middle East while trying to ally "the terrible anxieties created by the conflicting American statements about Nato policy on nuclear warfare."

She argued that for the U.S. to think and act as if war were inevitable could well make it so. That was why the statement from U.S. Defence Secretary Haig about the possibility of a demonstration nuclear weapon being used by Nato in the event of war was so serious.

The Soviet Union, as well as European states, was increasingly worried by the belligerence of U.S. pronouncements and lack of a coherent American foreign policy.

Mrs Thatcher replied: "I am not going to join with you in a circulating bromley council initiative."

Mr Alex Lyon (Lab, York), asked the Prime Minister to "recognise the danger judges allocating to these political decisions."

Mrs Thatcher said rejected his comments.

## PM backs London far judgment

Financial Times Reporter

THE PRIME MINISTER yesterday gave her backing to the Appeal Court's decision on the legality of the Greater London Council's policy of siphoning cheap bus and tube fares through the rates.

"The judgement will have been greeted with great relief on the part of many people," she told MPs at Question Time.

Mrs Thatcher also rebuffed Labour MP's accusation that court had made a "political judgement, not a judicial one."

To shouts of "Rubbin' from Labour MPs she said: "Judges give decisions on law and the evidence before them. They do so totally impartially."

Lord Denning, Master of the Rolls, had said earlier in Appeal Court that the Lab controlled GLC's fares-cut decision was outside its statutory powers and must be quashed.

In the Commons, Mr J. Hunt, Conservative MP Bromley, the local council who took the GLC to court, as the Prime Minister to comment.

"They alone among London boroughs have stood up against the rapacious demands of the GLC. You lend your support to a continuing efforts on behalf of London's hard-pressed taxpayers," he asked.

Mrs Thatcher replied: "I am not going to join with you in a circulating bromley council initiative."

Mr Alex Lyon (Lab, York), asked the Prime Minister to "recognise the danger judges allocating to these political decisions."

Mrs Thatcher said rejected his comments.

## Cuts in Navy 'will go ahead'

FINANCIAL TIMES REPORTER

REPORTS that the Government is reconsidering cuts in the Navy, announced earlier this year, were denied yesterday by Mr Peter Blaker, Minister of State for the Armed Forces.

Mr Douglas Jay (Lab, Battersea N) pressed the Government during Commons Question Time to say if it was discussing with the United States "possible modification" of the cuts.

Mr George Robertson (Lab, Hamilton) from the Opposition front bench, said that reducing dockyard facilities, one of the main cuts, was likely to "undermine the whole credibility" of the Government's decision to place more importance on hunter-killer nuclear sub-

marines.

Mr Blaker said the changes affecting the Navy were not being reconsidered. He said he had visited several of the Royal dockyards. "The more I learn about the subject the more I am satisfied we shall have adequate capacity for the refitting of our submarines," he added.

Mr John Nott, Defence Secretary, said the Government still did not know the final cost of the proposed Trident nuclear submarine missile system.

The Government's original estimate of £5bn could rise to £8bn because of the development of a bigger missile, according to reports. Mr Nott said the Government is studying the

matter.

He rejected Opposition attacks on Trident and insisted it was subject to cash limits like other projects. A recent poll showed 67 per cent of people want Britain to retain an independent nuclear deterrent, he claimed. He went on to predict that even if the Tories lose the next election, whichever party came to power would continue the project.

Mr David Trippier (Con, Rosendale) said the cost of Trident was equivalent to 2p per day per person. "Even though some people may think Trident is expensive it is nowhere near as expensive as the war it will help prevent," he said.

## Ministers reach accord on Employment Bill

By Elinor Goodman, Political Correspondent

MINISTERS yesterday reached broad agreement on the contents of next year's Employment Bill.

At a meeting of Ministers yesterday morning, Mr Norman Tebbit, the Employment Secretary, was given the go-ahead to put his controversial proposals on union reform into a discussion paper which will be published later this year. It will then form the basis of legislation to be introduced early next year.

The paper will have to go back to Ministers for final approval before it is published. It will then be open to trade unions and employers to comment on the proposals.

But despite predictions that Mr Tebbit would run into opposition from some of his colleagues for the tough line he proposed taking in the legislation, he does not seem to have had much trouble so far in carrying other Ministers with him.

## Thatcher says spy revelations were no surprise to Ministers

FINANCIAL TIMES REPORTER

MRS THATCHER yesterday rejected charges that ministers had not been informed about details of spy cases in the last decade. And she told MPs when challenged in the Commons: "Nothing that has been said recently has come as a surprise to me in any way."

The Prime Minister faced questions from several MPs about the spy disa during Question Time. But she insisted throughout that it would be wrong to name people knowing that there was not sufficient evidence to mount a prosecution.

She told Labour Left-winger Mr Dennis Canavan (West Sirlingshire) who accused her of a "witewash," that her replies had been "very forthright."

But she said: "I have made it clear in my replies we should never use parliamentary privilege to imply guilt by association or by accusation, nor

should we use it to name people, knowing that we have not sufficient evidence to mount a prosecution."

"That, I believe, is the right view to take, and it is a view I shall continue to take."

Mr Canavan demanded: "How many more members of the Old Boy network of spies and traitors must the media reveal before the Prime Minister comes clean and accedes to my demand for a full-scale public inquiry into this establishment cover-up?"

He claimed that the Sunday Times might name two more traitors next weekend. "One of whom apparently expressed surprise at not being prosecuted after confessing to M15."

Mr Alan Beith (Berwick-upon-Tweed) suggested devising "secure mechanisms" so that Parliament could make Ministers answerable on such matters.

This was one of the lessons

of the Long case, said Mr Beith. "If Ministers don't have to answer to Parliament for particular matters, they are likely to be told less about them."

Mrs Thatcher told him: "Some of the reports said Prime Ministers are not informed. . . . At least for the last decade, Prime Ministers and Home Secretaries have been informed in intelligence that has been said recently has come as a surprise to me in any way."

Tory back-bencher Mr Harvey Proctor (Basilston) asked Mrs Thatcher to confirm whether investigations had been made about Leo Long's activities between 1946 and 1952 when he had held a more senior position in intelligence with access to sensitive information.

"Or are we relying on his own words as a self-confessed spy?" he asked.

Mrs Thatcher replied that she would not wish to answer such a question without prior notice.

## White Paper spells out injury benefits

BY ERIC SHORT

THE GOVERNMENT yesterday published its plans for streamlining the Industrial Injuries Scheme to concentrate resources on the most severe cases of disablement at work.

The White Paper proposes that five of the eight benefits now made under the scheme would be withdrawn. These would include the industrial injury benefit, minor disablement benefit and industrial death benefit. These would be incorporated in the general social security provisions.

Only three main benefit payments would remain — a disablement benefit, a reduced earnings

allowance and an exceptionally severe disablement allowance.

The Industrial Injuries Scheme was established in 1948 at the same time as National Insurance. However, it was a continuation of various schemes set up to deal with injuries sustained mainly by manual employees at work.

Employees su disa could claim from either scheme but initially the Industrial Injuries Scheme paid much higher benefits.

Since 1948 the benefit differential has declined in percentage terms and there is now considerable overlap between the

two resulting in duplication of administration. The Government issued a Green Paper in 1980 seeking views on the future of the Industrial Injuries Scheme.

The levels of the remaining benefits are to be improved and spending on the scheme will be higher than now, up from £44m to £81m in the first year. Savings are expected later and the administration savings from the streamlining scheme could lead to further improvements.

The White Paper says that the new arrangement will be more effective than the present system in helping those employees who rely primarily on their indus-

trial injury entitlement. But the help is at the expense of people who have alternative rights elsewhere in the social security system where benefit levels are slightly lower.

The White Paper rejects extensions of the scheme to cover the self-employed or people injured or killed on their way to or from work. It claims that the self-employed do not want to be included in the scheme because they would have to make extra contributions and there would be legal and administrative difficulties in covering employees travelling to and from work.

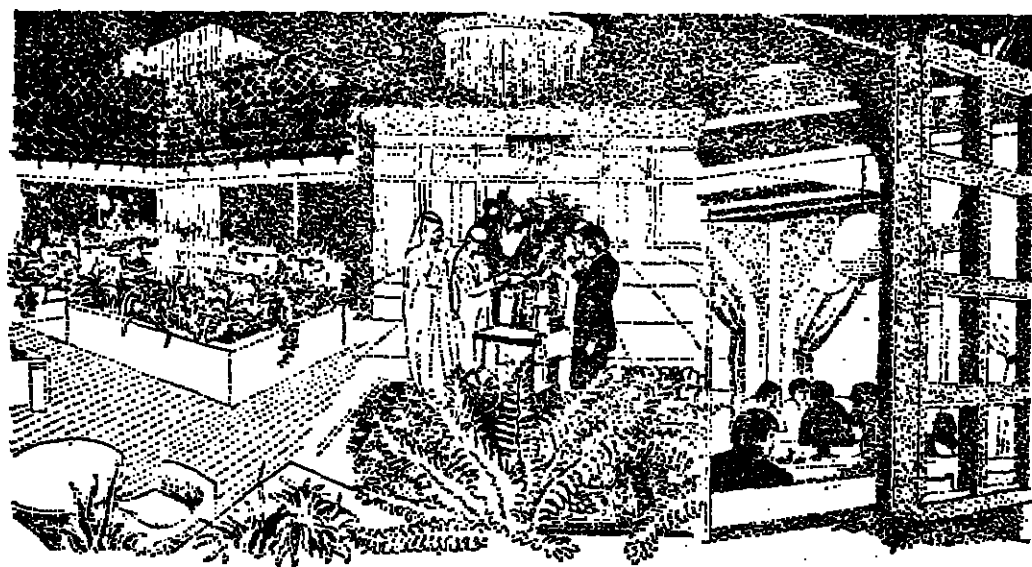
## Prior tipped as Tory leader

By Our Labour Editor

MR DENIS HEALEY, Opp Opposition leader, has said that Mr James Prior, the Northern Ireland Secretary, could come leader of the Conservative Party before the next election.

He said: "I think that British people and the Party will not be able to do another year of Tory poll and we may find a revolt against Thatcher next year and the coming across and taking over the water — the coming across and taking over the water."

Mr Healey was speaking in the journal of the Association of Professional, Clerical and Computer Staff.

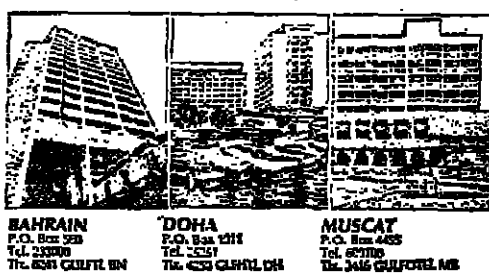


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## Vauxhall offers workers 5% rise

JOHN LLOYD, LABOUR CORRESPONDENT

MEETINGS of Vauxhall's manual workers will vote 5 per cent pay offer over next few days.

The offer, the highest by any company so far this year, but pressure on the Ford at present stalled on a 3 per cent offer linked to an increase in productivity.

Mr Terry Duffy, president of the Amalgamated Union of Engineering Workers, said Vauxhall, together with BL, had given a lead which Ford should follow in reducing working time.

White-collar workers at Vauxhall have already begun a work-to-rule and overtime ban in protest against the sacking of 200 office staff. They are the last of 1,700 workers made redundant in July, most of whom have gone voluntarily.

A mass meeting of some 1,500 members of the white-collar engineering union AUEW Tass, held yesterday, voted to continue the action.

## Unity urged in local authorities pay struggle

By Philip Bassett, Labour Staff

TUC public service union leaders yesterday decided to alert members to be prepared to give "practical, moral and financial" help to support Britain's 1m local authority manual workers in pressing their pay claim this year.

The decision by the TUC public services committee is a further step in trade union efforts to try for closer co-ordination this year on public services pay bargaining faced with the Government's pay provision of 4 per cent.

While the practical effect of the committee's decision is still unclear, union leaders decided that since the council manuals seemed to be again in the forefront of public service pay negotiations, efforts should be made to support them.

The employers are not expected to reply to the manual workers' claim for rises in line with the prevailing rate of price inflation, shorter hours and longer holidays until early next month.

The unions welcomed the fact that a number of unions in the public services had brought forward their claims in an effort to achieve closer co-ordination. It decided that the core of such claims should be price-linked rises and shorter hours. The TUC will produce a document for membership distribution laying out sample claims.

Nurses' leaders decided yesterday to seek an urgent meeting with the Prime Minister over what the Confederation of Health Service Employees describes as the Government's "shameful" attitude towards nurses' pay.

The unions have been in negotiation for some time on a formula to try to protect nurses' pay from erosion by inflation. But Cohnse claims that the Government intends to make no move on the implementation of such a formula until the inquiry into Civil Service pay has reported next summer.

## Teachers to claim 12%

By Michael Dixon, Education Correspondent

UNIONS REPRESENTING about 450,000 schoolteachers in England and Wales decided yesterday to join other TUC-affiliated public service unions in claiming pay rises of about 12 per cent, in defiance of the Government's 4 per cent target.

The teachers will ask for a rise from April 1 to compensate for increases in the cost of living, said Mr Fred Jarvis, general secretary of the National Union of Teachers and leader of the unions' side of the Burnham negotiating committee.

The last reported annual increase in the retail price index was 11.4 per cent.

The claim will be put to the education authority employers next month.

## Injunction move to end sit-in by print workers

Financial Times Reporter

THE East Midlands Allied Press group is applying for a High Court injunction to remove print workers from its head office at Peterborough.

More than 200 members of the National Graphical Association have staged a sit-in there since the weekend in support of demands for negotiating rights for advertising sales staff.

Their action has halted the Peterborough Evening Telegraph, several weeklies and a series of national publications. The East Midlands group decided yesterday to seek the injunction after the union voted to involve members at other offices in the group, who are asked to stop work from Friday.

This would halt the Northamptonshire Evening Telegraph at Kettering and other weeklies at King's Lynn, Norfolk; Bury St Edmunds, Suffolk; and Market Harborough, Leics. The application is expected to be heard today.

## Talks to save evening paper

Financial Times Reporter

TALKS were taking place yesterday in a bid to save the Chelmsford-based Evening Herald newspaper.

The 18-month-old paper, part of the Essex Chronicle Group, was due to close last Friday, but following intervention by Mr Les Dixon, president of the National Graphical Association, the management agreed to a temporary reprieve.

The talks between management and national print and journalist union officers cover economies planned by the company, which is part of Associated Newspapers. A total of 134 jobs are at risk.

## One depot unlikely to halt the oil

Ivo Dawney looks at reactions by tanker-drivers to the strike call

THE MAJORITY of tanker-drivers and depot workers at BP's Townmead Road terminal in Fulham were vigorously opposed yesterday to the pay strike threatened for Monday.

Whether the same is true to Transport and General Workers' Union members at depots with a more militant reputation like Heathrow is a question that will be close to the hearts of the 60-odd shop stewards who called on Monday for a second ballot of their members.

A straw poll of about 15 Fulham workers taken at random yesterday failed to find a single driver or depot man who had endorsed the union's call for strike action on the 11 per cent claim.

Several workers said that less than 20 of the terminal's 110 staff had supported the strike recommendation in the secret ballots of three shifts taken on Friday. Many felt strongly that the TGWU call for a second vote was little more than condescending.

One driver, a Fulham man

with 22 years' service to the company, who would not be named, was adamant that an hour-long talk by shop stewards had more than adequately counter-balanced the views expressed to workers in a letter from BP's management.

"It was obvious everybody knew what they were voting for," he said. "We should take what we can get. It's bloody senseless to stop work."

Others were more than happy to express publicly their resentment at what they regarded as a highly political decision.

Raymond Hopkins, 41, a driver from Carshalton, declared himself "stunned" by the re-vote decision.

"I think we're pawns in a devious game of political chess," he said. "You've made your vote, and as far as I'm concerned that's it."

"They didn't like it because it's gone against them."

Several drivers and depot men expressed a similar sense of being "used," but the majority adopted a less indignant stance, confident that the second ballot on Thursday would underline the terminal's collective decision to accept the offer.

Mr Kenneth Wise, 38, of Fulham, felt "Very, very strongly" that the plant did not want to go on strike.

"The offer was a fair one, and I think everybody realises it. No one wants a strike, and I feel as if it has been taken out of our hands."

About 200 yards from the terminal gates, in the back bar of the Glenn public house, five depot workers, fuelled by a vigorous game of dominoes and some lager, found it hard to treat the re-vote as anything

but a waste of time.

Mr James Hawkins, 38, a married man with 11 years' service at the terminal, was one of a number of drivers who specifically blamed Mr Alex Kilson, TGWU deputy general secretary, for the offer.

"The whole thing is political," he said. "Kilson is trying to use us as a weapon, and we're not having it."

Mr Ron Thomas, a depot shop steward, remained engrossed in his newspaper, confessing only that he barely knew who Kilson was.

A stewards' meeting that morning had seemed equally bemused by the call for a second vote, but he was confident it would go the same way.

"This is Fulham," he said. "We've always been a happy depot here."

Many workers were unable to draw a comparison between the company's 8 per cent offer and the 11 per cent won by Mobil drivers in May, because of the differences in overtime rates, allowances and other factors.

## Acas chief appeals for soft line with unions

By Mark Meredith, Scottish Correspondent

MR PAT LOWRY, chairman of the Advisory Conciliation and Arbitration Service said yesterday that management would be short-sighted if it saw the recession as a chance to get its own back on the trade unions.

Mr Lowry was speaking to reporters after opening a one-day conference in Glasgow sponsored by Acas with the theme "preparation for change." Answering questions, he said that a revengeful attitude would make unions and employees anxious to return to the attack when the recession was over.

Mr Lowry opened the conference by reviewing some of the areas for change in industrial relations such as the technological innovations and the impact of the recession. He appealed for sensitivity in industrial relations to yield long term results.

Acas officials were surprised at the turnout of over 200 managers, trade union officials and academics attending the conference.

Delegates were divided up into syndicates to discuss payment systems, bargaining structures, industrial relations procedures, negotiation issues in the 1980s, management development in industrial relations and communications.

The conference was the first of its kind in Scotland.

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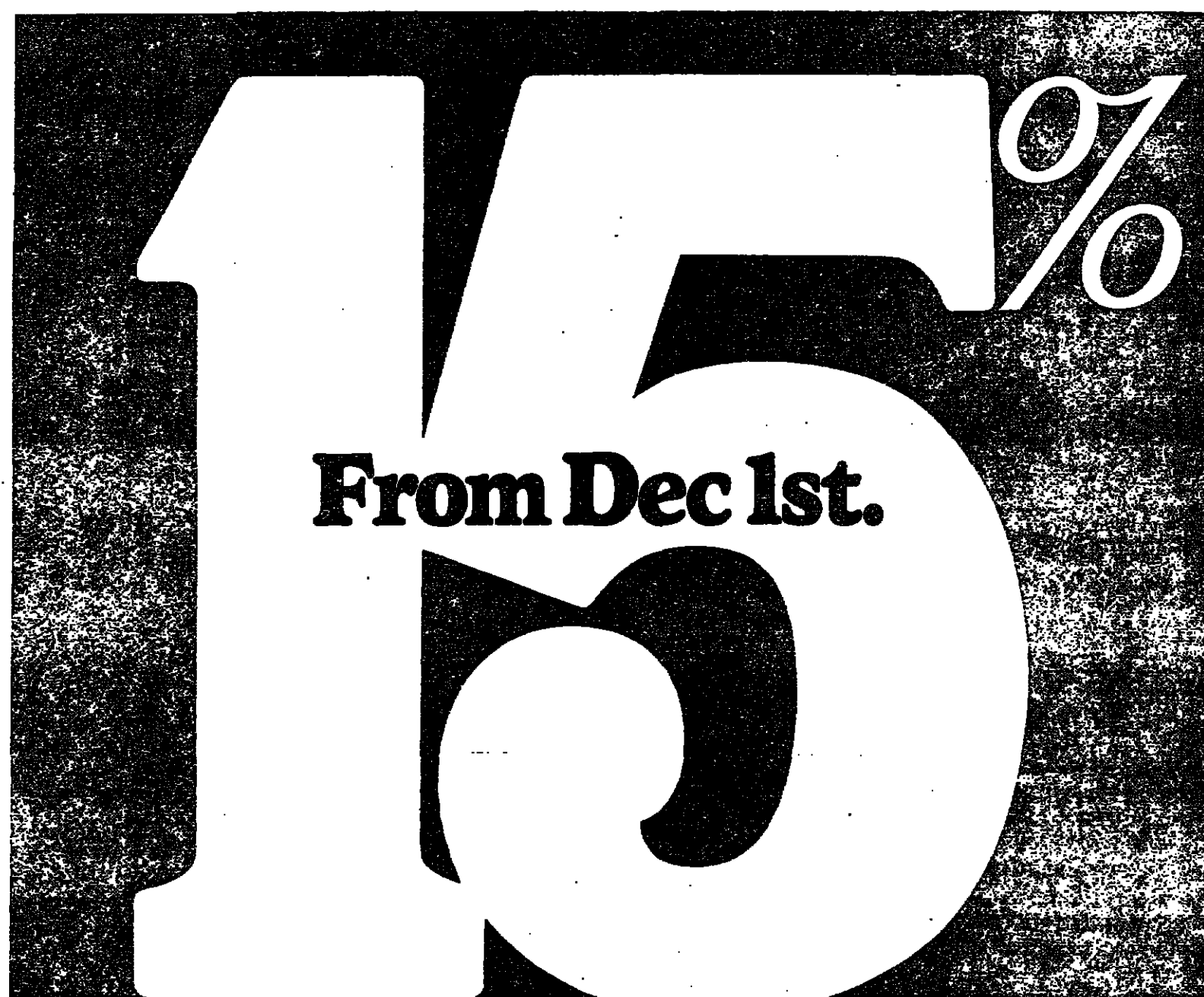
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## FT COMMERCIAL LAW REPORTS

## Experimental system in commercial practice

PRACTICE DIRECTION

Queen's Bench Division (Commercial Court): Mr Justice Parker: November 9 1981

Mr Justice Parker issued the following practice direction relating to a new experimental system for dealing with matters of urgency arising in the Commercial Court.

"As is stated in the Annual Practice, the Commercial Court has always sought to adapt its procedure to the continually changing needs of the commercial community and there has for some time existed, as a means of communication between the Court and that community, the Commercial Court Committee.

"One of the principal functions of the Court has been and still is to deal swiftly with urgent matters. This has been done by bringing on for trial swiftly, cases in which force of reason, or another, justice requires such a course to be taken, and by disposing as quickly as possible of other urgent matters such as applications for summary judgment, for orders continuing or discharging interlocutory injunctions, for interlocutory orders of various kinds, for orders to arbitrators to state a special case under the Arbitration Act 1950 or, now, motions for leave to appeal under the Arbitration Act 1979 and so on.

"Recently the volume of such urgent matters requiring early disposal has very considerably increased. In 1978 for example, 1,180 summonses concerning 115 judge days were heard while in the year to July 1981 the comparative figures were 2,106 summonses and 277 judge days.

"The result has been that return dates for such urgent matters have had to be put further ahead. In order that earlier return dates may be given for such matters which are likely to occupy less than one day, it has been decided, after discussion in the Commercial Court Committee, to introduce, initially for an experimental period only, a new system.

"As from Friday, November 20, all five Commercial Judges will normally sit on Fridays solely for the purpose of dealing with summonses and other short but urgent matters, and Tuesdays will cease to be summons days.

"I say normally, for it is recognised: (1) that such a practice might involve the parties to a case part heard on a Thursday in unjustifiable expense if the case were adjourned to Monday in order to enable the judge to deal with short matters on Friday; (2) that there may be short matters which for one reason or another cannot be

heard on a Friday and must be heard on a Tuesday or some other day; (3) that if all judges are taking short matters on Fridays there may be insurmountable difficulties for both sides of the profession in having more than one matter in which they are involved coming on on the same day.

"The new system will therefore be operated on a flexible basis so as to obviate, or at least to reduce to a minimum, the foregoing difficulties and any others which may be found to arise when it is in operation.

"In order that the new system can operate efficiently two essential requirements must be fulfilled. They are: (1) Parties must notify the Commercial Court office of any change in the estimated lengths of their summonses or other matters immediately such changes become known; (2) Where counsel are involved in more than one summons listed for a particular date, notification of that fact must be made to such office by counsel's clerks not later than 9.30 am on the day prior to the return date.

"In anticipation of the possible introduction of this system, the number of matters listed for Tuesdays has been recently kept down to a minimum, but there are some which are still listed. The parties involved should, if they possibly can, apply for the matter to be re-fixed for a Friday. This need not involve any delay.

"The new system will make it possible for some at least of the matters which are presently fixed for dates more than two months in the future to be re-fixed for earlier dates. Parties with such late return dates, who wish their matters to be heard earlier, should make application as early as possible to the Commercial List for earlier dates.

"In conclusion I would stress two points: (1) The purpose of the system is to accelerate urgent matters. Applications for leave to appeal under the 1979 Act are normally regarded as being in this category. I should, however, mention that there are several hundred applications for leave to appeal or other matters arising out of arbitration awards which were issued more than a year ago but for which no return date has yet been sought. Such, although coming within a category normally regarded as urgent, will, if hereafter proceeded with, not be regarded as urgent in the absence of some convincing argument for sudden urgency being shown. It may be that many of them are in fact dead. If they are it would be of

the greatest assistance to the Court if that fact could be notified as soon as possible.

"(2) It may be that the benefit to litigants which the new system is designed to secure will produce difficulties not presently envisaged. It will be of the greatest assistance if the existence of, and any suggestions for dealing with, any such difficulties are promptly communicated to the Commercial Court Committee in accordance with the open invitation which appears at paragraph 72/8/3 of the Annual Practice, or to the Commercial Court Office.

## CONDUCT AS AID TO CONSTRUCTION

Jamill Ltd v Trading & Shipping Ltd v Atlanta Handels-Gesellschaft Queen's Bench Division (Commercial Court): Mr Justice Parker: November 9, 1981.

WHERE AN arbitrator applies the "officious bystander" test as an aid to construction of a contract, he is entitled to have regard to the circumstances surrounding the contract, including the subsequent conduct of the parties.

Mr Justice Parker so held when refusing an application by Jamill Ltd v Trading & Shipping Ltd, for leave to appeal from an award made by arbitrators in favour of Atlanta Handels-Gesellschaft, time charter owners, in

a dispute arising out of a charter-party agreed between the parties.

His Lordship said that the issue raised a matter of construction of a contract in a one-off case and the application for leave to appeal fell to be considered on the principles laid down in *The Nema* [1961] 1 W.L.R. 292.

The charterers argued that the case fell outside *The Nema* because the arbitrators proceeded on the basis of the conduct of the parties subsequent to the agreement.

There was high authority that one must not look at subsequent conduct in order to determine the construction of a contract. However, if one were applying the "officious bystander" test, as were the arbitrators, it was legitimate to do so.

That test presupposed an officious bystander asking what was to happen "in such and such an event," and the parties replying that "Of course, so and so is to happen." It is plain to need saying, if one applied that test, or a test of business efficacy, it was legitimate to consider surrounding circumstances. Accordingly, the arbitrators were not at fault. Leave to appeal refused.

For the charterers: Jeffrey Gruber (Ince & Co.).  
For the owners: A. M. Havelock-Allan (Richards, Butler & Co.).  
BY RACHEL DAVIES  
Barrister

## RACING

BY DOMINIC WIGAN

BROWN CHAMBERLIN, pulled up by John Francome after blundering away his chance at the first obstacle on his seasonal debut at Kempton, should be back on the winning trail at Newbury today.

The Uplands six-year-old makes the trip of only a few miles to his local course for the Halloween Novices' Chase from which Fearless Imp was withdrawn at the final declaration stage.

Although the absence of Dickinson's recent winner will be a disappointment to some, the two-mile Halloween is far from uncompetitive with Tompion, Fire Drill, Hudson's Bay and Random Leg all taking their chances.

A second likely winner for Winter and Francome is the Winterbourne Chase runner, Gay Invader, who tackles Hudson's Bay stablemate Zagros half an hour after the Halloween.

Broadheart and Joe Sunlight will both have their supporters for the second division of the Wood Speen Novices' Handicap and although it may seem likely to pass over them both I believe that backers may get better value by supporting the Derek Kent newcomer Decorative. A useful performer on the flat, Decorative has always struck me as a potential hurdler of merit.

In the North, little is likely to separate course winners Midnight Love and Tangles Brother when they clash in Sedgemoor's Dick Brewitt Memorial Chase.

## NEWBURY

1.00—Killing Time  
1.30—Major Knight  
2.00—Brown Chamberlin\*\*  
2.30—Gay Invader  
3.00—Super Symphony  
3.30—Decorative\*\*

SEDFIELD  
1.45—Dear Remus  
2.15—Tangles Brother\*  
3.15—Strike Action

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## GARDENS TODAY

## Strawberry trees come true

BY ROBIN LANE FOX

ONE OF my gardening wishes came true last week. It was not a very ambitious wish, not like my long-term urge to grow a variegated Aralia and see it flower or indeed the grey-blue sort of Aquilegia which grows wild at the top of the Himalayas. More modestly, I had always wanted to see a strawberry tree in full flower and fruit.

Some years ago a reader sent me a picture of a strawberry tree wood in California where one of the best forms grows wild. My wish preceded his photo, but the sight of this spiny old wild arbutus has always lived in my mind, bright, barked, white-flowered and set with red fruits like tempting strawberries. Last week I met one at the right time of year.

Like most of my wishes, this one came true while I was aiming at something else. During the summer I had noticed a fine group of that unusual shrub, the Parrotia, tucked away in Oxford.

I only know this unusual shrub from its catalogue description. It refuses to grow on my alkaline soil and in late autumn I am too busy with the tulips to go and pursue it in a distant arboretum. Its leaves turn to a brilliant red-orange, like a large form of beech whose brown winter leaves have been treated to a course of high-lights.

Off I went to find the Parrotia and indeed the visit was worth while. The tree has bold leaves

and branches which spray outwards and upwards into a canopy about 15 feet high when mature. Its shape, I learned, is exactly what you would like when interplanting a large shrubbery of simple shapes or framing a grand feature, like a long low flight of steps.

Parrotia is classed with the witch hazels and therefore prefers a neutral or acid soil. It is a shrub for big spaces but is far more interesting out of season than the books had led me to believe. I would like to see it below the Lane Roberts form of liquidambar which I recommended last week.

On the rebound from the Parrotia, I walked into a strawberry tree and promptly transferred my loyalties. I wish I knew it already as a native tree in the south-west, while our own West Country gardeners will be amazed that I have gone so long without seeing the value of a shrub which they grow so well. Late October, however, is the season for viewing arbutus, and it is not a time when I am usually on my travels.

There are several good forms, none of them common, in small gardens, and mine, I think, was the earliest. Arbutus Unedo is hardy, evergreen and tolerant of lime. It shows all its charms at once, a russet-red bark, evergreen leaves like a bay tree and scarlet strawberry fruits among small hooded white flowers.

It is at home from Ireland to Turkey and must be the variety

which the Arcadian shepherds in Virgil's poems used to feed to their goats. Not even an Arcadian goat would have chewed gladly through its tough old bark, so their food must have been the rounded red berries which I can confirm to be edible, though they are one more taste on which goats and I part company.

The arbutus has an odd habit. After flowering, its fruits form so slowly that they do not ripen until the following autumn. By then, the next crop of waxy white flowers is in full flow, so seed and flower coincide. The flowers resemble a bell heather's frills a strawberry with a rough skin like a small lychee.

In most gardens it will not grow much above 7 ft and would match well with the scented white flowers on a 'Winterflowering' Viburnum. Unedo also has a pink-flowered form which is said to be very prolific in fruit, though the plain variety holds the higher prizes to date from the RHS judges.

Other arbutus trees do not coincide in fruit and flower but are almost as remarkable if you can please them. The experts agree that the best is a hardy hybrid called Andrachne which whose name means "spider-like." When mature, this has a marvellous cinnamon-red bark of the kind which Vita Sackville-West called "tattered."





## What is Whitehall up to behind your back?

There's some very worrying legislation about to creep in and out of Parliament. The idea is to take away your Local Authority's power to levy rates. If you hate rates (and who doesn't), you could be fooled into believing its good news. But think: Without money your council is without power. It can't make decisions. It can't go against Whitehall. Even if you want it to on certain issues. That's the value of your local council. It can check excessive control of local affairs by any Government. Remember, after a general election the Government doesn't have to be nice for five years. When you come to us with your problems our hands will be tied. We'll both come up against this innocent looking law. And like all laws, just try arguing with it. It won't matter if your local councillor knows the roads are bad (he lives there). It won't matter if the local school is closing (he'll probably have children there). It won't matter if the old people's home is overcrowded. There will be no point appealing to us. No point in attending council meetings. In fact there will be no real point in electing councillors at all. As things are, our doors are open. Whitehalls will stay closed. Governments ask you to give them your vote when it suits them. Make no mistake. With this legislation, as far as local elections are concerned, they might as well take your right to vote away.

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**KEEP IT local**



## Whitehall's new idea for dealing with local questions.

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**KEEP IT local**

# Why we're running these advertisements.

In recent weeks we've been trying to warn the public about Whitehall's proposed rating legislation.

Everybody dislikes rate increases. So Whitehall's proposals may sound attractive.

But if they become law, the consequences could be serious.

Whitehall would control local rates. It would be able to imprint the ideas of any central government on local policies.

Local authorities would become powerless to make local decisions.

Even though they know best what local problems are.

As it is, councillors are aware of the needs of the area they serve because they live there. Educate their children there.

And are always open to approach, or reproach, from their ratepayers.

They are elected to their positions irrespective of which party holds the reins in Westminster.

And historically have had the right to disagree with central policies.

Local authorities have been able to check the excesses of the

Government in power.

But now this moderating influence is in danger of being removed.

Why?

Simply to penalise a handful of local authorities who have not met the spending limits imposed on them by Whitehall.

Most have managed to make the severe cuts asked of them.

Even though central government has actually increased its spending while Local Authorities have been tightening their belts.

The Public Expenditure White Paper (March 1981) shows that since 1975 Central Government expenditure has gone up by 8%. Local Government expenditure has dropped by 20%\*.

The cunning part of the proposed legislation is in Whitehall's idea to force referenda on Local Authorities before they implement any policies they might need to.

It would seem fair, and democratic.

Except that it will cost millions of pounds of rate-payers' money.

Except that it undercuts the mandate given local councillors by the rate-payers who voted them into office to pursue those self-same

policies. Without reference to any central authority.

Except that the wording of any referendum would be decided by Whitehall.

And except for the fact that no government has ever gone to the people before hiking our taxes up.

We believe that if Whitehall gets its way with the new legislation, doors that were once open will become closed.

And that by consolidating power at the centre now, Whitehall will be preparing the ground for radical changes to our democratic system.

Perhaps in five or ten years.

When there are new governments in control.

We have been forced to advertise our case since we believe that Whitehall has purposely been diverting attention away from the real issues.

Before these proposals are made law, we think they should be debated.

In public.

Write to your M.P. Speak out now.

Help keep local affairs local.

**KEEP IT local**

\*CMND 8175



## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# Why Boston theory is on trial

Christopher Lorenz on the paradoxical position of the Boston Consulting Group: influential and booming, yet with its work under attack for being outdated

ANY organisation that increases its labour force by over a half in the midst of a recession is one of three things: a government department; a foolhardy would-be bankrupt, floundering in the competitive turmoil of the private sector; or a rare and highly profitable star shining through the prevailing gloom.

Though its detractors would like to think it is heading for the second category, the Boston Consulting Group still places itself firmly in the third, as "the leader in strategic thinking," to quote its chief executive, Dr Alan J. Zakon. Its uniquely influential position has certainly come under increasing competitive attack in the last few years. But the growing international demand for its pearls of wisdom has been such that it could increase the number of its highly-paid staff of professionals by a third between 1979 and 1980, and by another 15 per cent over the past year, bringing its total complement to 300, of whom only half are based in the U.S.

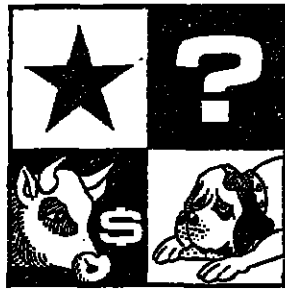
This is still well short of the size of some of its longer-established competitors. But even its detractors admit that BCG—to use the inevitable abbreviation—has had a disproportionately significant impact on the style and direction of corporate strategy in the U.S. and Europe since its foundation in the late 1960s.

## Familiar

Its two key contributions to executive wisdom, the "experience curve" and the "product portfolio" (or "growth/share matrix"), have become familiar topics of debate in boardrooms as far apart as New York and Nuremberg, Los Angeles and London, Toledo and Tokyo. Little more than fashionable buzzwords in some cases, in many others the two concepts have had a fundamental impact on the strategy.

"Not since McKinsey's credo of divisionalisation in the 1960s has a consultancy had such a dramatic effect," concedes one of BCG's competitors.

Though the group refrains from naming any organisation for which it has worked, its client list is known to read like a "Who's Who" of big business. Among those that have become publicly known are Borg-Warner, Mead Paper, Texas Instruments and United Airlines in the U.S.; Siemens in Germany and ICI in Spain. BCG has also worked for several European governments, includ-



ing the British, French and Swedish, and has supplied new top management from its own ranks for several of its clients, most recently Carrington Virella in the UK.

The principle of the experience curve, as propounded by Bruce Henderson, the founder and chairman of BCG, was that the real cost to a company of adding value will fall by between 20 and 30 per cent with each doubling of accumulated experience. "Experience" is defined as a composite measure of the effects of specialisation and learning on the shop floor and in the managerial hierarchy, plus investment and scale.

In effect, the theory added all the elements of a company's costs into the long-standing "learning curve" theory, which had dealt only with the relationship between direct labour costs and production volume.

One of the obvious implications of the experience curve is that as a company increases its position of leadership in an industry, and thereby gains experience, its ability to reduce costs faster than its rivals is enhanced.

At a time when "big is beautiful" was all the rage, the curve appealed to—and fostered—the corporate quest for economies of scale. It also elevated the notion that profitability goes hand-in-hand with market share. But it was the product portfolio that really put market share on a pedestal.

Expressed in the form of a two-by-two matrix, the portfolio enables a company to classify its various products or businesses—and those into which it might wish to move—into four types. The two axes of the matrix, market growth (and originally market share—significantly, the latter was later changed to the broader "competitive position"—are related to the level of cash generation or consumption for each business; the four categories are dubbed "cash cow," "dog," "question mark" and "star."

One effect of the portfolio

concept was an acceleration of the tendency of large companies to break their divisions down into "strategic business units." More controversially, it also reinforced the supremacy of market share by implying that unless your business was number one, two or perhaps three in a particular market segment, cash flow would be so negative that you might just as well get out of it.

While cash cows generate far more cash than they can profitably reinvest, said Bruce Henderson in 1973, stars are self-sufficient. But question marks and dogs, the businesses with low market shares, were both said to be "cash traps." Astute management could turn question marks into desirable cash cows or stars, but the poor dogs "are essentially worthless." Whether or not he or his colleagues actually advocated that dogs should therefore rapidly be disposed of, in one way or another, they did not appear publicly to quarrel with most of their disciples, who drew this obvious conclusion.

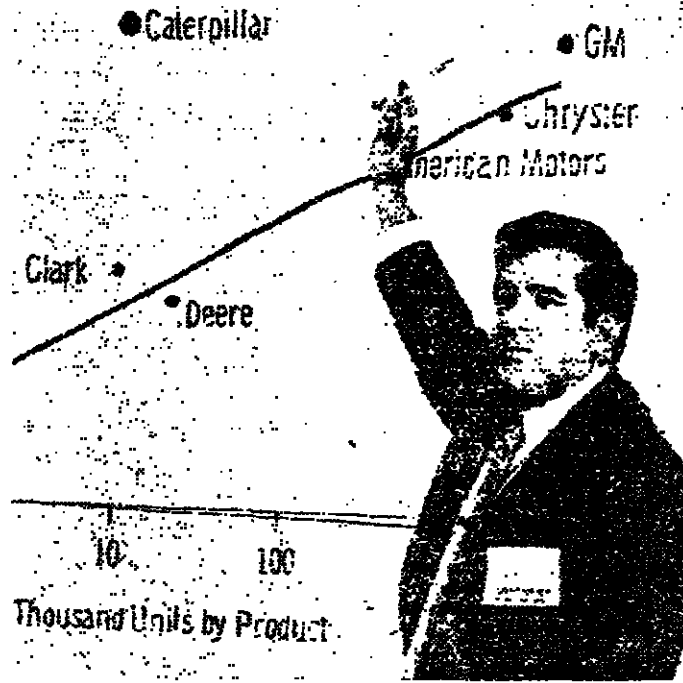
If one judges from the continually increasing demand for its advice and assistance, neither the experience nor the matrix have lost their impact. At a meeting this year of several hundred European chairmen and chief executives, at which three leading consultancies were represented, the BCG seminars were filled to overflowing, whereas one of its competitors had to cancel several sessions because of lack of support.

Yet one of the foremost strategic planners in European industry claims that "BCG is a thing of the past. Its theories are outdated and it has been overtaken by the younger generation of thinkers." He is by no means the only disinterested critic.

## 'Troika'

At the centre of this scepticism are the radical changes that the world has undergone since the Boston theories were first formulated. The now familiar "troika" of slumping growth rates, soaring inflation, and rapidly shifting patterns of competition have opened the question some of the basic BCG tenets, and in particular the paramount significance of market share.

Most of the current criticism of BCG concerns the matrix. The longest-standing complaint



Alan Zakon with one of BCG's many visual aids

is the obvious one that, though an admirable tool for diagnosis, it does not help you find the solution. In other words, it enables you to define the characteristics of your various businesses, but it does not help with the really difficult question of how to improve the good ones and transform the bad ones.

A more serious allegation, that the matrix is so simplistic as to be misleading in today's environment, rests on two obvious observations of reality in the late 1970s and early 1980s. First, market leadership does not always bring lower costs, more positive cash flow and higher profits, nor does being number four, five or even 10 necessarily imply inadequate cost-effectiveness or cash flow. Quite the opposite: the number of highly viable companies occupying market "niches" is legion, and growing by the day.

Second, what use is the matrix theory to a company—or, indeed, a country like Britain—at a time when "cash cows" and "stars" have become increasingly hard to find and when most businesses now fall squarely into the "dog" category? Even if the unhealthy parts of BL—most of it, in other words—could be eliminated, does Henderson's statement that dogs "are essentially worthless" mean that the vast majority of the rest of British industry should also be shut down? Or,

for that matter, most of the American steel industry and even many European electronics businesses?

It was with such questions in mind, all of them effectively putting Boston theory "on trial," that we invited BCG to put its case against the claim that its matrix had become irrelevant, misleading or both.

Part of its reply is that, at least when its consultants were at work with their clients behind closed doors, the matrix theory has never been applied in the simplified form in which it was presented in public.

## Admission

BCG also rejects some of the criticisms, either as entirely unjustified or as themselves oversimplified. In addition, it points out that its work for clients has extended far beyond its use of mere "tools"—the experience curve and the matrix. But there is also a clear admission that with the change in the business environment has come a perceptible shift in BCG's own approach to market share and the matrix.

Starting on Friday, we will be publishing two articles by a BCG vice-president, dealing in particular with the relevance of Boston theory to those ubiquitous "dogs." These will be followed by our own analysis of recent shifts in the group's approach, based on interviews in the U.S. with its chief executive, Dr Zakon and others in the business world. A further article will suggest how the matrix approach can be applied to entire companies, classifying them into four stages: early struggle; motivation; complacency and degeneration.

## Strategy booklet

A SERIES of Management Practice articles on strategic management and planning, including case studies on companies such as Shell, Ciba-Geigy and Reed International, will be published as a booklet on November 20. Available from Diana Twiss, FT Publicity Department. Price £3 including p and p. Payment to be enclosed with order. We apologise for the delay in publication.

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## BOARDROOM BALLADS

### THE BIG SELL

A long tradition still prevails  
By which the captaincy of sales  
Is offered to the person who  
Sells the most in Sixty-Two;  
When Joe with sample bag and brailly  
Took a ticket on the trolley  
And, conning many a startled buyer,  
Pushed his sales performance higher;  
Pulling off as prize again  
Two weeks with his wife in Spain.

The route by which he comes to rate a  
Boardroom job a few years later,  
Is something I do not propose  
To track with my enquiring nose—  
Even though his colleagues do  
Sometimes ask the question too.

The problem which I wish to mention  
Concerns the nature of the tension  
Which Joe is destined to explore,  
Behind the inner sanctum door;  
Where idiots who make the stuff,  
Cannot offer him enough;  
Or, when the market place is sagging,  
Next Wednesday: The non-executive director

Ask him why the lads are lagging,  
And the transport boys and docks  
Are drowning in redundant stocks;  
Setting out in pointed phrase  
The error of his wasted days.

The product's right and so's the plan:  
Get a move on, little man!  
'Till the final day of dread—  
The chairman's office letterhead,  
Asking him to tea and tiffin,  
And bring the latest figures with 'em,  
And would he care to bring as well  
His private file from personnel.

This is how it seems to go  
For salsmen of the likes of Joe:  
With very little he can see,  
By way of counter-strategy.  
To out-manoeuvre all the others  
Behind the safety of their covers,  
He'll have to settle for the fate  
Of everybody else's hate.

Bertie Ramsbottom

## BUSINESS PROBLEMS

BY OUR LEGAL STAFF

### Full details of sale

The tax authorities have requested from me "full details" of the vendors from whom a farm was purchased some little time ago—in two separate parts from two separate vendors (one being a group of would-be speculators in "holiday homes"). What, please, would comprise "full details" . . . and am I in fact obliged to supply such information—which in this case is extremely complex?

The Inland Revenue is empowered by section 12(3) of the Taxes Management Act 1970 to demand "particulars of the person (or persons) from whom the asset was acquired," so you should give the inspector sufficient particulars for him to be able to trace the tax papers of the vendors. What you might like to do is to write to the solicitors who acted for the vendors (either direct or through your own solicitor), inviting them to get in touch with the Inspector direct.

### Agricultural tenancies

On inquiring of my solicitor the advisability of including a rent review clause in respect of a farm I acquired, my solicitor replied "agricultural tenancies are rather different from the normal business tenancy and the usual procedure is for the landlord to give the tenant notice when the former thinks that a rent increase is due requiring a new rent to be agreed or decided by arbitration and this can be done at any time during the tenancy. At least a year's notice has to be given."

However, I recently received the annual report of a "Property Bond" in which I have money invested, and therein is listed details of all properties owned by the fund, i.e. offices, shops, industrial premises, also a number of farms in different parts of the

country. Each farm is there stated to have a three-year rent review period. This would appear to conflict with the solicitor's statement. Could I have your views, please?

There is no conflict. The contractual tenancy may express a three-year review period or reliance may be placed on Section 8 of the Agricultural Holdings Act 1948. Either way a triennial review is available—unless the contractual tenancy provides for less frequent reviews.

### Audit is necessary

If a small limited company decides to discontinue the services of its auditors and prepares the accounts itself and submits the return to the Board of Trade would there be any practical consequences or reaction from the Department? The turnover is that of a shopkeeper—small one—and audit fees are eating into profits in these hard times.

Yes, there is likely to be a reaction from the Department, or at least from the Registrar of Companies; and you have a duty under Section 14 of the Companies Act 1978 to notify the Department if there is no auditor. The cost of audit is one of the inevitable consequences of trading through a limited company.

### Close-company taxation

I have recently merged my business, which has not been viable for some time, into another newly formed company, in which I have a minority shareholding. No payment was involved in the deal but in theory I was to have been better off financially as my original company owns its own freehold property, which was not trans-

ferred with the other assets but is being leased by the new company from my original company which has obviously had to cease trading. I now find that I am unable to draw out the rental income except for a very small amount, and that the rest will be liable to corporation tax, etc. This is not what had intended or realised. I transfer the property out of the business would involve paying a large capital gains tax. Have you any suggestion please?

Since you obviously would not have entered into the transactions without taking precaution of seeking professional guidance (from an accountant, solicitor, or, beforehand, we are a bit puzzled that you have written to us instead of going back to your adviser. It may be that or she did not realise how lit you know about the basic principles of close-company taxation and that he or she therefore took it for granted that the consequences would be (and we content to accept them). If you are dissatisfied with your present adviser, possibly a bank manager could suggest another local firm whom you could try. There are really useful suggestions which can be made on the basis of the facts outlined in your letter.

No legal responsibility can be accepted by the Financial Times for the answers given in this column. All inquiries will be answered by post as soon as possible.

## COMPANY STATIONERY



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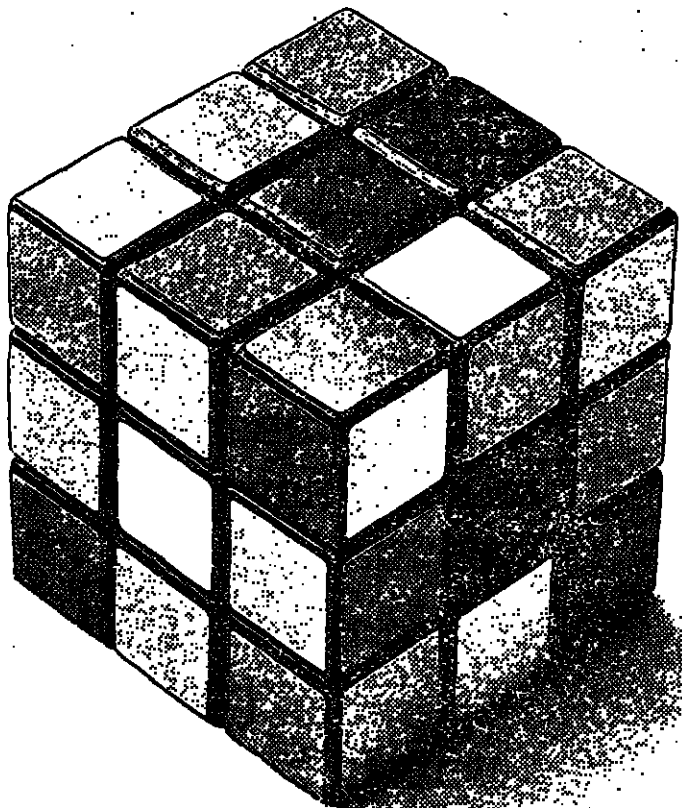
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A little light relief



## Even complex problems can be solved with the right approach.

When you are investing in a computer system the decisions involved seem complex. The system must fit your current needs and must be capable of growing with your business. And above all its users must have complete confidence in it.

Texas Instruments can help you start with the right approach.

The DS990 family of packaged systems offers ten upward-compatible models, which means that as you grow, they grow. So they also safeguard your software investment. Our powerful operating systems offer many productivity improving features normally only found in mainframe computers, while their user-friendly operator interface lets experienced users take shortcuts while helping the newcomer find his way.

In addition, one of the most comprehensive sets of software in the industry allows you to

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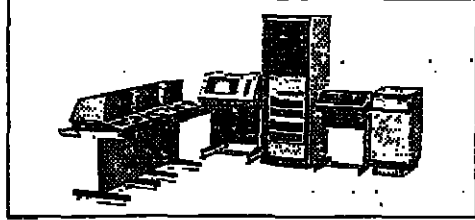
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## FINANCIAL TIMES SURVEY

Wednesday November 11 1981

## World Nuclear Industry

The expansion of nuclear power world-wide continues and the proportion of electricity generated is expected to reach 17 per cent. by 1985. But most countries have had difficulty in maintaining their programmes, because the pace set has been too fast or because of public doubts.

**HIS MONTH** marks the retirement of the dominant figure on the international nuclear energy scene for a decade past. Dr Sigmund Eklund, director-general of the International Atomic Energy Agency in Vienna for the past 20 years — and for the entire duration of the Non-Proliferation Treaty — relinquishes his role as custodian of the treaty to a fellow Swede, Dr Hans Blix.

Dr Eklund's act is a hard one to follow. The task requires the director-general to secure and maintain the confidence of three very disparate parties: the U.S., the Russian Governments and the governments of the "Group 76" developing nations.

Initially, Dr Eklund's election was fiercely opposed by the Russian Government. In the end, he could not understand why should he want to retire — at he was not even old by their standards. Late in his reign, he survived an attack by the U.S. Government, in what a user might have seen as a sign of no confidence over clear weapons proliferation — in the Carter Administration in 1977.

Then, on the eve of his retirement, in June this year, a developing nation took unilateral and violent action against the nuclear research activities of another, in a public declaration of no confidence in IAEA safeguards. A blow had been "inflicted on the treaty with the recent attack on the Iraq research reactor," Dr Eklund told the IAEA general conference in September.

"One shudders to think of the consequences of military attacks on any of the existing 10 nuclear power reactors, if to speak of the situation here, around 1985, this number may have increased to more than 400." He warned the assembly that the IAEA's safeguards system for the prevention of nuclear weapon proliferation could be "only as effective as the member states collectively wish it to be."

Condemnation of Israel's action in attacking Iraq's reactors was the recurring theme in almost every member state's contribution to the general conference. They topped short of expelling Israel only because with such a move they might relinquish that remaining control they might exercise over Israeli facilities. There can be no doubt enough that the bombing was

a setback for international safeguards in a year which had seen Egypt, previously one of the half-dozen more worrisome states in its nuclear aspirations,

of its electricity from this source. With another 228 reactors under construction, the proportion of nuclear electricity is expected to increase to 17 per

cent by 1985, according to IAEA statistics. Most countries experienced difficulties with nuclear energy in the 1970s either because the pace set was too fast for their industry or for the public at large to assimilate. For some — the U.S. is the obvious example — a legacy of public doubt re-

months; France, 63 months; West Germany, 52 months; and the U.S., 121 months. "With the present high cost of money, it is not surprising that in France the cost of nuclear electricity is a third that of oil and one-half that of coal-fired plants, while in the U.S. the balance is often tipped towards coal."

U.S. industry figures suggest that in 1985 nearly half of the world's nuclear capacity will reside in the U.S. But Dr Eklund's statistics shed a different light on those figures. They suggest that the delays of the 1970s will produce a deluge of newly-commissioned reactors in the next few years. 43,000 MW this year, and 50,000-55,000 MW per year for the years 1982-85. Moreover, these figures do not include the ambitious plans of the Comecon countries, which aim to add another 24,000 MW by 1990.

But the nuclear industry's future darkens beyond 1987, when additional capacity forecasted outside of Comecon declines to 15,000-25,000 MW a year.

Still gloomier is the future foreseen from the basis of the starting dates for new reactor construction. They suggest — again excluding Comecon — a sharp rise from 10,000 MW this year to 32,000 MW of new capacity ordered in 1982. But new orders will then plummet rapidly, to 12,000 MW in 1983 and 1984, and to less than 5,000 MW for the years beyond 1985.

The pattern relates directly to the long lead times endemic in certain countries such as the U.S. and West Germany, and

targets lie in the industrial sector.

But Dr Eklund points enthusiastically to the first glimmerings of a new and potentially very large market for nuclear energy, seen in the Eastern bloc. The USSR is building two large reactors near towns, to be devoted to district heating. This is a use that could catch on quickly among the chillier and oil-less nations of the North, where 40 per cent of energy consumption goes into the heating of buildings.

Yet beneath a global picture of steady—and in some places (France, the Comecon countries, South Korea) very rapid—expansion lie some disturbing statistical trends, flushed out by the IAEA computers.

The problem lies in the legacy of institutional arrangements and obstacles created in the 1970s by some of the countries which pioneered the development of the international nuclear industry. Dr Eklund points to one serious "inhibiting factor" in that the lead time from commitment to commercial operation is twice as long in the U.S. these days as in France or Japan. His figures are: Japan, 51



Right: Dr Sigmund Eklund, who retires this month as IAEA director-general, and (left) his designated successor, Dr Hans Blix



More typical of the developing countries is the experience of Pakistan, which has recently concluded that its large hydro-electric potential will take much longer than nuclear power to exploit, because it is in an earthquake-prone region for which preparations will inevitably be protracted and costly. Nuclear electricity on the other hand, promises to be one-third of the price of electricity made from imported oil.

Critics have turned their attention increasingly to economics. In particular, they have concentrated upon the performance and reliability of nuclear systems in comparison with traditional power sources. They have claimed, for example, that reactor load factors fall far short of the 80 per cent once assumed in feasibility studies for nuclear plant.

The IAEA's computers have been continuously monitoring operating performance world-wide. Dr B. A. Semenov, the Russian deputy director-general, summarising the latest findings, finds that they suggest an average lifetime load factor of only 65 per cent. But fossil-fuelled plant of the same size seems to have "very similar" performance, Dr Semenov says.

So far, the IAEA has analysed the reported reasons why the reactors' performance is falling short of the earlier goals for 204 power reactors, over the period 1973-79. This shows that unplanned breakdowns divide very uniformly between five main areas of power station operation, of which the nuclear core itself is just one area representing less than one-fifth of the total.

Moreover, a high proportion of the unplanned breakdowns are of relatively short duration. Stoppages lasting up to 1,000 hours (about six weeks) accounted for 48 per cent of the total—the first time that this fact has been highlighted by a statistically significant body of operating data, Dr Semenov says.

This kind of analysis, new for the IAEA, should soon encompass all power reactors. It will provide at long last the international electricity supply industry—and, through the utilities, the nuclear manufacturers themselves—with systematic feedback on station performance. In a field currently confused by the isolated activities of entrepreneurs operating with inadequate data and, sometimes, an ulterior motive.

## A question of confidence

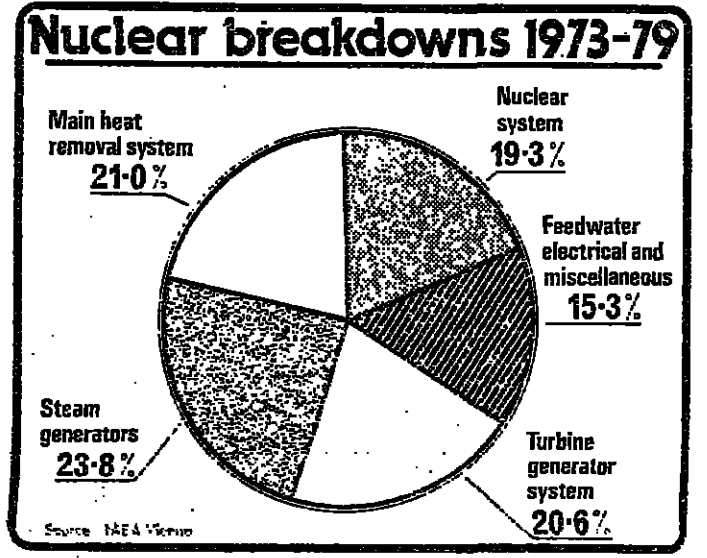
SURVEY BY DAVID FISHLOCK, SCIENCE EDITOR

signing the non-proliferation treaty. Egypt brought to 114 the total number of signatories to the treaty.

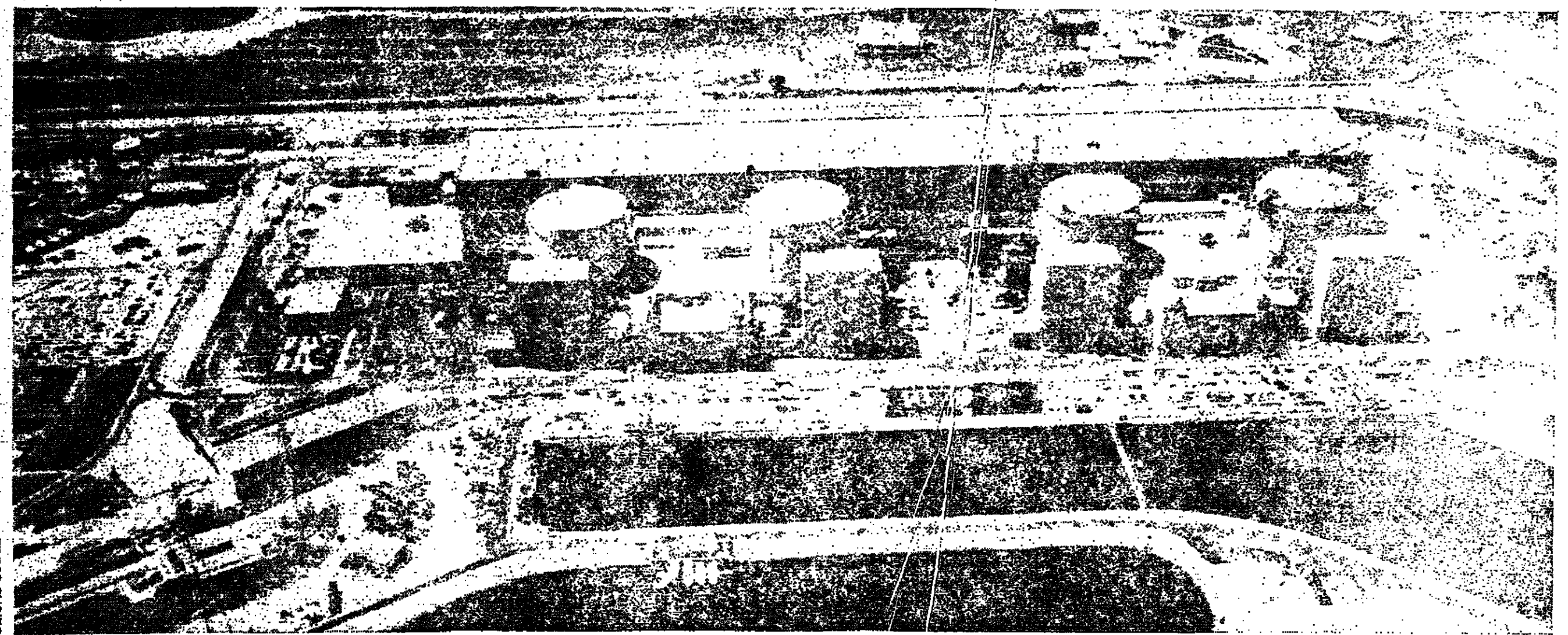
Superficially, the expansion of nuclear power worldwide continues apace. The 260 power reactors in operation are spread among 22 countries. In 1980 the world produced about 8 per cent

cent by 1985, according to IAEA statistics.

Most countries experienced difficulties with nuclear energy in the 1970s either because the pace set was too fast for their industry or for the public at large to assimilate. For some — the U.S. is the obvious example — a legacy of public doubt re-



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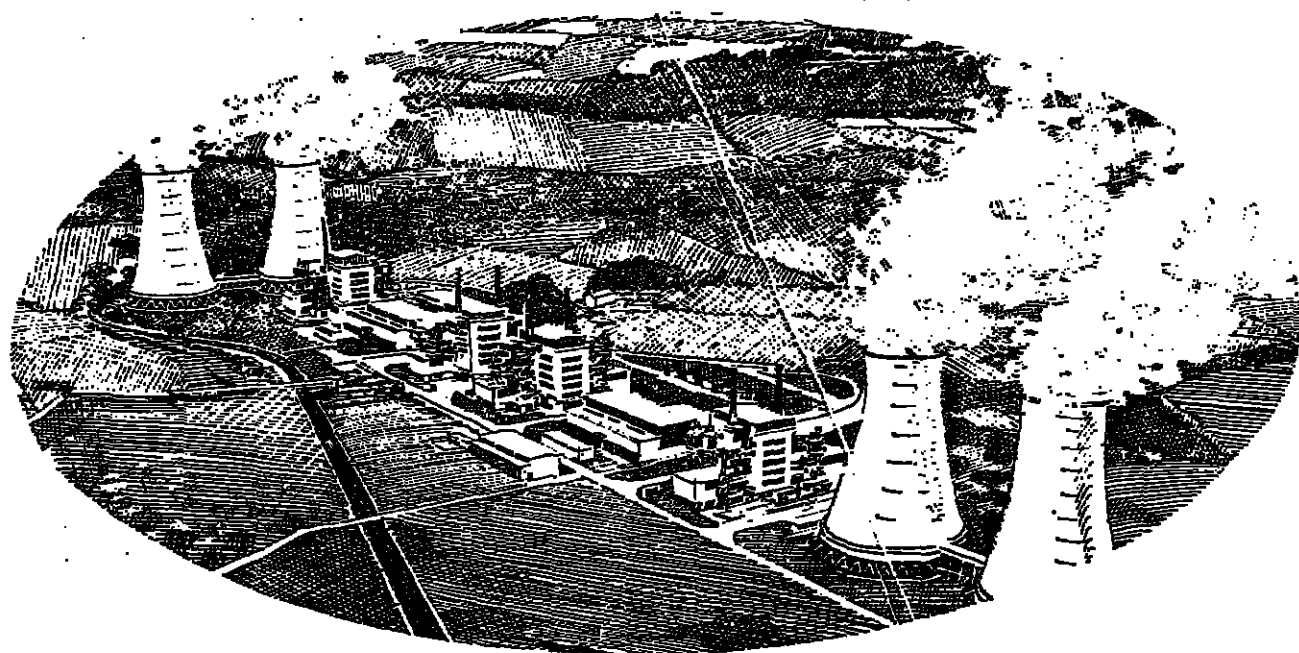
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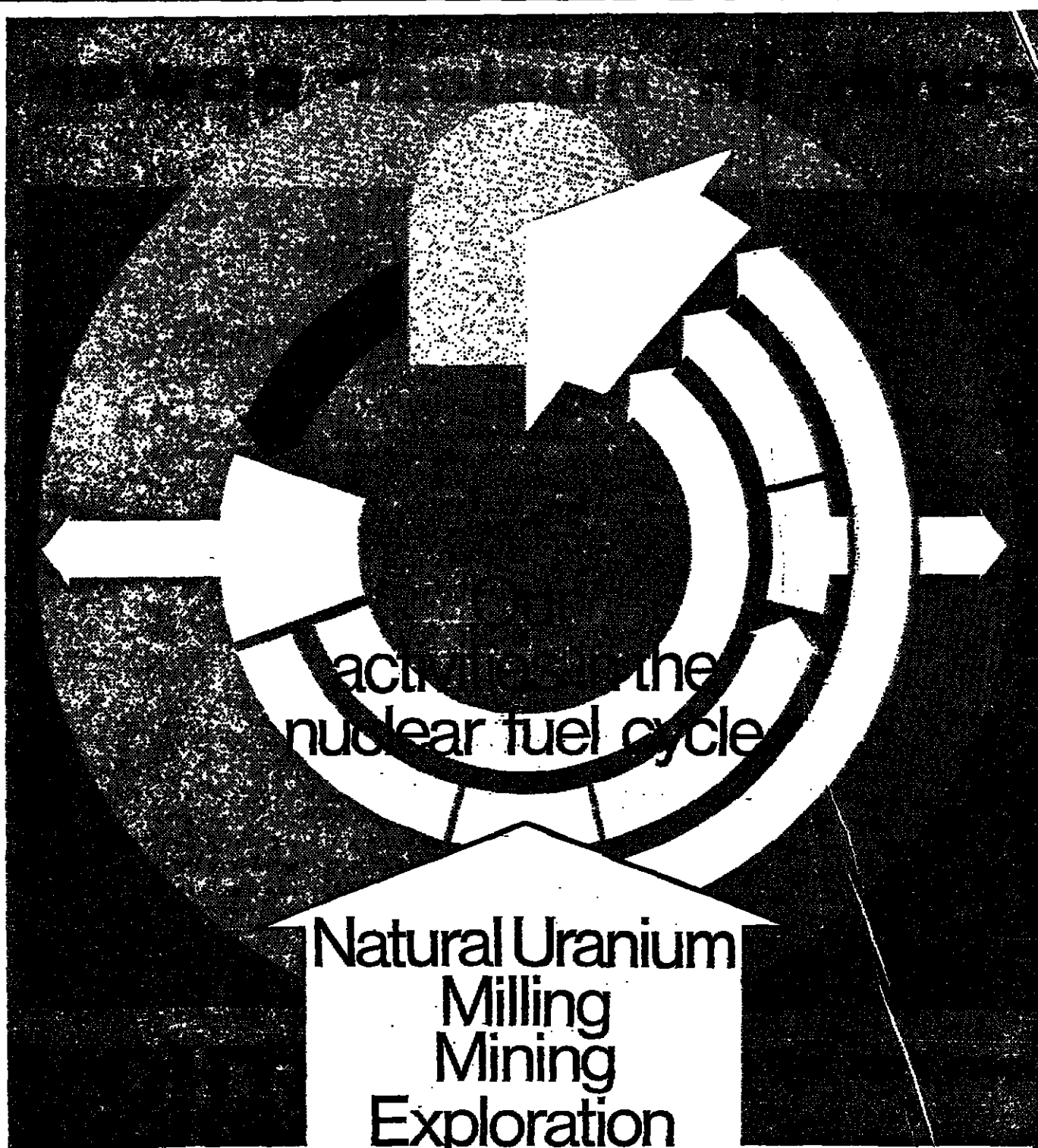
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## WORLD NUCLEAR INDUSTRY II

### British schemes advance after problems over PWR design

IT HAS been an eventful year for the British nuclear industry. Fuel loading began at three long-delayed advanced gas-cooled reactor (AGR) stations, including Dungeness B. After initial hesitation, projects for two new AGR stations at Heysham and Torness made rapid progress, backed this time by some impressive advanced manufacturing facilities for the more specialised AGR components.

After three years of agonising over nuclear waste at the Department of the Environment, Mr Michael Heseltine, Environment Secretary, declared unambiguously that it was neither a scientific nor a technical problem any longer. It was a management problem: one that would be solved by "systematic application of known technology and sound commonsense."

And after two years of agonising over the first British commercial pressurised water reactor (PWR) the National Nuclear Corporation gave birth to a design that was embarrassingly large and clumsy, and by no means certain of showing the large advantage in capital cost over the latest AGR design, its proponents claim.

This precipitated a crisis in the nuclear design and construction industry. The NNC's full-time chairman was replaced by a part-time chairman drawn from a member-company again—something the industry itself had previously maintained was inadequate for its needs. The Government appointed a decision-making task force to accelerate decision-making on the PWR project. At its helm was Dr Walter Marshall, chairman of the UK Atomic Energy Authority, an organisation the industry for years had been trying to push on to the sidelines.

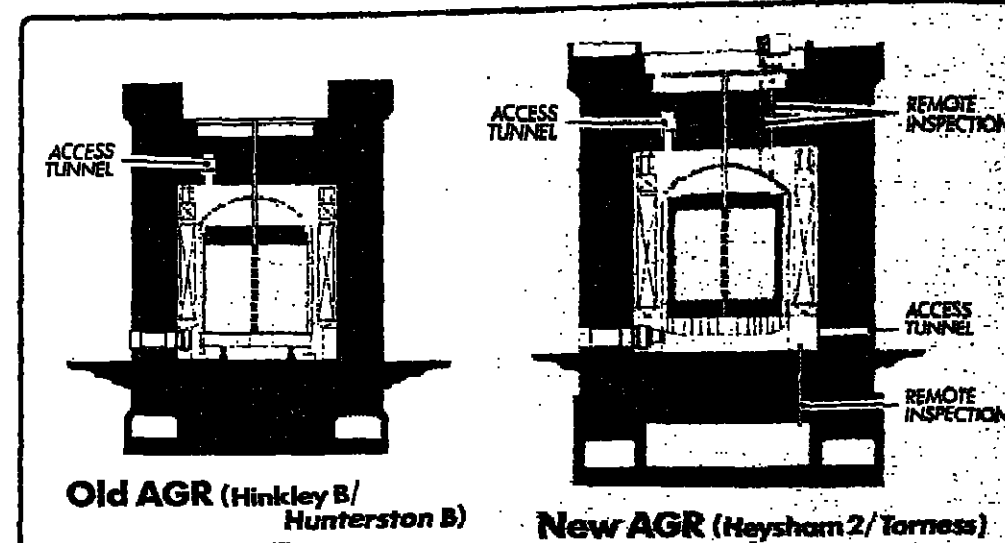
A new slimline "British PWR," much closer to the U.S. reference design on which the industry had earlier elected to model its designs, was reborn by the autumn. The Government expects to begin a public inquiry late next year into plans to make the first British PWR the Sizewell B station in Suffolk.

The UKAEA has asserted itself as a central and indispensable part of the nuclear industry in other ways, too. Dr Marshall has reconvened his study group on steel pressure vessel integrity, which will report its latest conclusions around the end of this year. As a result of an exercise the UKAEA has been managing, involving several research centres in Europe, new findings far more optimistic about the chances of finding small flaws in thick-walled pressure vessels are to be reported.

The UKAEA is also expected to announce soon an inspection validation centre where industrial inspection teams for critical PWR components will train and themselves be examined.

The UKAEA also disclosed the result of a joint exercise with NNC to slim down the capital cost of a fast reactor. The "compact CDFR" (Commercial demonstration fast reactor) was "compact and elegant and promises substantial reduction in capital cost compared with earlier designs," Dr Marshall claimed.

For the NNC, Mr Roger Vaughan, director in charge of



Advanced reactor projects, put forward an estimate only 21.5 per cent more expensive to build than the NNC's estimate for Heysham 2, one of the new AGR stations. The site for which this estimate has been made is Dungeness, alongside the prototype fast reactor (PFR). "We've taken it much further than we believed we could," Mr Vaughan says. The "compact CDFR" design is now being studied by the Central Electricity Generating Board.

At Dungeness, the UKAEA has made good progress in completing the fast reactor fuel cycle. It believes it can be the first nation in the world to do so, next summer, when the first plutonium removed from the PFR will be returned as fresh fuel to the reactor. "This will be the first time that plutonium fuel irradiated in a fast reactor has been recycled through dedicated reprocessing and fabrication plants," Dr Marshall says. Two shipments of plutonium nitrate were made by sea from Dungeness to Sellafield (formerly Windscale) this summer "without any technical or operation problems."

But the UKAEA still awaits a decision from government on whether Britain should collaborate with another nation in building CDFR, and if so which nation or nations. Dr Marshall believes that political factors must far outweigh any technical contributions he can make to that decision. But M Jean-Paul Chevènement, France's Minister of State for Science and Technology, began discussions in London in September about adding collaboration on fast reactors to existing Anglo-French collaboration on reprocessing and the vitrification of highly radioactive waste.

Profits for British Nuclear Fuels slipped last year despite a substantial increase in earnings. Sir John Hill, its chairman reported. An increased trading profit had been more than absorbed by increased interest charges and research and development expenditure. BNFL boosted sales by £65.7m, to £349m last year. But higher interest charges plus a 25 per cent increase in R and D reduced profit after tax from £17.5m to £14.9m. BNFL invested about £200m in new capital facilities last year, principally at its Sellafield reprocessing factory and its Marseilles gas centrifuge enrichment factory. The rate of investment is expected to continue to grow in real terms for the next five years.

The CEGB disclosed in August that the generating costs of Hinkley B, its latest nuclear station with twin 660MW AGRs, for 1980-81 worked out at 1.45p per kilowatt-hour, compared with 1.57p per kWh for Drax, latest of its coal-fired stations. Last month it formally awarded an agency contract for management services worth an estimated £472m for Heysham 2, an updated version of the Hinkley B design. Four identical reactors are being ordered, two for Heysham and two by the South of Scotland Electricity Board for Torness. As the accompanying sketches show, the new AGR is bigger, partly to give more room for access but mainly because of new safety requirements that will strengthen them against earthquakes.

The March 1981 estimates of cost for Heysham 2 is £1.43bn, including the first fuel charge, with Torness slightly higher because the SSEB is opening a greenfield site. The CEGB is shortly to publish a comprehensive document on AGR safety. The contract between the CEGB and the NNC for Heysham 2 is known as the "agency agreement." It will be the model for future nuclear orders, such as that for the proposed Sizewell B PWR, says Mr Dennis Lomer, CEGB member responsible for construction. In fact, the contract has been in operation for nearly a year. The evidence has both in extensive work already finished in preparing foundations, and in the factories chosen for long-lead-time components.

James Howden, for example, is equipping a new factory with the latest machinery, inspection and assembly techniques as part of an £80m order from NNC for 40 gas circulators (including spares). Walsgrave in Middlesbrough has laid down a new £4m assembly line for the fabrication of reactor sub-assemblies

weighing up to 1,000 tons. It has already received and totalling more than 2,000 tonnes supplying about 3,000 tonnes precision steel fabrications each of the four AGRs.

But the lion's share of new AGR business—put at more than £350m so far—has gone Northern Engineering Industries. The biggest single order for boilers, is being executed on a new assembly line. Gateshead, Robots developed NNE have already begun making the first of about 500 critical welds required in the 48 ball

Signing of the "agency agreement" between the CEGB and NNC was held up while boards of the two organisations painstakingly reviewed the technical uncertainties and the estimated costs competition dates. It is a study of the causes of delay power station construction, in other major projects both Britain and overseas.

Both boards are now sure "that the project is set course which will achieve completion of the first reactor February 1987 with subsequent commercial megawatts by 1987, and completion of second reactor by mid-1988." Mr Lomer says. "They will be knifed and forked in the corner of factories."

He estimates that Heysham will generate about 15 million-years of work, much in areas of high unemployment including 1,370 man-years work for coalmining. Shift is to be used on site "when practicable," especially in later stages, to avoid the "inherent in a £1.43bn project proceeding towards completion at the rate of only 40 hours week."

For the NNC, the project represents the most important boost to morale since the party was created in 1974. Frank Gibb, the new chair of Taylor Woodrow describes as "the new look in the nuclear industry." The contract help build up its manager strength and export capacity believes. Mr Gibb has announced that the company to have a new headquarters Cheshire.

But, like its subcontractor the NNC is subject to per clauses under the "agency agreement" which could mean no payment until it has complied with the terms of its contract. "If you take responsibilities, you also have liabilities," Mr Gibb says phlegmatically.

### U.S: The cancellations continue

THE U.S. IS still cancelling nuclear plants and has not yet begun to order new ones. Last year the scene was especially dismal. A total of 18,000 MW of new nuclear capacity was ordered worldwide but 13 plants totalling 13,000 MW were postponed or cancelled in the U.S., leaving a net world increase of only 5,000 MW. So far in 1981 another three units have been cancelled.

President Reagan has voiced his determination to reverse this situation, "to create a climate that would permit a revitalisation of civil nuclear power without comprising health and safety." He has also declared that the U.S. shall be strengthened "as a reliable nuclear supplier under effective safeguards."

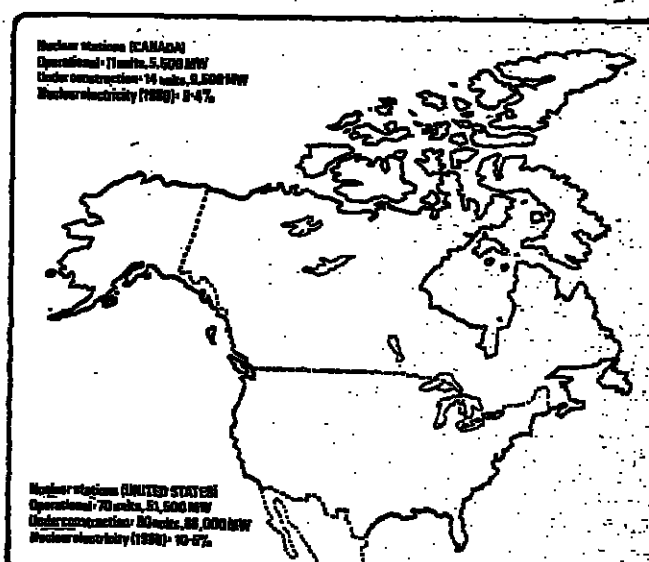
The bare statistics give the U.S. dominant place on the nuclear stage, with 77 reactors totalling 88,000 MW of capacity completed with operating licences (70 of them for full commercial operation) and another 80 totalling 88,000 MW under construction. The worrisome fact, however, is that the peak U.S. nuclear commitment

occurred as long ago as 1975, when the tally stood at 217 units. Today it is only about 170. Three more have been cancelled in the last three months.

The fact that it takes an average of 121 months from commitment to commercial operation for a new nuclear unit in the U.S., compared with 61 months in Japan, shifts the economics to favour coal for many U.S. utilities at present.

A recent Government statement affirmed that the light water reactor had demonstrated its ability to provide steady and reliable power not only in the U.S. but also in several other countries, and said their fuel efficiency was being substantially improved. "It will be the objective of the U.S. Government to provide a healthy atmosphere for the continued and accelerated deployment of such reactors. We intend to do this by improving the regulatory, safety, and financial climate in which U.S. industry must operate."

Lessons from the Three Mile Island accident in 1979 would be incorporated "to reduce still



further the already very low probability of nuclear accidents and any resulting consequences." For the nuclear industry, not only in the U.S.—the big question is when? The most overt sign of progress is the intention to proceed with the

Clinch River demonstrator fast reactor, "mothballed" the duration of the last U.S. administration. The Brit electricity industry may see this project by leasing plutonium from its civil stocks.

The project will need at five or six tonnes for a complete fuel cycle, but Britain's twice as much as this in 1974. In so doing it could release enough plutonium for the U.S. nuclear weapons programme, and avoid the politically highly risky move of using spent LWR fuel as a source of plutonium for weapons.

The West German electricity industry may also assist in recovery of the U.S. nuclear industry. As noted elsewhere in these pages, it is studying the possibilities of buying a site in the Barnwell reprocessing plant and helping to finance its completion. Meanwhile, the U.S. Government is stressing its intention of encouraging private industry to recover its interest in reprocessing as commercial operation.

### Canada: performance record

CANADA HAS 5,500 MW of nuclear capacity operating in Ontario, all based on its Candu reactor; and another 14 units totalling 9,500 MW under construction in Ontario, Quebec and New Brunswick. It now has two standard Candu units, of 600 and 950 MW.

Candu continues to rank highly in the world league of reactor performance. A recent government statement claimed that to the end of 1980 they had a life-time average capacity factor of 77 per cent, "the highest of any reactor type in the world."

Top of this league in 1980 was

the Bruce 2 unit (900 MW) with a capacity factor of nearly 95 per cent. "Even allowing for the notorious difficulty in comparing international performance figures, Candu's exceptional record cannot be seriously challenged," it claimed.

Canada is also one of the world's biggest uranium exporters. In 1980 Canadian mines produced more than 7,000 tonnes, of which exports accounted for 5,400 tonnes, mostly under long-term contracts. Last year more than \$125m was invested in uranium exploration and development in Canada.

Known resources have increased "substantially" since 1974—"an increase equivalent to more than three times the amount of uranium approved for export during the same period."

Canada has also developed one of the world's few heavy water industries, based on five plants owned and operated by Atomic Energy of Canada and by Ontario Hydro. The three AECL plants produced a record output of 560m grams of heavy water in 1980-81. They shipped 500m grams to South Korea for its first Candu at Wolsong.



## WORLD NUCLEAR INDUSTRY III

## France presses ahead after stocktaking debate

French Government took a pragmatic view of the debate last month, after its members may have said to win votes in the election, there was never doubt that once in office plans for an expanding energy called for plenty of nuclear power. The cost of any alternative would have wrecked the plans.

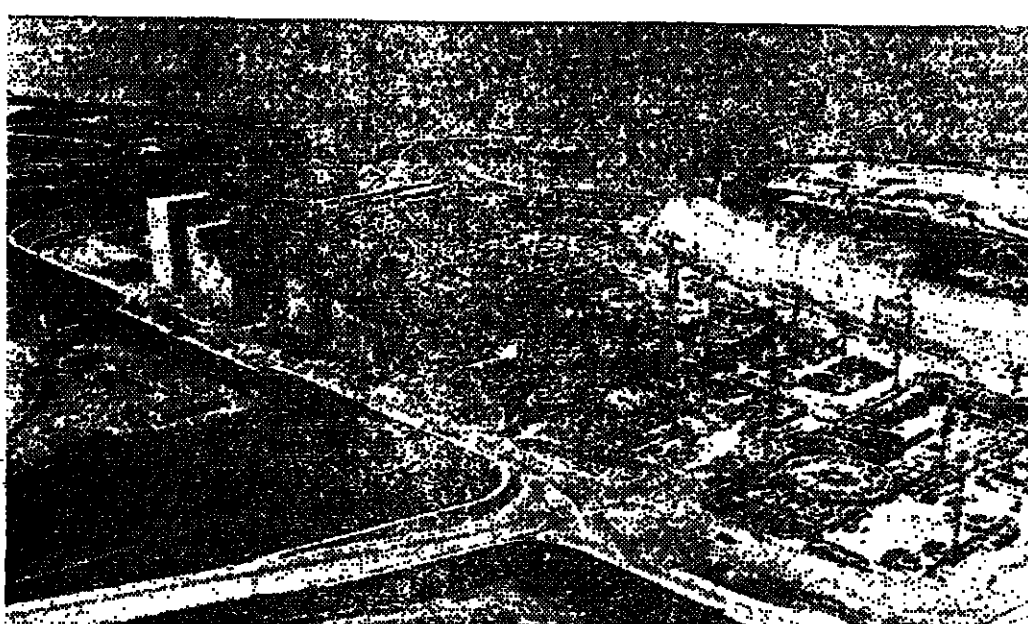
The debate was really a stocktaking, to determine not just how fast the country needed to press ahead with reactor construction. The debate was not immune to the national recession. On the other hand, it gave the new government a chance to aim the case for a nuclear programme, almost drowned in clamour of the minority used to more reactors, reprocessing, and so on.

The Government's tactics were well-timed. On October 8, the Government's energy policy. This was an increase in annual growth rate, from 3.5 per cent to 5 per cent. But by giving greater stress on energy the Government hopes to see total energy consumption from 242m tonnes of oil-equivalent to 255m tonnes a year, a result of the nine-year units originally scheduled to be started in 1982-4, three will remain frozen, two of 1,300 MW and one of 900 MW. National coal production is to be boosted with a bling of state aid, to assuage those who urge more effort to live the moribund French industry. But according to Electricité de France, coal electricity will cost the country twice as much to make nuclear electricity from its reactors.

The current position of the French programme the French reached in 1973, using the U.S. pressurised water reactor, is to Electricité de France (EDF) has 34 units of 900 MW operation or under construction, and another 12 units of 900 MW under construction. The programme is highly standardised, drawing heavily on French experience in building a similar number of reactors in the 1950s and 1960s. Delays earlier in the programme have resulted in an expected high rate of commissioning of new plants this year, bringing the tally to 21 MW units by the end of October.

These 900 MW units are all based on a U.S. Westinghouse reference design, modified only to match French traditions of engineering safety. The ten 1,300 MW units are clearly copies from a U.S. reference design. But, in the words of an EDF board member, they are "a little too imitative."

The latest 1,300 MW units, for five of which are at commencement, are of such design, modified on the basis of French experience with PWR over the past decade. A research programme was mounted in the late 1970s. EDF hopes that the French PWR eventually may be as much as 5 per cent cheaper than the U.S. design, by pushing it to 1,400 or 1,600 MW output with the help of their latest fuel designs.



Four 1,300 MW reactors take shape in a hollow in the cliffs at Paluel near Dieppe. Right: M Remy Carle, director in charge of planning at Electricité de France

French experience of its first 900 MW PWRs is very good. The half-dozen on line last winter had a power availability of nearly 100 per cent in January. Overall, excluding normal downtime for servicing, they have had an availability of 85 per cent. Standardisation has permitted the rapid replacement of faulty parts.

But the EDF says that downtime for refuelling is proving longer than it had planned for—eight weeks compared with the six weeks planned. Moreover, the period of fluctuating output after a restart can be two to three months.

EDF is gaining enough confidence in the reliability of its nuclear capacity to envisage becoming a major exporter of electricity, according to Mr Remy Carle, its planning chief. Last winter, it exported to four countries—Switzerland, West Germany, Spain and Portugal—with problems because of too little rain to top up their hydro reservoirs. Mr Carle expects exports to continue to increase to bordering countries afflicted by delays to nuclear projects, such as West Germany.

The Germans are already beginning to bank heavily on their share of electricity from what is supposed to be a demonstration project, namely Superphenix, the 1,200 MW fast reactor at Creys-Malville, scheduled to come on-line in 1984. A new electricity tie with Germany will facilitate this electricity transfer. Unfortunately, the weakness of current ties with Italy precludes their taking the same advantage, as third partner in Superphenix.

In technical performance, the nuclear programme appears to be on course to meet the previous government's target of providing 70 per cent of French electricity by 1990, equivalent to 30 per cent of total French energy. The Mitterrand Government has lowered the sights slightly, estimating about 25 per cent of the total by 1990. But EDF believes that the nuclear proportion of electricity production could, in fact, easily exceed 70 per cent by 1990 because of the high cost of alternative fuels. It already expects to reach 50 per cent ahead of

schedule, in 1984 instead of 1985, as originally planned.

Behind this achievement two major industrial components have appeared in the 1970s: a PWR design and construction capability; and a PWR research and development effort.

Framatome, as the prime nuclear contractor, has four main roles in the programme: general engineering for the stations, manufacture of the main nuclear components, manufacture of fuel, and architect-engineering for the project. As a result it has grown in a decade from merely a sub-contractor to a company of 4,500, taking full responsibility for nuclear projects.

Within a few months, Framatome expects to ship its 100th steam generator, its biggest component, costing FF25m (£2.3m) apiece to manufacture. Its manufacturing division, based at Chalon-sur-Saône, is indicative of the current strength of the company. It has the capacity to finish the major components for eight reactors a year. It turns out one reactor pressure vessel (42 months to make), one pressuriser (22 months) and two steam generators (34 months) every month.

Work in progress includes no fewer than 20 steam generators—weighing up to 430 tonnes—for delivery next summer, and 20 more in 1985. But PWR maintenance, 20 per cent of its workload today, is a growing activity, expected to reach 30 per cent by 1985.

Until last March the factory was audited by Westinghouse Electric to ensure manufacturing practice was up to nuclear standards. Since March it has become independent, no longer paying Westinghouse a licensing fee as a percentage of turnover. But Framatome still pays patent fees on the PWR—and admits that it uses more Westinghouse patents than Westinghouse is using Framatome patents.

The first "French PWR" is about to be ordered. This is the N4 design, 1,300 MW, evolved from the Westinghouse design of this size, of which 12 have been ordered in France. For the factory, N4 means a large number of changes in detail concerning materials and manufacturing practice. But for the N4 steam generators it is scheduling only 30 instead of 34 months in the works.

In the mid-1970s M Andre Girard, then the dominant figure in the French nuclear industry, remarked to me that he believed the only way to ensure efficient transfer of nuclear technology from Westinghouse to France was for the French to set up their own PWR research programme. The N4 reactor is the most significant consequence of this research effort.

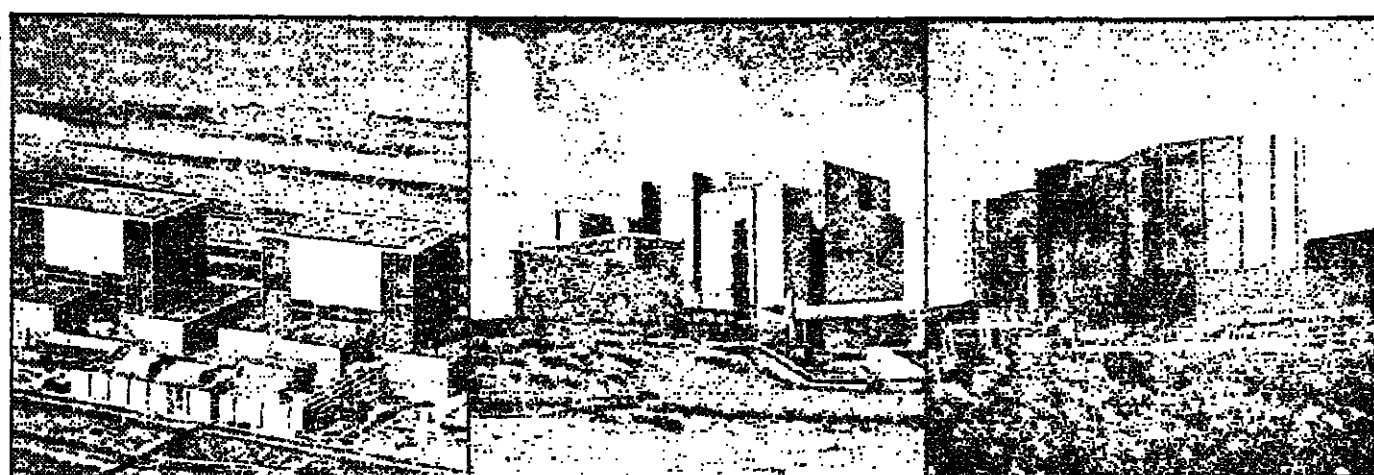
The French have built upon a PWR development programme within the Commissariat à l'Energie Atomique (CEA) directed at Navy reactors for nuclear submarines. It is centered at the CEA laboratories at Cadarache near Arles in Provence. The naval and civil programmes collaborate closely.

In the past three years the French have spent lavishly on new facilities at Cadarache for the civil PWR, concentrating mainly on research to reduce the radiation dose to operators from the reactor, on improving the steam generator (proving higher-alloy materials for the N4, for example), and on the effects of ageing in PWRs over a 40-year lifespan.

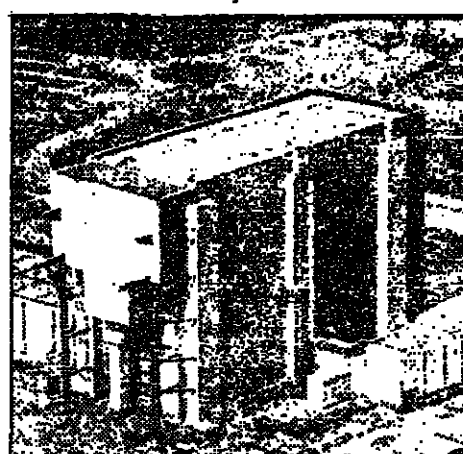
At Cadarache, too, is Phébus, Europe's only facility at present for simulating a loss-of-coolant accident (or LOCA) in a PWR. As part of a five-year safety research programme with the Phébus reactor, which began in 1980, French scientists are planning to simulate the accident which occurred on Three Mile Island—that is, the equivalent of a small break in the coolant supply—in 1983-84.



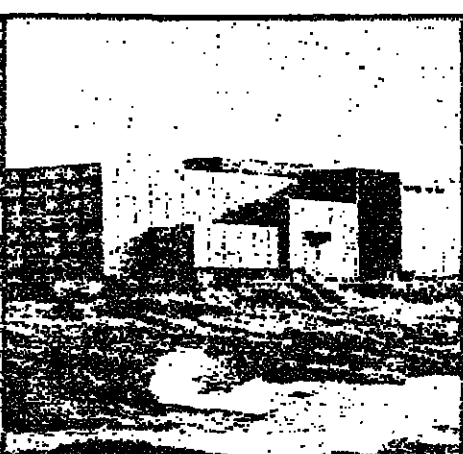
M. Remy Carle, director in charge of planning at Electricité de France



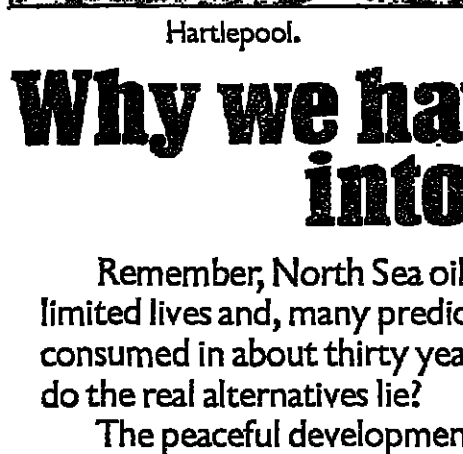
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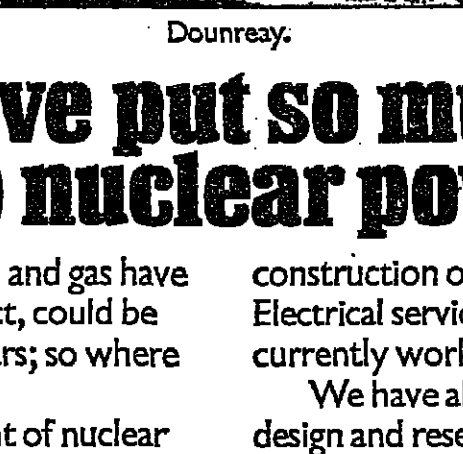
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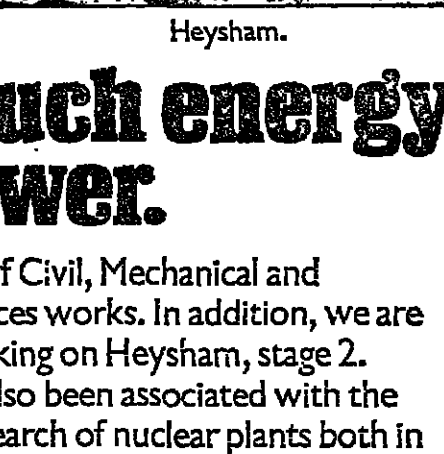
Wylfa.



Hartlepool.



Dounreay.



Heysham.

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## Belgium: more orders West Germany: violent opposition to growth

WITH ITS 1,650 MW of nuclear capacity, Belgium is currently obtaining 25 per cent of its electricity from nuclear energy, but expects this to rise to 50 per cent within three years, with the commissioning of another four reactors. A government view of energy policy is expected to lead to more orders for reactors as well as to development of combined heat and power (CHP) projects for process and district heat.

Belgium has covered one of the essentials of the fuel cycle with its 11.11 per cent stake in Eurodif. The French-based enrichment group, from which it is committed to take 600 tonnes per year of enrichment.

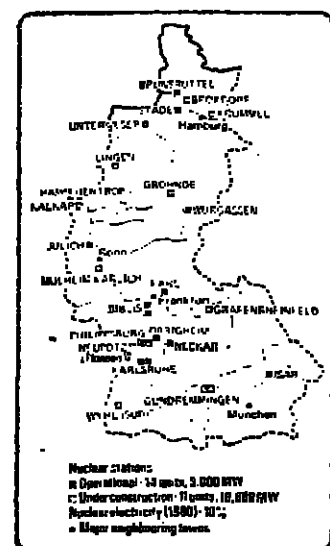
In addition to earlier orders from the U.S. and USSR, it could give Belgium a six-year backlog of enrichment by the end of the decade.

Attempts by the Belgian government to buy a part of the Eurochemie reprocessing plant at Mol from the Nuclear Energy Agency have been balked at again by the fall of the government. Belgian law requires that the purchase be debated by Parliament. This means that plans to restart Eurochemie on a new basis, as a commercial company owned 50:50 by the state and Belgium, will not happen for at least a few more months.

WEST GERMANY has 14 reactors in operation, providing 9,000 MW, and another 11 units under construction, expected to add 10,000 MW. Last year nuclear energy provided about 18 per cent of the nation's electricity. In Europe, its nuclear capacity is exceeded only by France.

But from the mid-1970s West Germany encountered severe, often violent, public opposition to its plans for rapid nuclear growth. For six years, until 1981, no new reactors were ordered, putting a heavy strain on Kraftwerk Union, the national nuclear design and construction group. Meanwhile, the country has suffered a serious economic recession. During the first six months of 1981 primary energy consumption fell 5.8 per cent compared with the same period in 1980.

Nevertheless, German government policy remains staunchly behind an expanding nuclear capacity. A recent government statement said



that in order to "ensure the timely availability of additional nuclear power the government is taking measures to simplify and expedite the licensing procedure."

As partners with Britain and Holland in Urenco, the international uranium enrichment group, Germany has recently exercised its right under the Almelo Treaty to build enrichment capacity on its own soil. As a start, a gas centrifuge assembly line has been set up at Gronau, near the Dutch border, and conveniently close to the Almelo site currently shared with the Dutch.

Less smooth progress has been achieved towards finding a site for a planned 250 tonnes per year reprocessing plant. But DWK, the industrial group set up by the German electricity industry to handle nuclear waste management, has been exploring the possibilities of a shareholding in the U.S. reprocessing facility at Barnwell, which has remained idle since the mid-1970s.

DWK is talking of taking half the capacity—which it puts at 1,000 tonnes a year—for the first ten years of operation. It said it is willing to not up half the space needed to complete construction and necessary modifications to the plant.

West Germany and the Netherlands, to jointly develop a commercial company for uranium enrichment. The present production capacity of the joint venture, Urenco, is divided between Britain and the Netherlands (Almelo).

About 5.8 per cent of the country's electricity came from nuclear energy in 1980.

## Netherlands freeze

THE NETHERLANDS has two reactors totalling 500 MW in operation. But plans to build three more, of 1,000 MW each, have been frozen during a protracted political debate about nuclear energy, while the existing reactors are under constant political attack.

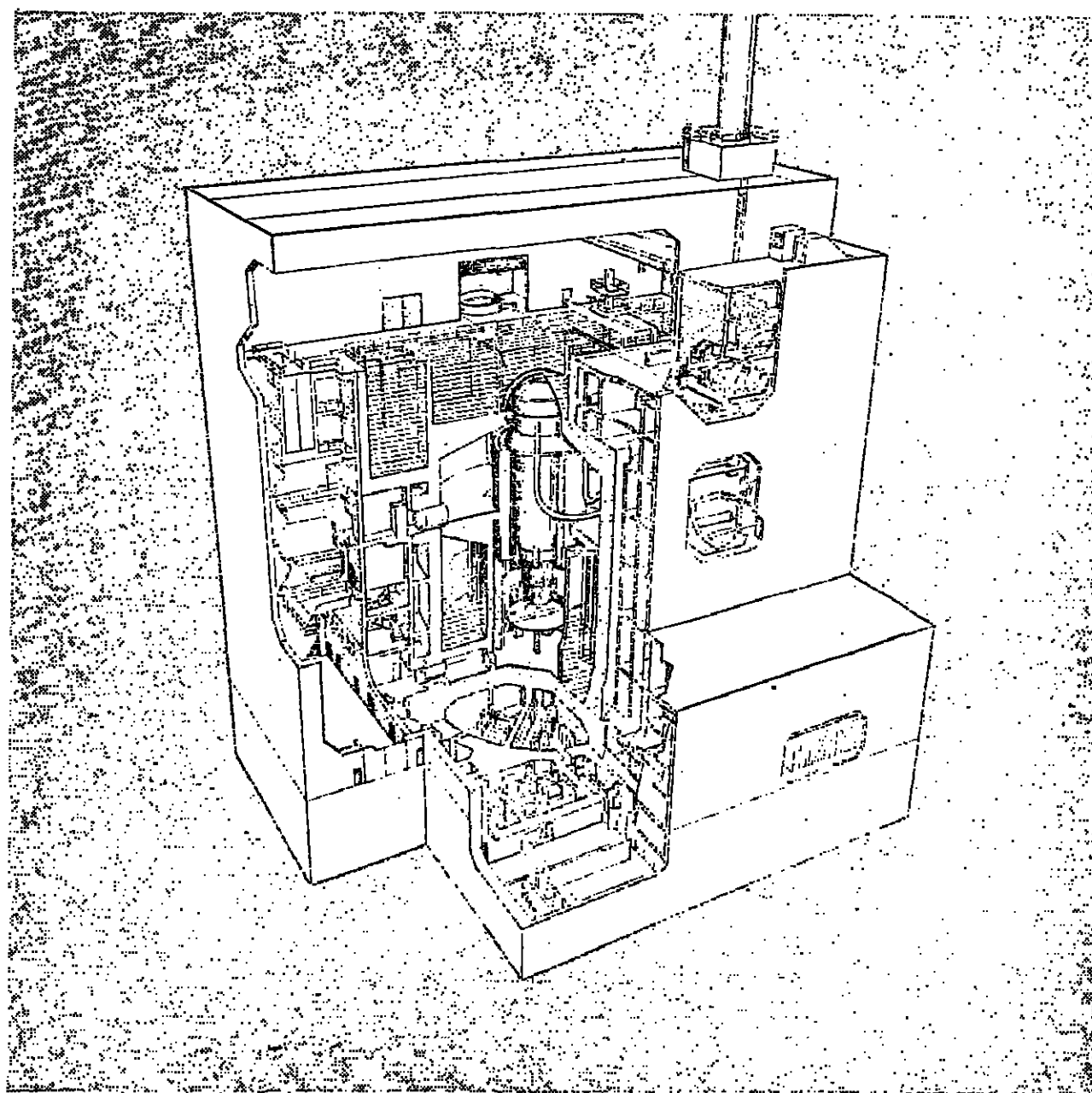
The country is a partner, however, in the tripartite Treaty of Almelo between Britain,

## THE ASEA-ATOM BWR The Swedish alternative

- There are some 8 million people in Sweden.
- There are 9 nuclear power plant units in commercial operation.
- Towards the mid 1980s there will be 3 more.
- 1.5 units or some 1200 MW nuclear power per each one million people will supply about half of the country's electricity needs.

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## WORLD NUCLEAR INDUSTRY IV

## Japan: developing two of its own designs

JAPAN HAS 22 power reactors—PWR, BWR and Magnox—operating with a generation capacity of about 15,500 MW. It is obtaining about 12 per cent of its electricity from nuclear power.

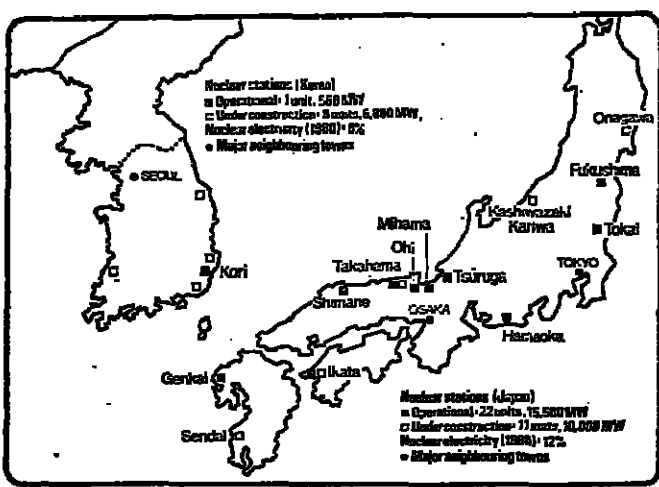
Another 11 reactors—PWR and BWR—are under construction, totalling a further 10,000 MW of capacity. A further five units, totalling 5,300 MW are planned. But the Japanese Government stated in September that it envisaged a nuclear capacity totalling 53,000 MW—equivalent to the current U.S. capacity—by 1990.

Japan focused in the 1970s on foreign reactor designs built under licence by Japanese industry. But it has two of its own designs under development. In the shape of an advanced thermal reactor and a fast reactor, both of which will use plutonium fuel.

To this end it has put a substantial effort into reprocessing spent fuel. While European companies have undertaken to reprocess its fuel during the present decade, it is preparing for an independent capability in the 1990s. Its demonstration plant at Tokai-mura began full operation early this year, and the Government is urging private-sector construction of a full-scale one.

In support of international safeguards on plutonium, it completed in May a collaborative exercise with the U.S. and France (suppliers of its present reprocessing plant) called TASTEX, the Tokai Advanced Safeguards Technology Exercise. It has also undertaken to have IAEA safeguards inspectors based permanently at Tokai-mura.

Japan is developing the gas centrifuge route to enrichment of uranium. It has produced enrichment in small quantities from a pilot plant at Nigyo-toge. The Government view is that "technical prospects for enriching uranium on a commercial scale are becoming bright."



## South Korea: big 'essential' plans

SOUTH KOREA has had one PWR of 560 MW in operation since April 1978, and has started construction of another eight units, the first of which (a Candu reactor) is expected on-load in 1983. So far it has generated 100n kWh of nuclear electricity, and raised its first unit's capacity factor, from 46 per cent in the first year to 67 per cent in 1980.

The Government has declared plans for a total of 12 reactors in operation by 1991, providing 36 per cent of the country's electricity. It envisages more than 30 reactors in operation by the turn of the century. In a recent statement it called this programme "ambitious and absolutely essential." Currently it relies on imported oil to meet about half of its primary energy demand. It is looking to nuclear power to generate two-thirds of its electricity by the end of the century.

The first three Korean nuclear units will be turnkey projects but thereafter responsibility is being undertaken by

Korea Electric. The Koreans insist upon, and have worked hard at, the transfer of technology, aiming at industrial independence by the 1990s.

Hyundai International has recently signed an agreement with the manufacturer Combustion Engineering, for the transfer of PWR manufacturing technology for key nuclear components, and a factory is being constructed to Combustion's design. The Korean group already had agreements with GEC in Britain for turbo-generator technology, and with Westinghouse on nuclear parts. Dai Woo Heavy Industry has negotiated a joint venture with Brown Boverie of France on turbo-generators, and a co-operation agreement with W. Kraftwerk Union of West Germany.

At KNE, the national nuclear design and construction company, the staff are being trained through agreements with Belgocore in Belgium and Motor Columbus in Switzerland, and by secondment to the U.S. architect-engineers, Bechtel.



## Italy: a long hiatus

ITALY HAS four reactors in operation, totalling 1,450 MW, and after a long hiatus has just begun construction of two more 1,000 MW BWRs. Ambitious schemes for a series of 1,000 MW reactors have been persistently thwarted by the problem of obtaining sites. Currently it languishes at the bottom of the league table of nuclear nations in nuclear electricity production.

The country's present energy plan envisages starting construction of two 1,000 MW units annually throughout the 1980s. This is reckoned to fill the capacity of the Italian nuclear industry, as well as meeting the forecast growth in electricity demand. It would give the nation 7,400 MW of nuclear capacity in operation by 1990, about 12 per cent of the forecast electricity demand by that date.

But a recent Government statement acknowledged that "site identification and approval by local and regional authorities is the most critical of the problems to be faced within the next decade."

Although the latest of Italy's four reactors is operating at Casarzo, and the two since ordered for Montalto di Castro, are all BWRs, the Italian nuclear industry has reached agreement that it should standardise in future on the PWR. This would bring it substantially into line with the rest of Europe, where PWRs are the dominant system.

The Government has asked ENEL, the state-owned electricity company, and the industry to develop a "standardised design" for a 2,000 MW nuclear station based on twin 1,000 MW PWR units, to be adopted for the next 8,000 MW of capacity.

Italy, after a period of agonising, has decided on the advice of an independent expert commission to continue with two advanced reactor projects. One is Ciren, a heavy water-cooled, light water-cooled experimental project for which it sees export potential. The other is PECO, a fast reactor project which would help underpin Italy's role in the tripartite collaboration with France and West Germany over Superphénix, the big French fast reactor.

## Comecon: joint programme to build new capacity

THE USSR, in 1979, announced plans for a joint programme of nuclear construction and manufacture with its Comecon partners. This CMEA programme aims to install 37,000 MW of new capacity by 1990. Recipients will be Bulgaria, Cuba, Czechoslovakia, East Germany, Hungary and Poland, as well as the USSR itself. Romania has its own nuclear plan, based on the Candu reactor.

The CMEA plan is based on two reactor types developed in the USSR. One is the graphite-moderated RBMK 1000, developed originally as a military plutonium-producing reactor, which the USSR refuses to export. The other is the VVER, a pressure water reactor, available as 440 or 1,000 MW units. These designs are exported and also manufactured outside of the USSR, under the CMEA plan, provided the customer returns all spent fuel to the USSR.

The first 1,000 MW PWR is understood to have reached full-power at Novovoronezh earlier this year. The Russians have been more successful with their RBMK design, a pressure-tube reactor, of which at least four 1,000 MW units are in operation.

Who is responsible for overall control of the CMEA plan has not been disclosed, but control is presumed to reside in Russia. One change since the plan was first announced, however, is that 1,000 MW as well as 440 MW PWRs are to be built outside of the USSR. The Czechoslovakia disclosed this change of plan in September, and said that the first two units are destined for Temelin in South Bohemia. The decision to "license" Skoda may reflect continuing manufacturing difficulties in the USSR with the larger size of PWR at the Atomash factory at Volgograd.

According to the Electrical Review, in addition to installing

manufacturing capacity for 1,000 MW units by 1985, Skoda is expanding capacity for 440 MW PWRs from two to three units per year. Czechoslovakia itself, with two 440 MW units in operation, is aiming to install another 3,500 MW by 1990.

The USSR and five neighbouring states are also creating a "power pool" in which they will share both the cost of construction and the electricity output of large nuclear stations—4,000-8,000 MW—to be built in the USSR, mainly in the Ukraine. The Ukraine itself recently announced that it is preparing for 26 per cent of its electricity to be nuclear by 1988.

In total, the USSR is believed to have about 13,000 MW of nuclear capacity in operation and another 14,000 MW under construction. Its CMEA partners have another 6,000 MW under construction. Plans up to 1990 call for the completion of

another 24,000-25,000 MW.

A new development from the USSR is the construction of reactors near cities to provide heat only for direct heating, or combined heat and power (CHP). Pairs of heat-only units of 500 MW are already being built to serve Gorky and Voronezh. Units of 440 MW are being planned to provide CHP from Odessa, Kharkov, Minsk, Volgograd and other cities, the Government says.

Bulgaria has three 440 MW PWRs in operation and a fourth scheduled to come on-line this year, all supplied by the USSR. The fifth unit at its Razidol site will be of 1,000 MW, the first to be built outside the USSR under the CMEA agreement. Work on the foundations started this year and there are plans for a second unit of this size at the site.

East Germany has five small units totalling 1,740 MW in operation and produced about

8 per cent of its electricity from nuclear energy last year. Four more 440-MW units totalling 1,760 MW are under construction. The East German Government recently declared that nuclear energy was indispensable in meeting future energy needs, both for electricity and heat production.

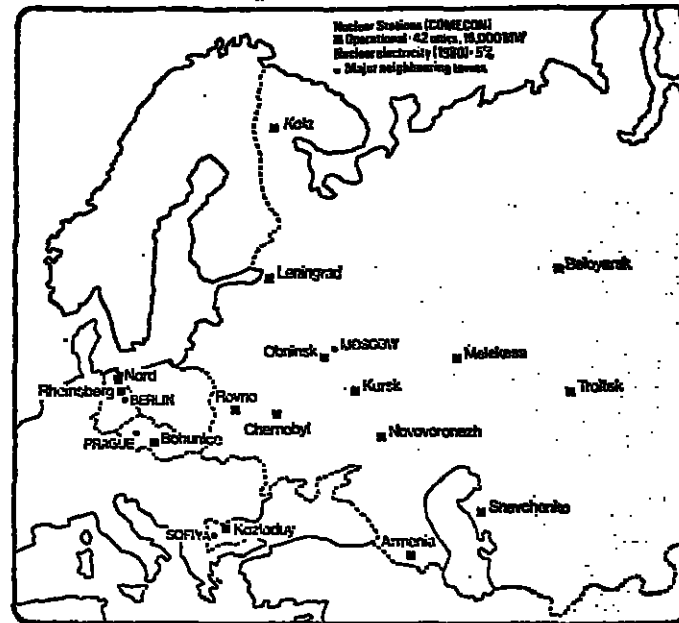
Poland has not yet begun first power reactor but has been greatly expanding its secondment of staff to nuclear projects in the USSR. It is reported to have 1,300 nuclear construction specialists: plans to increase the number 4,500 during 1981-83. Reimbursement for this work is to be in electricity supplies. The USSR has undertaken to provide Poland with 1.2bn kWh 1985, rising to 6bn kWh 1988.

Outside the CMEA agreement Romania has ordered its Canadian (Candu) unit, Codreanu 2, three years after first, and scheduled for operation in 1985. Romania plans have 16 of these reactors by year 2000, and to arrange a gross transfer of the technology from Canada.

Agreement has been reached between the two countries. Canada shall inspect Romania's units to verify safety and quality of construction stipulation on which the Canadian Government insisted.

Also outside the CMEA stands Yugoslavia, with a MW Westinghouse PWR to completion at Krsko. In contrast to other member-states the Eastern bloc, which has been muted on the sub-Yugoslavia has been outspoken about the restrictions and dubious nuclear suppliers are attempting to place on transfer of nuclear technology to developing nations.

It challenges what it called the "selective policy non-proliferation."



## Sweden: big scheme for storage

SWEDEN VOTED decisively in 1980 in favour of completing a programme of 12 reactors totalling 9,500 MW, since when nuclear issues have taken a back seat in public debate. It has eight reactors in operation, one awaiting approval to operate, and three more under construction. Nuclear electricity rose from 31.2 per cent last year to 36 per cent in the first quarter of 1981.

Sweden has agonised over the issue of spent nuclear fuel and its disposal. Its "Stipulation Law" of 1977 gave the reactor owner the choice of two conditions before he could load fuel into

a new reactor. Either he could present "a contract, which in a reliable way covers the need for reprocessing of used nuclear fuel, and in addition show how and where absolutely safe final storage of the high active waste from the reprocessing can be achieved." Alternatively, he could show "how and where absolutely safe final storage of spent unprocessed nuclear fuel can be done."

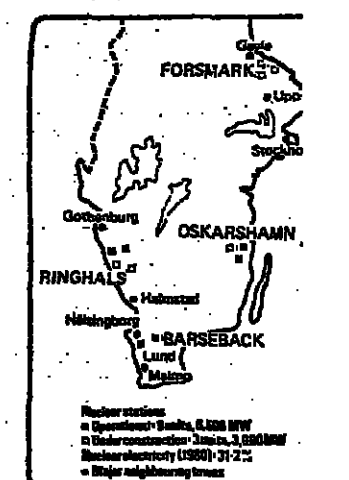
As a result, the Swedish utilities, through a joint company called SKBF, have taken several courses of action. The biggest scheme is for the construction of a central storage

facility called CLAB, for unprocessed spent fuel. This is scheduled to be ready for use in 1986, and will be large enough to hold the whole output of spent fuel from all 12 reactors to the year 2000.

With further expansion, CLAB is expected to be capable of holding all fuel for 25 years of operation of every Swedish reactor—the fullest extent approved by the present government for the use of nuclear energy in Sweden.

In the interim, while CLAB is being constructed, Sweden has placed contracts with Britain and France for the reprocessing of about one-third of all the spent fuel arising from the 12 reactors by the end of the 1980s. In total, they account for about 12 per cent of the spent fuel from the reactors over a 25-year life-span.

A specially-designed transport vessel is being built to ship spent fuel both to the overseas reprocessing factories and to CLAB. Sweden made two new proposals to the IAEA's general conference in September. One was that the nation would be reporting annually on major developments in nuclear safety. The Swedish Government believes that a regular safety report—analogue to the annual report on safeguards against nuclear weapon proliferation—could



provide valuable guidance on its future work in safety issues."

The second, already subject of some preliminary discussions, was for an international convention to facilitate the provision of emergency assistance in the event of a civil nuclear accident. This would serve to strengthen other international collaboration in nuclear safety, it said.

Sweden itself has already established a Scandinavian collaboration of this kind. "We believe that something like this, on a wider international scale would serve the purpose of increasing confidence in the safety of nuclear power," the Government said.

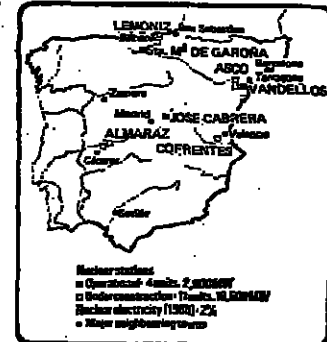
## Finland evaluating

FOUR REACTORS, totalling 2,200 MW have been built and brought on-load by Finland over the period 1973-80. The first two units provided 17.2 per cent of the country's electricity last year. The second pair, which came into operation at the end of 1980, give Finland a total of 2,200 MW and are expected to provide up to one-third of the nation's electricity this year.

Two of the reactors are 440 MW PWRs purchased from the USSR. Under the terms of the agreement between the

Atomenergoprom and all overseas reactor customers, spent fuel is returned to the USSR for reprocessing. The other two reactors are 660 MW BWRs purchased from ASEA-Atom (Finland).

The Finns plan to send their spent BWR fuel to the storage facility (CLAB) under construction in Sweden. Finland is currently evaluating proposals for doubling its nuclear capacity with two 1,000 MW PWR units, for which France (Framatome) and the USSR are leading contenders.



THERE ARE four nuclear reactors in operation in Spain totalling 2,000 MW, and another 11 under construction, totalling 10,500 MW. Another three (3,000 MW) are planned to meet the current energy plan for 15,500 MW by the end of the century.

Spain has had the highest rate of electricity growth of any European nation, an average of 7.9 per cent per year throughout the 1970s. The proportion of nuclear electricity is expected to grow rapidly from a modest 2 per cent last year to 44 per cent by the early 1990s. The programme suffered a

two-year delay in the late-1970s while the necessity for a large nuclear programme was publicly questioned. The question was resolved in 1979 with the Government's announcement of a national energy plan, under which both nuclear and coal capacity for electricity generation are to be expanded rapidly. Under the plan, oil consumption for this purpose is virtually to cease by the early 1990s.

A nuclear security council (CSN) has been set up to advise the Government on nuclear power regulation. The Nuclear Energy Junta (JEN) has been

restructured to give it a big role in nuclear security, in general, and radioactive waste disposal.

Spain has been building own manufacturing capacity the components of the nuclear supply system, including fabrication of big parts as the reactor pressure vessels and steam generators. This, managed by Equipos Nucleares under licence from U.S. West German suppliers.

A state-owned group ENCL (Empresas Nucleares del U.S.A.) has responsibility for uranium and fuel cycle activities.

## Switzerland

SWITZERLAND has four reactors totalling 1,950 MW in operation, and one more of 940 MW under construction. Two more units are planned but delayed by public opposition, in spite of the fact that Switzerland obtained a greater proportion of its electricity from nuclear power last year than any other nation (31.2 per cent). Beznau 1 claims a load factor close to 90 per cent for the year ending June 1981.

The nuclear proportion should rise to well over one-third with the completion of the BWR at

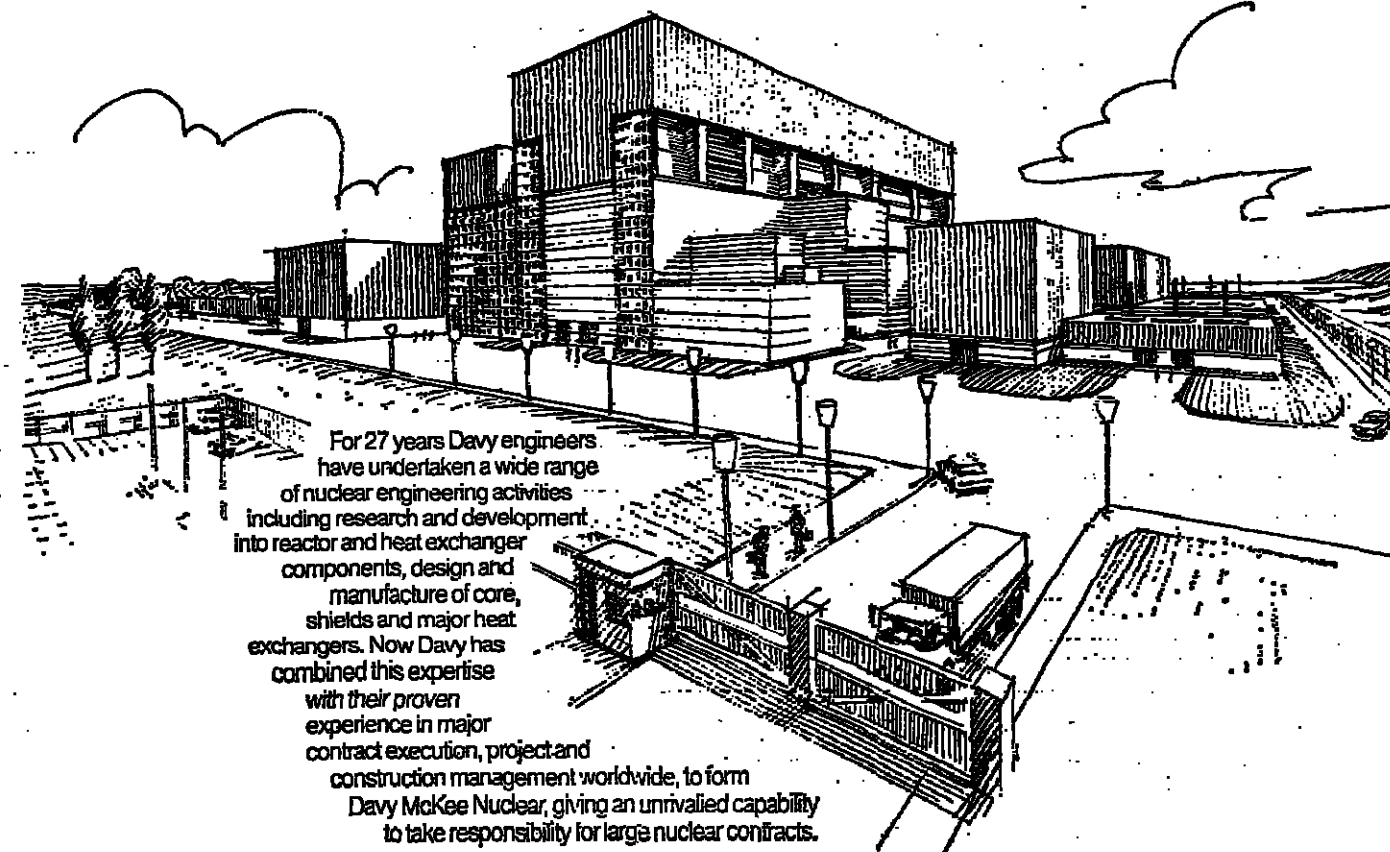
Leibstadt, the containment of which was nearing completion this summer. The project has been held up, however, both before and since it was started. Its first fuel core—made in the U.S. and Italy—is already finished. Originally scheduled to come into operation in 1978, the earliest Leibstadt is now expected to be producing power in 1983.

In February 1979 the Swiss people voted in a referendum to reject a call for a moratorium on nuclear power introduced by anti-nuclear groups.

## Pakistan

ONE Canadian natural uranium reactor of 125 MW is in operation in Pakistan. It has developed an independent fuel supply for its Canadian heavy water reactor. Pakistan has recently completed a feasibility study on the construction of a large nuclear plant—a 900 MW PWR—which indicates that its electricity would cost about one-third that of an oil-fired station. "The economic advantage of nuclear power is thus overwhelming," its government reported to the IAEA general conference.

It announced that it was "financing the necessary support infrastructure in terms of trained manpower, equipment, materials and services" to support its nuclear power programme. It is planning a "nuclear park" at Chashma with perhaps six PWRs in reprocessing and waste disposal. But its plans for nuclear power are hampered by reluctance of the neighbouring nations to transfer technology to any nation which refuses to sign the Non-Proliferation Treaty.



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Wednesday November 11 1981

# A market for entrepreneurs

THE Stock Exchange's Unlisted Securities Market, set up just a year ago, has already gone a long way to fulfilling the important goals set out for it. The need for a supervised junior-level stock market became apparent in the mid 1970s when the flow of new companies to the Stock Exchange all but ceased. In part this was because, under the severe income tax rates then in force, many entrepreneurs were inclined to combine their personal and business affairs in private companies rather than go public. But the fairly steep costs involved in meeting the requirements of a listing were also a strong disincentive.

## Criticised

The result was that a vital part of the market system for channelling savings into new businesses and rewarding successful entrepreneurs was no longer working. The Stock Exchange was widely criticised for being slow to respond to the challenge of organising a new market that would provide adequate protection for investors without imposing excessive costs or administrative requirements.

In the light of the USM's first year, the exchange seems to have got it about right. More than 70 companies have been attracted to the new market so far. Many of them are in computing and other high technology fields where it is frequently argued, more support from the capital markets is needed. But the USM has also attracted several manufacturing businesses, retailers, oil exploration companies and an insurance company.

A total of £70m has been raised so far through offerings for sale and rights issues. USM shares tended initially to command higher prices on average than listed shares and there was concern for a while about the fancy ratings on some computer shares. But following the sharp overall market decline in September, USM prices have followed more closely those of the market as a whole.

Meanwhile, contrary to the expectations of some in the City, there have been no major scandals as yet nor any bank-rumoured collapses, given the speculative nature of many USM

companies, this unblemished record cannot be expected to continue.

According to most reports, exchange officials are every bit as rigorous in their scrutiny of candidates for the USM as they are for companies seeking listings. Whether this was the original intention, it is certainly the right course. Investors need to know that whatever the business and financial risks these companies face, at least the directors will have to abide by high standards of behaviour.

There are other criticisms of the USM, for example, that many flotations seem to be made solely to enable owners to sell some of their shares. This is always a difficult issue to judge. Often a company does not need to raise new money for expansion. Moreover, entrepreneurs have every right to claim some reward for their success. But investors have shown that they can make up their own minds. One USM flotation was withdrawn after criticism of the fact that the entire £2.9m placing proceeds were going to the principal shareholders.

Another question is at what point USM companies should move up to a full stock exchange listing. The travel group, Intasun, for example, with profits of £10.5m last year, was an obvious candidate for a listing but its owners were not willing to part with the minimum 25 per cent of the shares required for a listing. The USM requires only 10 per cent.

## Attraction

When the USM was launched, the hope was expressed that it would be an attraction for private investors who have tended to leave the stock market in the past few years. This was probably too much to expect. Most of the issues are small and tend to be snapped up by professional investors. But what matters is that the USM is providing an efficient and apparently needed new channel for bringing investors into contact with small companies with outstanding growth prospects.

It is already a valuable element in the new financial framework that has been evolving in the past couple of years to promote and encourage the entrepreneur.

# Lord Denning on London Transport

LORD DENNING'S judgment outflowing the policy of lower London Transport fares initiated last month by the Labour-controlled Greater London Council will, if it is upheld by the House of Lords, throw into confusion the basis of transport policy and local government in Britain. The decision, which was supported by the other two judges sitting with Lord Denning, seems to imply that the GLC does not have the power to increase its subsidy to London Transport in order to reduce fares.

If this is the case, then there will have to be immediate new legislation to control London Transport and other local transport networks. Either the GLC will have to be given the power (which it thought it had) to set subsidy levels and determine fares policy or some other body will have to be put in its place to do this.

## Subsidies

The alternative would be to require London Transport to operate without subsidy altogether. This would involve fares very much higher than those prevailing before October's reductions since, through-out most of the 1970s, London Transport has been receiving subsidies equivalent to between one-quarter and one-third of its total costs. An unsubsidised London Transport may be considered desirable, but it would be both absurd and undemocratic for such a change of policy to be imposed by judges rather than by Parliament or local government. It would be no less undemocratic to let subsidised transport continue, but to give judges the power to determine the appropriate level of subsidy.

Thus, judicial review is no solution to the controversy over London Transport. But the underlying causes which led the Borough of Bromley to challenge the GLC should not be forgotten if the House of Lords reverses Lord Denning's judgment. Whichever way the final decision goes, this court action will have served Londoners well by bringing into even sharper focus two problems about the way public transport is organised and financed in London.

The first great flaw which has severely damaged what used to be one of the best urban transport systems in the world has been the increasing politicisation of London's

transport policy. Even more than the public corporations at national level, the London Transport Executive has had to cope with wild swings in transport policy as aggressively outspoken and frequently short-sighted politicians from both parties have alternated at County Hall. The fact that these local politicians have often been in conflict with national governments of the opposite political colour has added to the difficulties of coherent planning, investment and labour relations at London Transport.

The political conflicts over London Transport have grown steadily as the system's problems have increased. In the end both Conservative and Labour administrations have spent large sums on subsidies and have attempted to exhort management and unions to improve efficiency. But there has been no coherence in policy on either side. Conservative politicians have never fully accepted that deliberate subsidisation of public transport, as opposed to ad hoc deficit financing, is a natural part of rational urban policy. The Labour Party has minimised the need for productivity improvements if subsidies are to be kept within bounds and service improved.

## Responsibility

The second factor undermining all efforts to improve London's public transport has been the arbitrary division of responsibility for London transport between the GLC, London Transport and the commuter services of British Rail. The fact that fares policy, financing and investment planning for these two networks are in totally different hands (often, indeed, they are controlled by opposing political parties) makes a coherent transport policy for London almost impossible.

Once it is accepted, as it must be, that some element of subsidy is inevitable in urban public transport, the case for a radical reform of London's transport administration becomes irresistible. The need is for some form of integration between the London Transport and British Rail networks and for a system of administration and subsidy which would minimise, rather than maximise, the transport network's tendency to become a shuttlecock for the politicians in County Hall.

THE British Government is wriggling again over a question on which attitudes have gyrated almost as sharply as sterling over the past three years—whether to join the EEC's currency stabilisation scheme, the European Monetary System.

Mrs Margaret Thatcher and her economic Ministers are still not convinced that the merits of the scheme are sufficient to warrant a "yes" to the rest of Europe.

But, as Sir Geoffrey Howe, the Chancellor of the Exchequer, said at the beginning of the month, the arguments are "finely balanced."

The Government is searching for ways of backing up its battered medium-term financial strategy with new targets to impose anti-inflation discipline. At the same time, a policy of keeping sterling steady through interest rate action and increased Bank of England intervention has anyway assumed greater significance after the pound's slide since the summer started to put upward pressure on the inflation rate.

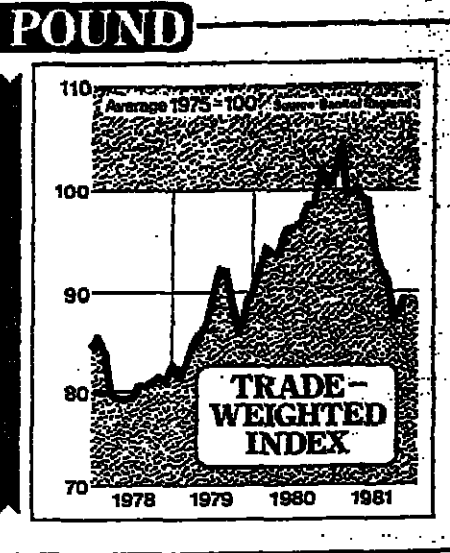
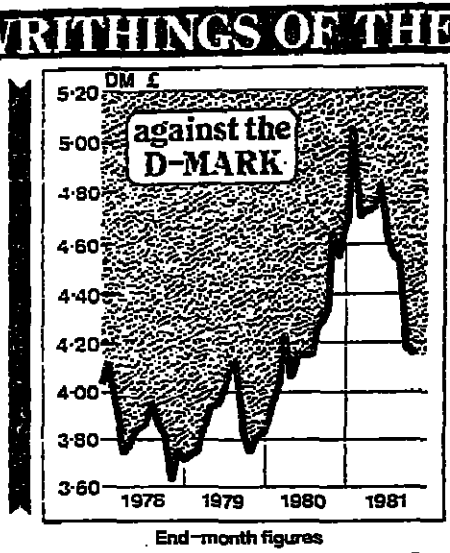
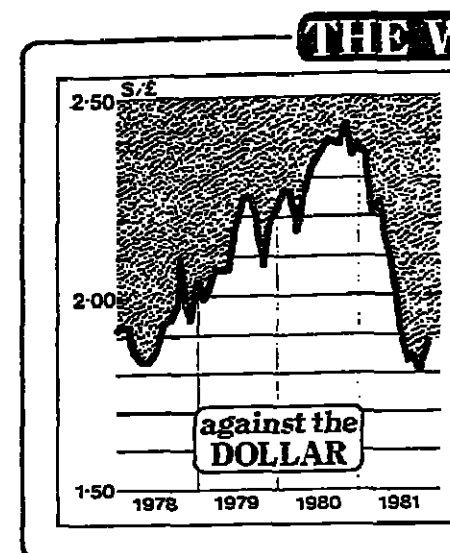
All this means that the idea of joining a formal scheme to link Britain with low-inflation countries like West Germany and the Netherlands is being taken more seriously in Whitehall than at any time since the EMS started operation in March 1973, just two months before the Conservatives came to power.

Joining the scheme would, of course, have no impact on stabilising the pound against the currency whose volatility has caused most trouble over the past two years—the dollar. But with the U.S. Administration unlikely to change its policy of leaving American interest rates and the dollar fully to the mercy of market forces, the EMU at least offers the possibility of participating in a zone of currency stability in Europe.

Government Ministers have been busy explaining that a decision to join—as has been urged by Mr Edward Heath and other Tory dissidents—would be a long way from a "soft option." Mrs Thatcher and her top Treasury team were to have held an "EMS teach-in" at 10 Downing Street today to bring themselves up to date on the arguments. The session has been postponed because of pressure of work. No new date has yet been set. This implies, Whitehall officials say, that the matter is not viewed as particularly urgent, and that a decision on membership is unlikely in the near future.

Although the Bank of England is now broadly in favour of joining the scheme, perhaps with the wider 6 per cent fluctuation limit allowed to Italy, Mrs Thatcher is still influenced strongly by the negative factors on her checklist.

All the same, she is not beyond persuasion. A number of factors have only recently been added to the "pro" side of the checklist:



## THE TEN COMMANDMENTS—AND HOW THEY ARE KEPT

1—Each member currency (those of all the EEC countries except Britain and Greece) has a set of bilateral fluctuation limits against each other currency, made up of a margin 2½ per cent each side of its central rate. (The exception is Italy, which is allowed a 6 per cent margin.)

2—Each currency also has a limit for its divergence from a central rate against the European Currency Unit (ECU). When fluctuations reach 75 per cent of this limit, the "divergence threshold"—the country concerned is expected to take corrective economic measures to bring its exchange rate into line.

3—Central banks are committed to intervene to defend currency parities when bilateral fluctuation limits are reached. In practice, however, the bulk of intervention is carried out on a discretionary basis before limits are actually reached.

4—Participating countries are informally bound by what EEC central bankers call the "rules of the game." They must be willing to take unpopular interest rate action if necessary to keep exchange rates stable.

5—To make the system reasonably flexible, specific allowance is made for occasional currency realignments—to be decided by

mutual agreement. In practice, it doesn't always work out this way—in March the Italian Government devalued simply by ringing up the others and telling them.

6—Britain and the other EEC countries receive a stock of ECU's for use in intervention in return for 20 per cent of gold and dollar reserves. This is effectively a painless way of mobilising gold reserves.

7—To finance intervention by the weaker members, central banks are allowed to grant each other unlimited credit in EEC currencies for extendable two to three month periods.

8—For longer term balance

of payments aid, the EMS also allows longer term loans out of a total credit pool of \$25bn. Only Italy has ever made use of such drawings.

9—To promote economic convergence, the EMS includes provision for interest rate subsidies on loans to poorer countries like Italy and Ireland. This aspect of the EMS is now, however, given much less prominence.

10—The European Monetary Fund is meant to be set up eventually as a sort of European IMF to consolidate existing credit mechanisms. This idea is mothballed for the moment—though the French might revive it.

● Sterling has now fallen to 3.40 against the D-Mark, a level at which some observers—in the Bank of England for example—feel it might be appropriate to join. After a two year period of exchange rate writhing, this is well down from the clearly overvalued DM 5 at the beginning of the year, but still a long way above the levels against the D-Mark of two to three years ago. Membership

at around the present rate might be an acceptable compromise.

Significantly, the pound is now back to the level—both against the D-Mark and on a trade-weighted basis—at which it was ruling in the summer of 1979, before the drastic depreciation of the next 18 months. Pegging it at around the present rate would bring a return to the status quo in force just

after the Government took office.

● For the first time since the EMS started, the Treasury now has the impression that some of its EEC partners actually want Britain to join. M. Jacques Delors, the French Finance Minister, said at the International Monetary Fund meeting in September that he favoured UK membership. More important, the West

German Bundesbank, which had been sceptical about sterling joining the scheme, has now had a change of heart. Herr Karl Otto Poehl, the president of the Bundesbank, came out publicly in favour of UK membership "at the appropriate moment" in London last month.

● The pound's petro-currency status undoubtedly adds to sterling's volatility in times of oil market crisis, caused, for

## WHAT THEY SAID

DENIS HEALEY, Chancellor of the Exchequer, Nov. 1978: "Stability in exchange rates cannot be achieved through intervention policy unless the underlying economic situation is appropriate, and we do intend to pursue fiscal and monetary policies which are likely to keep our rates stable whether we join the EMS or not."

JAMES CALLAGHAN, Prime Minister, Dec. 1978: Membership of the EMS "would place obligations on us that might result in unnecessary deflation and unemployment."

MARGARET THATCHER, Leader of the Opposition, Dec. 1978: Lack of agreement on EMS membership "is a sad day for Europe."

SIR GEOFFREY ROWE, Chancellor of the Exchequer, Jan. 1981: "With sterling in the EMS... there would have been substantial strains, with the possibility of two or even three realignments of central rates in addition to those which have occurred."

MICHAEL GORDON RICHARDSON, Governor of the Bank of England, Feb. 1981: "Let us hope that... conditions in the UK will become conducive to our own participation (in the EMS) at the proper time."

SIR GEOFFREY ROWE, Oct. 1981: "Stability within the EMS is not attainable through domestic economic policies which our critics, would have us abandon."

## MRS THATCHER'S CHECK-LIST

FOR:  
 ● FORMAL exchange rate target as part of EEC-backed scheme would apply comprehensive external anti-inflation discipline to support Government's internal policies.  
 ● BY hitching sterling to D-Mark, Britain would benefit from Germany's monetary stability.  
 ● POLITICAL advantages: united Europe (Foreign Office line), Germany and France also now keener for UK to join.  
 ● ADVANTAGES of exchange rate stability for trade and industry. D-Mark countries now account for 54 per cent of Britain's foreign trade.  
 ● NOW is best time to join: sterling's overvaluation corrected, UK inflation down

AGAINST:  
 ● AS A volatile petro-currency, sterling is fundamentally unsuited to membership of semi-fixed exchange rate scheme.  
 ● RATE-FIXING and intervention are against the Government's ideology. German monetary link would bring loss of economic sovereignty. Bank of England lacks technical expertise at maintaining fixed rates (remember 1972?).  
 ● FUTURE of EMS is endangered following French Socialist election, increasing divergence of members' inflation.  
 ● INDUSTRY might complain at damage to competitiveness if sterling joins now at too high a rate. More important: decision to join would be following recommendation of Heath.

This was very similar to policy decided upon by James Callaghan when Labour Government decided to "hike" sterling into the 1970s. If Britain entered the EMS but ran into a currency squeeze and could not hold a stable rate, the Government would still lay itself open to more political problems in addition to those caused by missing its macro supply and inflation targets.

The Government's financial doubts about whether the EMS would really be of help in a severe currency storm displayed by one Minister's lack of protest against the dollar's volatility. "If Henry Kaufman sounds we would get hit anyway."

## Men & Matters

### Take me to your Lido

Victoria will be very amused indeed next May when the James B. Sherwood Venice-Simpson-Orient Express finally whistles its way towards the Rialto. Amid the crowds of old-age pensioners swapping Persil packets for off-peak returns to Hove, a select few will be hopping aboard the campy chocolate-and-banana coloured Pullman carriages, furnished like a Matrus Rose advertisement come to life and bound for Venice by way of Paris and Milan.

Sherwood is president of Sea Containers, which lives up to its name by being the world's largest lessor of marine container equipment. Not a terribly glamorous business, except for investors who have favoured the group as a growth stock. But Sea Containers has a hedonistic streak. It bought the Hotel Cipriani in Venice in 1976; last year it sank \$8m into the Lodge at Vall in chic U.S. ski country; it is partnering Annabel's owner Mark Birley in Harry's Bar, London; and is now buying Florentine hotel converted from a monastery designed by Michelangelo.

Sea Containers has sunk £11m, or roughly the cost of a small cathedral, into the new Orient Express. Passengers will pay £250 one-way London to Venice, comparable with the first-class air fare. A regular first-class single rail sleeper would cost £129.80.

The Simpson-Orient will pull into Venice two years behind schedule and at twice the original budgeted cost, following problems encountered with technical modifications to the carriages required by the European railways. The restoration—effectively complete—of the Pullman cars was done by the workshops of Steamtown railway museum at Carnforth in Lancashire. The result is a beautiful, comfortable and meticulously-

finished array of polished brass and oak, mahogany work and Savoy-style chandeliers.

The carriages themselves have had distinguished careers: Phoenix was at various times the favourite of the Queen Mother and the private carriage of General de Gaulle, before retiring to be station restaurant at Lyon, Perseus and Cygnus, first-class parlor carriages, saw service at the Festival of Britain and in the Golden Arrow before rolling off to the North York Moors.

Low-cost air travel forced the old Orient Express off the rails in May 1977. Sherwood reckons his luxury service can fill its 1,100 berths-per-week to at least the 70 per cent occupancy rate necessary to make the venture pay for itself in four years. Tourists in summer, goes the theory, businessmen in winter—Orient Express? That will do nicely, sir—particularly for the Milan conference season. And while, if you get to Venice, you don't have to stay at the Cipriani, the promotional material suggests that you will receive every encouragement to do so.

### At a stroke

Politicians accustomed to taking themselves at their own valuation may be in for a surprise this weekend, when they are to be auctioned off in aid of Women Caring Trust, a Northern Ireland charity. Six peers of the realm and six honourable members of the House of Commons will go to the highest bidder. It sounds rather a good idea: they could spend most of the week on the mainland, and then be sent through the lobby at will should a vote come up of particular interest to the buyer.

Unfortunately, bidders will not be able to hang on to their bargains. The auction is the prelude to a swimming match between the two teams, and the "beyer" of the winning swimmer will be able to keep 50 per cent of the auction total, with

lesser percentages going to second and third places. I am assured that bidders will be edged on by much "muscle-flexing" prior to the swim.

The Commons team will be chosen from a short-list of seven, including sport minister Neil Macfarlane, Nicholas Scott and Christopher Brocklebank-Fowler. Can Scott and Brocklebank-Fowler really be hoping to get even wetter?

### In a flap

It would have been a hugely satisfied Post Office official who put a green rubber stamped "3p to pay" on a letter addressed to a colleague here at Bracken House had that official only known what was inside the offending envelope.

Lo—what should it be, but a letter from the Mail Users' Association denouncing the shortcomings of the postal service and calling for "lean and efficient administration."

### Hot spot

Western companies operating in Nigeria are likely to have felt nothing but relief as one of the most potent symbols of the country's free enterprise spirit went up in flames this week. The grandly titled New Albion International Market—more popularly known as Thieves Market—provided the sort of cut-throat competition that few bona fide companies could long survive.

Smugglers from all over the country poured a constant supply of millions of pounds worth of electrical goods, from stereos to refrigerators, into the market's plastic and metal-roofed warren of stores.

The dirt trail to the market, a few miles outside Lagos, was usually filled with a continual procession of cars and vans as customers bounced and bumped their way to and from the Aladdin's cave.



"It's their mania for economy—now they want more Metros to the gallon of tea!"

Though electrical goods were its main merchandise, it was said that you could buy anything at Albion—and buy it cheaper than anywhere else. One visitor reported seeing a shopper with a large bag while another salesman offered the finest collection of 10-tes for micro-photography available in the country.

Nothing profitable disappears for long in Nigeria, and it is a safe bet that the burned-out Albion will soon be back in business.

### Price sensitive

A colleague living in a country village reports an unfortunate advertising campaign on the part of the local grocery shop. "Shop at the store which is nearest" proclaimed a poster outside. To which an unknown hard-headed added the words "... and dearest."

Observer

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## FINANCIAL TIMES SURVEY

Wednesday November 11 1981

## ITALY

BANKING, FINANCE  
AND INVESTMENT

Italy's financial community is embroiled in an economic crisis which leaves it little time to reflect on wider issues. But even so, there are many in the banking world who realise the need for the system to be modernised in order to cope with the challenges posed by social developments which are placing increasing strain on the traditional structure of the industry

Need to  
overhaul  
system  
accepted

by James Buxton

THE ITALIAN banking and financial system is under severe pressure. A Government relying most entirely on monetary and credit measures to control inflation, running at 20 per cent, enforcing a squeeze that gives little money for borrowers, who must pay up to 27 per cent interest for what there

is its own voracious need for funds—its public sector deficit will be more than L45,000bn (37.5bn) this year—is depriving the private sector of funds. At even so, it appears unable to meet the financial needs of the state organisations, whose editors must turn to the banks for support. The banks, however, have lost deposits as investors invest directly in government stock.

The stock exchange, which up a few months ago had been a tight spot, establishing itself a place where private industry could raise funds, is in the

doldrums after the crash of the summer and waiting anxiously for the Government to do something about it. A current account balance of payments deficit of L11,000bn (\$3.3bn) is necessitating heavy borrowing abroad, but the disorderly Italian approach to the Euro-markets has caused resistance.

Yet the seriousness of the problems is spurring some attempts to solve them. The banking system is beginning to accept that it must change, first in order to attract more deposits, more broadly to remedy its present poor service to the customer. Sig Nino Andreatta, the Treasury Minister, has attempted to set the management of the minor banks and the control of the Stock Exchange on a sounder footing by intelligent new appointments.

Government, employers and unions all broadly agree that something should be done to reduce the effect of wage indexation, whose pernicious fruits Italy is now reaping. So far, however, there has been little agreement on what should actually be done and when. As so often in Italy, change is endlessly discussed and foreshadowed but never quite seems to arrive.

The problems of the financial system reflect the economic state of the country. Italy was the last industrial country to slow down in growth rate after the 1973 oil price shock, so that it still achieved a four per cent growth last year. The delay in applying the brakes left Italy with a very high balance of payments deficit and a high inflation rate. This year it has been feeling the pain of the arrival of the recession (zero growth is forecast), aggravated by uncertainty as to when the U.S. economy will revive and the alarming effects on oil import costs of the rise of the dollar.

The economic situation became critical in the first few months of this year: the first quarter saw a L4,000bn (\$3.3bn) current account payments deficit double that of the previous quarter. The Bank of Italy was left with no alternative but to tighten the credit controls still further and, in March, lower the central parity of the Lira in the European Monetary System by six per cent. It had to do so, Dr Carlo Ciampi, Governor of the Bank of Italy, pointed out in a recent speech because the Government was taking no fiscal or budgetary measures to help, and its spending was accelerating.

At the end of May, just after the fall of the Government of Sig Arnaldo Forlani, an import deposit scheme was imposed implemented for four months. It was designed partly to arrest the growing balance of payments deficit and partly to reduce foreign domestic liquidity. It has had some effect, and with the grudging acceptance of the EEC has been extended a further five months to the end of next February. Whereas the accumulated current account deficit for the first five months of the year reached L7,500bn, the following four months produced a surplus of L3,000bn.

While the rise of the dollar has made oil imports cost 36 per cent more in the first eight months of this year, an encouraging sign is that last year's small deficit on the non-oil account has been turned into a respectable surplus of L3,700bn this year, thanks to some increases in Italy's competitiveness abroad and its better performance in the dollar-denominated markets of North America and the Opec states. Even so, a trade deficit of L21,000bn is expected for this year (compared with L19,000bn last year).

Sig Giovanni Spadolini, who came to power at the end of June, has brought a more determined approach to the economy but after four months cannot yet point to any concrete achievements. The Prime Minister's main efforts have been devoted to trying to cut the rate of inflation and the cost of labour. With the Scala Mobile indexation system translating every price increase into wage increases of almost the same magnitude, he has concentrated on trying to talk down inflation and achieve an agreement with the unions to reduce the triggering of the Scala Mobile or achieve more

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modest wage settlements to bring inflation next year below 16 per cent (compared with 20 per cent this year) and get it down to 10 per cent (the current European average) by the end of 1984.

Yet the policy of restraining inflation by postponing official tariff increases, which was aided by the usual summer decline in the rate of price rises, appears to have had its day without making a sustained dent in price rises (the inflation rate appears to have picked up again after the summer lull) and without the talks involving Government, employers and unions producing any concrete result. Now the Government has at last allowed petrol prices to rise, the unions have put off further talks until later this month and, as the coalition partners openly discuss what Government should succeed the four-month-old administration of Sig Spadolini, the Prime Minister has resorted to eloquent appeals to the public over the politicians' heads. Now he must steer through Parliament "cuts" that have brought next year's proposed budget deficit down to L50,000bn (of the same order

as that of the U.S.).

The March 1981 crisis that saw the devaluation of the lira also took the Bank of Italy's discount rate to 19 per cent, where it has remained. The banks raised their base lending rate to 22.5 per cent, so the majority of borrowers are now paying 25 per cent or more for their money.

But the banks did not put up their official deposit rate, which remains at 11.5 per cent. Bigger depositors can negotiate much higher interest rates on their funds but the resulting auctions are obscure and do not benefit either the banks or the majority of their customers. The absence of a transparent policy on deposit interest is one reason why bank deposits have grown more slowly than inflation: they grew only 13 per cent in 1980 and will increase by only nine per cent this year.

The other reason is that the larger depositors are putting their funds directly into three-month Treasury bills, which carry a higher interest rate and are free of tax. Previously the banks normally on-lent their clients' funds to the banks; now, increasingly, they are suffering what is termed disintermediation.

At first the ceilings on lending meant that the banks did not mind losing funds that they would not have been able to lend anyway. But the drop has intensified and the banks fear that the trend will persist even when the lending ceilings are lifted. So they are reappraising their operations. A first step is likely to be a clearer policy

towards deposit accounts. They are also providing more services for their customers in fields which amount to medium-term lending and which are subject to less official control—leasing, factoring and other operations. Charges in the whole cumbersome and inefficient system, the burden of which falls on the customer, are also being pondered.

But there seems little chance of drastic change, for the Bank of Italy has little wish to relax the tight web of controls which place extraordinary administrative and legal burdens on bank staff—or to see much rationalisation of a banking structure with 1,070 separate banks. The arrival, however, over the next few years of electronic communications between banks rather than within individual bank networks will inevitably change the system, and remove some of the worst inconveniences to the customer.

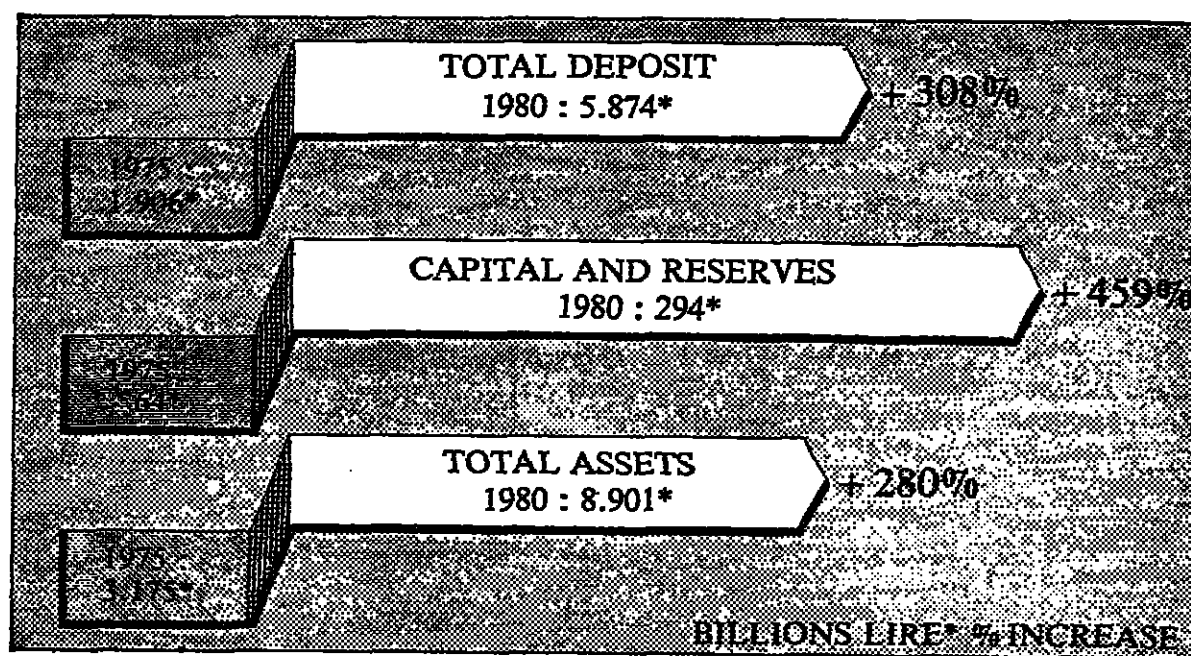
The irony is that even though the banks have lost deposits to the Government, the fact that the Government is still unable to finance all its commitments means that the banks have had to assume responsibility. The more spectacular recent cases include support for the state steel concern, Italsider, for Enel, the electricity concern, and for Enel's suppliers, many of whom have not been paid since July.

Indebtedness to the banks is a major feature of every Italian company's balance sheet, but in the past two years this indebtedness has decreased, at

least in nominal terms, as a great surge in the stock exchange enabled companies, for the first time in years, to raise new capital. But the rising and confident market that permitted that ended in a crash in the summer and since then the stock exchange has been a sad place, clinging for salvation to hopes that the Government would introduce investment trusts and other concessions to investors. That now seems probable but the Bourse's loss of confidence may be more difficult to overcome.

Last year Italian corporate borrowers raised \$6.37bn on the Euromarkets, more than any other country except Venezuela, and in the first nine months of this year had already raised \$4.34bn. The Italian state concerns are borrowing to help finance the country's balance of payments deficit, and according to Dr Ciampi Italy now has net indebtedness of \$8bn, when set against its reserves, (excluding its gold reserves).

Bankers would like to see the scale of Italian borrowing reduced (as would Dr Ciampi) but above all they would like Italian state borrowers to co-ordinate their requests for large sums of money and to negotiate in a more orderly way. Dr Ciampi said recently that a clearing system had been instituted to make Italy's presence on the Euromarkets more organised. But until bankers are convinced that the new system is working they will still be cautious in dealing with large Italian loan requests.

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in Real Time

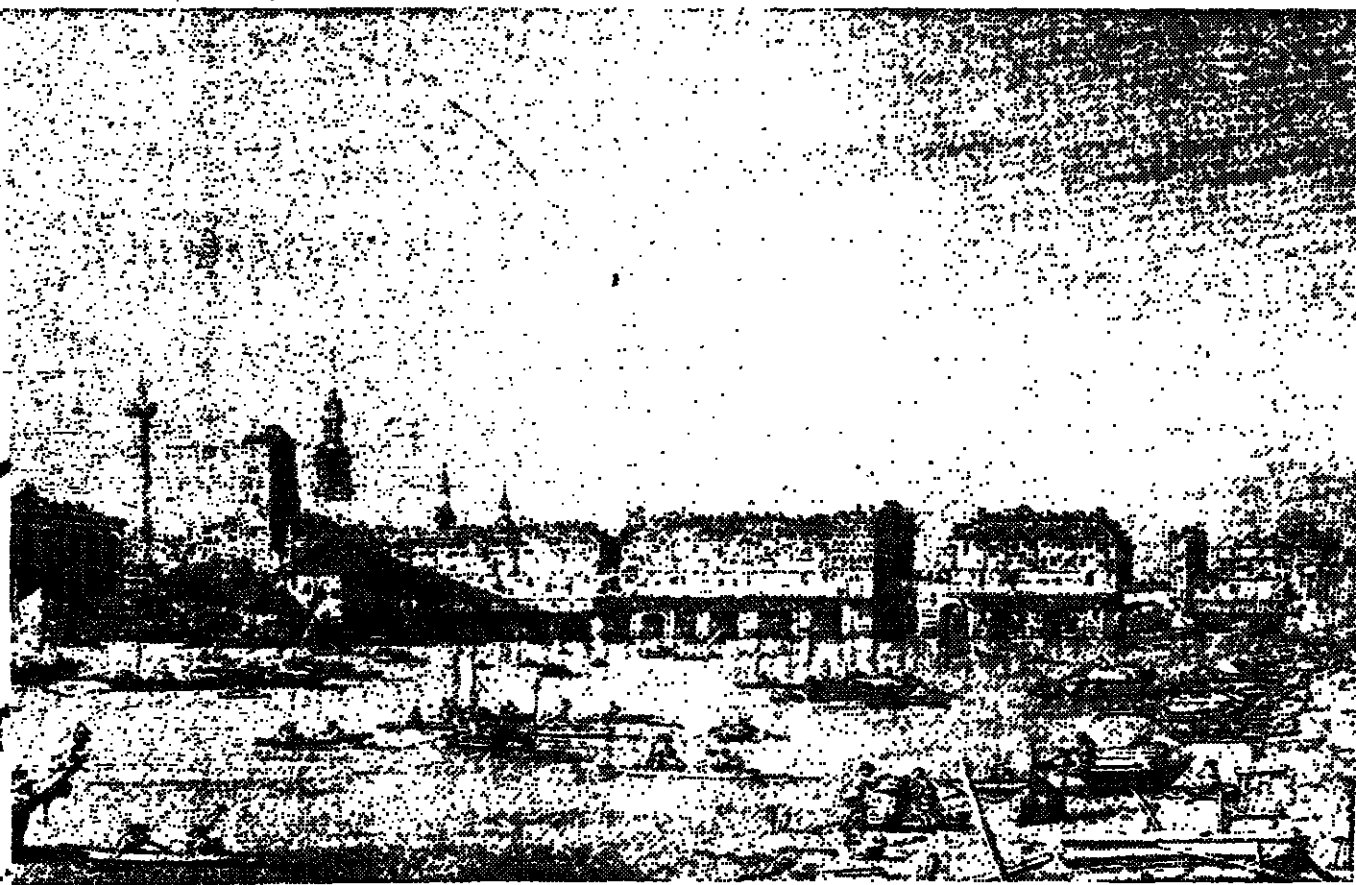
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View of London Bridge—Canaletto. Reproduced by kind permission of the British Museum.

## Italian Genius

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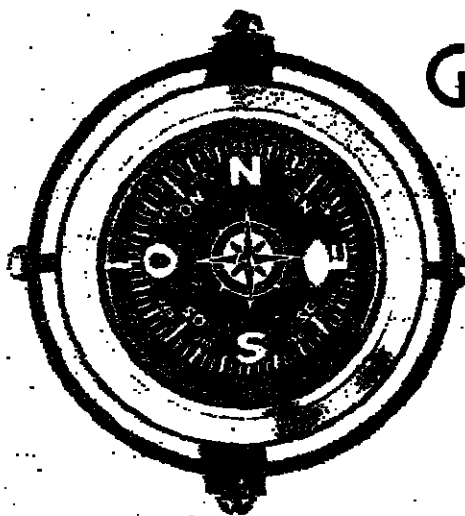
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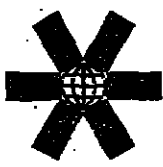
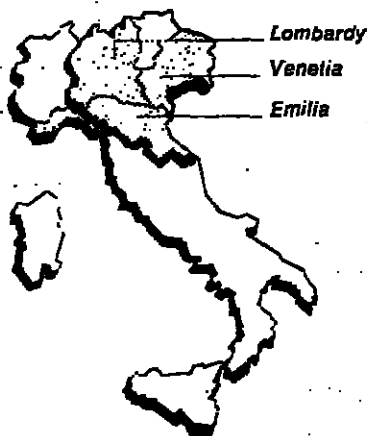
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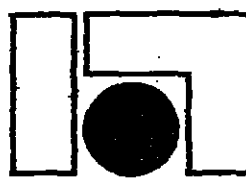
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## ITALIAN BANKING II

Italy has one of the most complex banking systems in Europe, with over 1,000 institutions ranging from the big national networks to small local banks scattered throughout the country—all under the aegis of the central bank, the Bank of Italy. It is a time-honoured structure which is under increasing pressure on many sides to adapt itself to modern requirements.

## Mounting array of challenges to established ways

ITALY'S BANKING system resembles a pyramid in structure. At the bottom are some 900 rural, co-operative and savings banks. These are locally based and often very small, although there are exceptions such as the Cassa di Risparmio delle Province Lombarde and the Banca Popolare di Novara which count among the country's top ten credit institutions. These are the mainstay of the small saver and industrialist. In the next tier are over 100 privately owned banks. In the state sector there are 31 ordinary banks, controlled either by the Treasury or the state industrial conglomerate, Iri. The most important of these are the Banca Commerciale, the Credito Italiano, the

trials countries means that the banks have remained the main intermediaries between the savers and the spenders. The air of complacency and power, which has tended to characterise the system is, however, on the decline. Deposits are falling in real terms. Many of the banks are undercapitalised. Some of the credit institutions have suffered heavy losses in recent years as a result of politically motivated and mistaken loans to ill-advised industrial schemes. Pressure from the foreign banks with better and more sophisticated services is growing. Finally a series of scandals—Michele Sindona, Roberto Calvi, Italcasse, to name the most obvious—have all helped to tarnish the image and create suspicion in the public's mind.

### Structure

MARY VENTURINI

Banco di Roma and the Banco di Santo Spirito, all under Iri, and then the Banca Nazionale del Lavoro, the Banco di Napoli, the Banco di Sardegna and the Banco di Sicilia under Treasury control.

Then there are state special medium and long-term credit institutions and a growing number of foreign banks. At the top the Bank of Italy (the central bank) exercises tight control over the whole system, dictating not only lending levels, reserve requirements and Treasury bill holdings but also the location and control of new branches.

It is a complex set-up but the policy is to keep it that way. It may be slow and bureaucratic but in the end it offers something to everyone, from the Treasury down to the agricultural smallholder.

The banks are still the centre of Italy's financial system. The failure to encourage more modern forms of either saving or borrowing—for example, the stock market, investment and insurance funds, building societies, credit houses—along the lines of other Western indus-

tries has helped to create a much wider range of automated and specialised consultancy services. State-controlled banks are now looking to the private investor for new capital and bankers in the state and private sectors are about to be granted the same legal status. Those working in the state sector have been liable to criminal prosecution for committing certain offences while those in the private sector have not. Appointments to top management posts are now made less according to political allegiance and more according to professional capability.

One of the most pressing problems throughout the state banking sector is undercapitalisation. It is now accepted policy that as long as the state retains a 51 per cent interest the remaining capital can be raised in the private sector. This "privatisation" presents few legal problems for the national interest banks (Banca Commerciale, Banco di Roma, Credito Italiano) which are already quoted on the Milan Stock Exchange. They have, however, been unfortunate in that the decision to float new share

TOP TEN BANKS 1980 (L=bn)		
	Deposits	Net profit
Banca Nazionale del Lavoro	25,408	24.5
Banca Commerciale Italiana	27,544	21.7
Credito Italiano	23,246	18.3
Banco di Roma	20,915	14.4
Cariplo	20,389	24.3
Istituto Bancario San Paolo di Torino	18,600	20.3
Banco di Napoli	14,081	4.3
Monte dei Paschi di Siena	14,455	14.3
Banco di Sicilia	11,849	4.4
Banca Nazionale dell'Agricoltura	11,712	24.3

capital came at a time when shares prices fell sharply.

The Banca Nazionale del Lavoro is faced with a more difficult situation. The BNL, which is Italy's largest bank and 85 per cent owned by the Treasury, will first have to get approval for complicated changes in its legal structure before being able to offer shares to the private investor.

At present it has a corporate status under which "Quotazioni" are held by some 50 participants. It would, however, require Parliamentary consent to turn the BNL into a normal shareholding company. The other and possibly quicker alternative would be to transform the bank into a holding company, with shares in subsidiaries on offer to the public.

Other Treasury-controlled banks such as the Banco di Sardegna and the Banco di Sicilia face even greater difficulties as they are foundations, without any capital structure at all.

No less vital to the modernisation of the banks is the search for ways to keep old clients, attract new ones and fight off foreign competition. The recent fall in bank deposits is not an immediate worry as the strict ceilings imposed on lending levels by the Bank of Italy has created an excess of liquidity, most of which is being diverted into high-interest Treasury bonds. But it is a clear indication that the ordinary saver is no longer happy with

the low interest rates and inefficient service he is getting from the banks. Treasury bonds and even the uncertainties of the stock exchange are more attractive than bank deposits in many of the best clients.

It is not only the small tip saver that the banks are trying to keep within the system. They are also searching for new ways to attract industrial clients at the same time employ it excess liquidity. The growth leasing and factoring companies owned by the banks in one unit. They consequently new areas being developed to give customers on accounts taxation, export and foreign exchange regulation — one of the Italian banking world's complex and sometimes serious areas.

The increasing influx of foreign banks in recent years has been more of a stimulus to Italian banks than a threat. They have been encouraged to develop new areas of activity, to improve their services and to attract foreign funds. The modern approach to banking is a serious lack of qualified staff to give the banks are now hoping to their clients.

## Vital role in rural economy

ALMOST EVERY small town in Italy has its branch of either a *cassa di risparmio*, *cassa rurale* or *banca popolare*. These local savings and co-operative banks are vital for the small man, the saver, shop-owner, industrialist and farmer. They are the centre of economic and often political life in rural Italy, an Italy which the big names in the banking world like the Banca Nazionale del Lavoro, the Banca Commerciale, the Banco di Santo Spirito—often prefer to pass by.

At a time of rising overheads and administrative costs a small local branch with only a couple of hundred accounts is increasingly expensive to maintain. But it is not just for social reasons that the Bank of Italy insists that savings banks, out-of-the-way regions should be serviced by some form of credit institution. These local banks, 900 in all

measure of reform. Political loyalty alone is no longer a sufficient qualification for a chairman of a savings bank.

This long interregnum generated a certain sense of insecurity but may also have

served to uncover a number of scandals involving the improper use of funds. Now the new appointments, together with changes due to the top of the savings institutions central

bank, Italcasse, and its active association, Associazione delle Casse di Risparmio (ACRI), may be beginning of a new phase in the savings banks.

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## ITALIAN BANKING III

## Firm-handed guardian sets fresh guidelines

ITALIAN BANKS are a little bit different from those in other countries. It takes a long time before a change at the top becomes apparent in a country of course. So it has been the case with the Bank of Italy, guardian of the country's financial system and overseer of its banking since the arrival of Dr. Carlo Ciampi in the Governor's office in the autumn of 1979.

Dr Ciampi would feel his stamp on the affairs of the central bank was anything but surprising. Six months before his nomination the institution had been shaken to its foundations by the so-called "bank of Italy affair," a sort of financial terrorist attack aimed at the lynch-pin of the country's banking system.

The previous Governor, Paolo L. and Dr Mario Sarcinelli, a Deputy Director General, were regarded with having been party to irregular loans to the now bankrupt SIR (Societa Italiana Ricerche) chemicals group. Dr Sarcinelli ended up in prison for embezzlement and Dr Baffi would have done so too but for his advanced age, both on entirely unrelated up accusations of political inspiration. Both shockwaves created by the attack took some time to subside.

But as the affair, like every other sensational Italian event, comes a distant memory so the new Governor has gradually emerged into the public gaze. It has been the realization that the quiet-mannered 61-year-old Livornese has brought a new approach to the management of the central bank.

A significant milestone came in July with the publication of the central bank's guidelines for relations by commercial banks curbing their capacity to participate in non-banking areas and establishing much tighter controls on their international activities.

This latter step was particu-

larly necessary at a time when Italian banks have been launching out to a large extent overseas. The aim of the new regulations is not to curb that international expansion, regarded as essential if the modernisation of the national banking system is to be seen through, but to prevent the proliferation of

## Bank of Italy

RUPERT CORNWELL

concealed offshore subsidiaries which have been used with impunity to circumvent domestic regulations and more than once have been prominent in unsavoury scandals involving Italian banks. Within this tighter framework, it is argued, the promotion of greater competition at home can be more safely and more easily achieved.

Within the commercial banking community, the guidelines have met with some resistance but the reaction has been favourable by and large. What worries leading bankers is the risk of excessive paperwork. "It's not happened yet and I hope it doesn't," says one top banker, "but it could lead to excessive bureaucracy. What we must have is a Bank of Italy that reacts as swiftly and efficiently on domestic issues as it does on the international side."

That latter quality is as great today as ever. As always, the Bank of Italy, entrenched within the solid late 19th-century building close to the Quirinal Palace, seat of the President of the Republic, is the prime guardian of the country's financial and economic reputation in the world. Treasury Ministers may come and go — and foreigners have come to be cautious of the political pres-

ures that may play upon them — but the Bank of Italy is still universally trusted as the seat of the most expert and impartial economic management the country has to offer.

The function has been thrust upon it in part by default. Like Treasury Ministers, governments in Italy come and go. Dr Ciampi has been in office slightly over two years but is already dealing with his fourth Administration and could well witness general elections some time next year. The political turnover, the failure to plan ahead, has meant that the central bank and monetary policy have become vital — and sometimes, it seems, the only — instruments for guiding the economy. The system is imperfect but until Italy finds a way of providing itself with more stable government it is the best there is likely to be.

The authority of the central bank has been enhanced by the officials. This century there have been only seven governors, including Dr Ciampi, and the institution remains one of the few that has stayed free of pollution by the politicians. Indeed it could be argued that had it been more oblique to those in power the "Bank of Italy affair" would never have happened.

Many of the bank's 7,000 employees spend their entire career there and the result is a notable esprit de corps and the instilled feeling of service to the state — not the most common of sensations in contemporary Italy. At the top today, by common consent, a good balance has been struck.

If Dr Ciampi has been devoting a great deal of his attention to domestic problems, Dr Lamberto Dini, the Director General (in effect deputy governor), has been continuing the bank's tradition of providing top officials in the international monetary sphere. Before his recall to Rome in September 1979 Dr Dini had spent two decades at the International Monetary Fund in Washington, stint as Italy's representative on the Fund's executive board.

Last May he was appointed chairman of the deputies of the "Group of Ten," the key



Dr Carlo Ciampi, Governor of the Bank of Italy

monetary policy steering group of top officials of the Western industrialised countries. In taking on the job he was following the distinguished footsteps of Dr. Rinaldo Ossola, again a former Director General of the central bank who held the Group of Ten post for a long period in the 1960s and 1970s.

The choice of Dr Dini is another sign that things are gradually returning to normal at the Bank of Italy after the trauma of 1979. There is no guarantee that such an episode will not occur again; the infighting as the politicians jockey for position is as rough as ever and there is no telling which innocent bystanders might get dragged into the fray. Again, the extremely tight control given by Italian law to the central bank over the operations of the domestic banking system could rub on certain nerves.

But such conditions are made necessary by the environment in which the bank operates. In the politicised world of Italian banking the nods and winks method of the Bank of England would not suffice. In Italy a respected central authority with real clout is essential if the system is to function at all — and that role has been fulfilled by the Bank of Italy.

## Local banks

CONTINUED FROM PREVIOUS PAGE

One of the main problems to be solved is the undercapitalisation of many of the institutions. This is something common to the whole Italian banking system and many of the state-controlled and private banks are trying to raise more capital on the open market. The savings banks' statutes do not allow for this, so new funds will have to come from profits or a complicated system of bond issues.

Another difficulty the savings banks have to resolve relates to their image. There is little in common, for example, between the vast Cassa di Risparmio delle Provincie Lombarde, with its several hundred branches, and the numerous one or two branch savings banks scattered throughout central and southern Italy.

Insufficient professional train-

ing is also an obstacle to modernisation. The savings banks cannot hope to offer the sort of customer services now being developed by the large ordinary banks unless they break through the slow conservatism of the local branch employee who has little experience of export procedures and exchange controls and who is only just beginning to understand the complexities of the tax return system.

There is probably still a need for the old-fashioned touch in the small branches where the bank manager probably knows all his account holders' difficulties. A great deal of business outside the urban centres continues to be based on personal contacts.

The real problem therefore facing the savings banks is how to preserve this local flavour together with the present autonomy enjoyed by the branch manager within a modern nationally based network. Can the immediate credit needs of the local shopkeeper or farmer still be satisfied as efficiently within a system which is now providing fund transfer facilities not only between branches but between savings banks, leasing and factoring services, automated interbank (not just inter-branch) cash points, consortium-backed loans and advice on international financing?

All these relatively new services are now thought to be essential if the savings banks are not to lose out to the large Italian ordinary credit institutions and foreign banks. The latter, which are becoming more and more numerous in Italy, are competing fiercely for the custom of medium and small companies, traditionally the bread and butter of the savings banks and the banche popolari.

While the savings banks fully realise the necessity of the local dimension it is increasingly difficult for them to survive on this alone. They are therefore likely to exert increasing pressure on the central banking authorities for permission to open more branches in the important urban areas.

Savings banks are also having to find ways in which they can lessen the strains placed on them by servicing local authority finances. In the days when regional, provincial and city governments had money to pay for their health centres, nursery schools and rubbish collection, the control of local finances gave the savings banks considerable political pull. Now the coffers are bare and the role of the savings banks has been reduced to financing the local authorities' current account, spending requirements with little hope of the loans ever being fully recouped.

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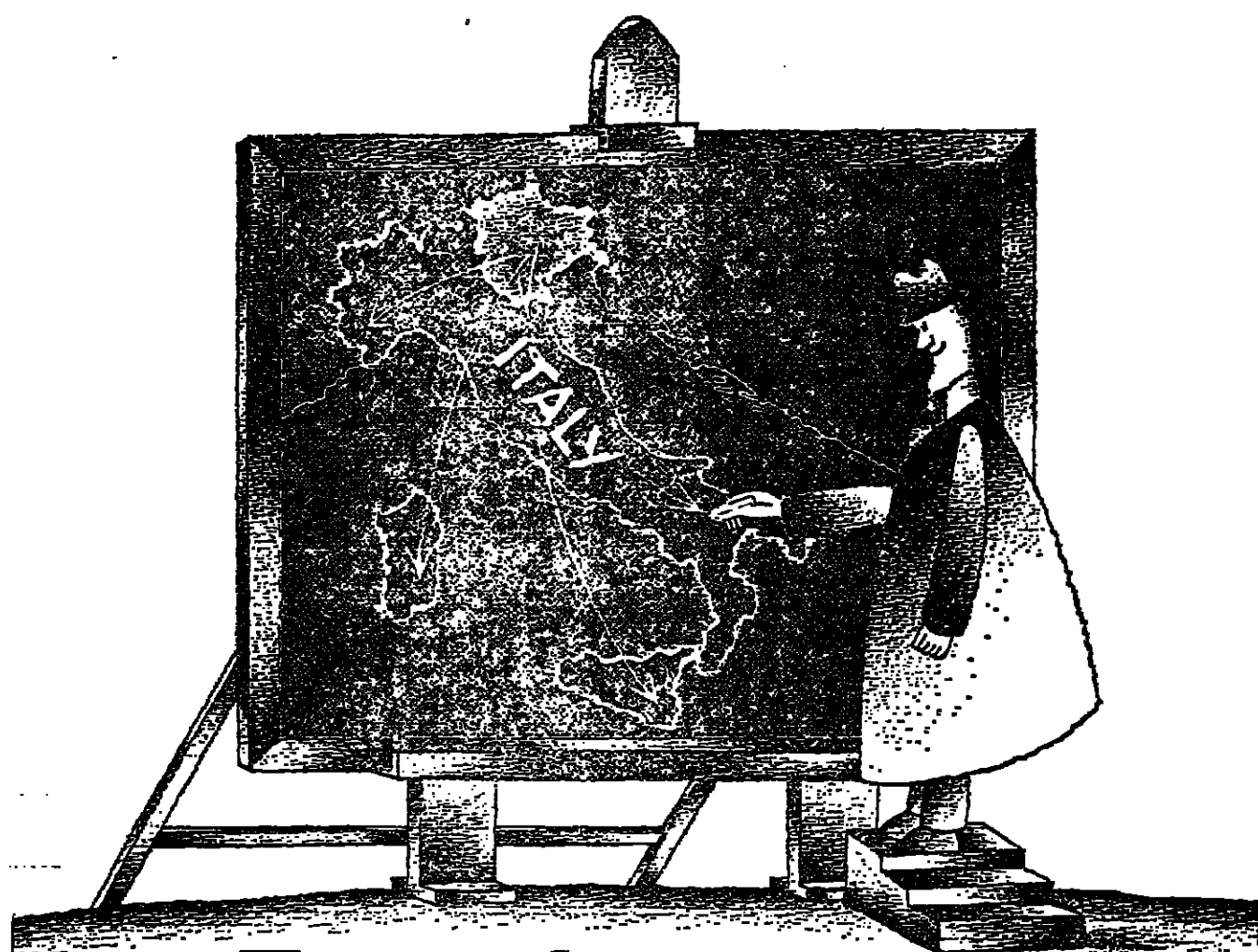
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# Banca Popolare di Novara



As at 31<sup>st</sup> December 1980  
Share capital: Lit. 12,460,420,000;  
Reserves and Funds: Lit. 277,058,293,640.  
Current, deposit and other accounts  
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## MAIN HIGHLIGHTS

(billions lire)

	30 sept. 81	30 sept. 80	
Total assets	1,980	1,550	+27.7%
Customers deposits	944	818	+15.4%
Reserves	62	43	+44.2%



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## ITALIAN BANKING V

PROFESSOR GUIDO ROSSI: CONSOB

## Stock exchange watchdog the centre of controversy

PROFESSOR GUIDO ROSSI as shot in a few months on being a law professor, distinguished but not widely known outside his field, to being an important and controversial figure on the Italian financial scene.

It all dates from his appointment last February to the chairmanship of the Consob—Italy's equivalent of the U.S. Securities and Exchange Commission—which until then had languished in virtual inactivity.

Within a few months Professor Rossi was having to preside over something approaching a stock exchange crash, to devise emergency measures to protect investors and calm the market, and taking himself thoroughly unpopular with the market operators in the process.

Since then he has politely but firmly criticised the government for not fulfilling promises, for showing a lack of commitment to the Bourse and for producing ambiguous and contradictory draft legislation on stock exchange matters.

Professor Rossi came to the Bourse determined to clean up the list of shares quoted (by removing what he calls dead wood and bringing in new companies); to reduce excessive speculation; to end dishonest practices and insider trading; to promote better disclosure of information; and by means of laws and regulations to bring the Bourse up to a standard of order and fairness comparable with those of London's Stock Exchange.

It is a programme that he envisages taking at least three years. But quite soon after his appointment came the baptism of fire with the one-day crash of the market. The judgment of course operators on Professor Rossi's actions is severe and he is blamed for much of the loss of confidence in the stock exchange today. Sig. Giorgio Aloisio de Gaspari, chairman of the stock exchange, says that a 30 per cent fall after what he called an unhealthy rise of the market in the first five months of the year would



Professor Guido Rossi

have been normal. But the collapse of activity along with prices was abnormal and was due to the "violent and traumatic external intervention of the Consob"—in particular its order that settlement be made in cash instead of at the end of the monthly account.

Professor Rossi's provision on preliminary deposits was right in itself, but taken at the wrong moment, when the market was out of balance. Sig. de Gaspari claims. But the ordering of cash settlements was "the real disaster." Technically it was not possible for traders to

produce certificates in the time stipulated, he says, and trading dried up. "People want an investment they can trade in; they lost their trust in the market."

Professor Rossi strongly disagrees. The provision was necessary to stop people selling short, he says. To a large extent the drop in turnover was a necessary result. But it was not technically impossible for the market to operate on a cash settlement basis, he says, and he believes brokers simply used that as an excuse to avoid complying with what the Consob had decreed. He

agrees that the market now lacks confidence but blames that largely on the Government.

He expresses considerable contempt for the wilder aspects of gambling on the stock exchange and for the cliques of men who dominate it. "I accept that speculation is necessary for a stock exchange but not speculation at last summer's crazy levels. It just becomes a game. If a stockbroker wants to be a croupier, let him change his profession."

Many of Italy's leading administrators are professors (the Prime Minister, Sig. Giovanni Spadolini is among them) and they are held in greater respect than their equivalent in Britain, for example. Prof. Rossi, 50 and born in Milan, is certainly an academic to his fingertips. He holds chairs of commercial or bankruptcy law at four universities and speaks and writes a rich but complicated Italian which allows him to be outspoken in an inoffensive way. It is a far cry from the blunt vocabulary of many of the men with whom he must deal, the brokers of Milan.

His approach to the stock exchange is essentially that of an intellectual attempting to decide in conditions of total detachment what is best for it.

For the moment the Consob and the stock exchange authorities are broadly in agreement on what needs to be done. Even though the result would mean the sweeping away of long-standing, cosy practices, Professor Rossi is more concerned that the Government does not really desire to push through legislation to protect the investor. Without such legislation, he says, "the Consob will be just a beautiful cathedral in a desert"—an institution without the power to implement what needs to be done.

So far, however, he says his personal relations with the Government are good and he feels that it has supported him so far. "I am optimistic," he says.

James Buxton

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PROFESSOR LUIGI COCCIOLI: ISTITUTO BANCARIO SAN PAOLO DI TORINO

## Convinced of need for radically different approach to business

IF ITALIAN bankers may be concerned at the changes occurring in their tradition-bound, conservative industry, but Luigi Coccioli is not of them. The president of Istituto Bancario San Paolo di Torino—Italy's sixth largest commercial bank as measured by deposits—is a firm believer in the moment of truth for the Italian banking community, can put off no longer.

In the past there's been this decay towards inertia, but it is no longer of any use anybody," says Professor Coccioli. He is a lively figure, a very wide international experience which as an applied economist he gained in more than 30 countries before he took over at San Paolo at the beginning of 1979.

Since then much has changed in Italian banks. In terms of the world, rapid economic growth and the payments surplus have given way in Italy to stagnation and a huge external deficit. Within the industry the new climate is visible in all the continuing

trend for the public to place their savings not in bank accounts but in Treasury bills and other higher yielding investments.

The development constitutes both a warning and an opportunity, Professor Coccioli holds an economics chair at Naples University, like most other senior bankers, is unsure of what will happen if the pattern continues. "But there's no need for desperation," he argues. "What we need most of all are new different products and this is going to call for a radically different approach by Italian banks."

What will be involved, he maintains, is a departure into fields at present hardly trodden by the Italian banks. If Treasury bills currently yield 18 or 20 per cent to the investor, 8 or 9 per cent more than the same saver could expect to receive on current or deposit account funds, then it is up to the banks to find other instruments to tempt him. These might include mutual funds, certificates

of deposit of convertible bonds. The banks must realise, in the words of Prof. Coccioli, that "they are dealing not with savings but with spare liquidity."

They will have to tailor the investment package to the individual client and sell more vigorously the services and products we have got. This will also require a much more highly specialised staff than now exists.

In fact, of the 500-odd services offered by a big Italian bank like San Paolo, often only 20 or 30 are used on a mass basis by customers. Sig. Coccioli is not alone when he insists that the banks cannot now escape a major advertising effort to promote their wares, new or otherwise, among the general public.

Under Sig. Coccioli the Turin bank, with overall deposits of L18,600bn (\$15.2bn) at the end of 1980, has not dragged its heels, least of all in the international field. Alone of the Italian banks it has two full branches in Germany — at Frankfurt and Munich — as well as one in New York. It has

gained a significant foothold in the booming West Coast U.S. market with the acquisition of the First Los Angeles Bank, the 33rd largest in California.

Significantly, international expansion places a premium not so much on absolute size but on perceived soundness of the bank — its ability to make available worthwhile resources to the new foreign branch, so that it can genuinely compete in its new environment, and the strength of its asset base. Here San Paolo is on strong ground.

Last year the country's sixth largest bank in terms of deposits was top of the league in terms of gross profit (L238bn). In terms of own resources it is outstripped only by Banca Nazionale del Lavoro, the largest Italian bank, and Difi (Istituto Mobiliare Italiano), the leading medium-term credit institute.

For Prof. Coccioli, foreign experience is essential if the Italian banks are to make the necessary adjustments at home in the face of increasing competition, not least from the growing army of foreign banks in Italy.

"West Germany," he says, "is a rich market but a very difficult one. Only if we face that sort of reality, tougher than what we're used to at home, will we flourish in the long run." But the moment is perhaps propitious. Abroad the banking mood is changing away from expansion at all costs to an emphasis on tighter controls, especially where lending to third countries is concerned.

As the San Paolo president points out, the Italian banks are no strangers to controls — the domestic banking system is among the most tightly supervised of any. They need to open out a bit more, and that's what setting up abroad involves. But the changes cannot be generated entirely by the banks themselves, and both the Bank of Italy and the Government in Rome will have to play their part.

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## ITALIAN BANKING VII

The stock market is probably one of the least efficient cogs in Italy's financial machinery. After this year's earlier activity the Milan Bourse as slid back into inertia and moves to broaden the market have not so far dispelled the uncertainty.

## Short-lived boom leaves untidy aftermath

THIS year it looked as if the Milan Stock Exchange had come of age. A doubling of market capitalisation up to respectable levels in the year stock exchange league while turnover in shares rose three or four times its level in mid-1970s.

The most important thing that companies were turning to the stock exchange in increasing numbers to raise new capital. Using both new shares and issues of bonds, companies were using the market on an unprecedented scale to reduce indebtedness.

Therefore looked as if the exchange might slough off its reputation as a place for practices and intrigue to become a prominent and stable feature of the

### Stock Exchange

JAMES BUXTON

A capital market. The stock exchange has long been a small, with only about 180 companies quoted, of which only a third are really freely tradable.

Now, however, that bright prospect looks rather more distant. Share trading is down a trifle, issues of new shares are being underwritten and large companies have begun looking to the stock exchange as a regular source of funds to be tapped again.

But, if it will be some time before they can repeat the success of 1980 and 1981, there is no mystery about what happened in the mean time. The market rose steadily in early months of the year, ending a peak 98 per cent above its January 2 level in May. Trading turnover rose to levels in April and May would, on an annual basis, have put the market in only to London among EEC stock exchanges (in terms of market capitalisation in fifth place, behind

London, Frankfurt, Paris and Amsterdam).

Then came the inevitable crash, triggered by the arrest of some leading Milanese financiers, the fall of the Forlani Government, and the scandal over the P2 Masonic Lodge but caused fundamentally by the inevitable yet endlessly postponed desire for profit-taking.

The market got into a sharp downward spiral in mid-June and amid growing allegations of large-scale bear selling by market operators a new character stepped on to the stage.

Italy's equivalent of the U.S. Securities and Exchange Commission, the Consob (National Commission on the Companies and the Stock Exchange) has existed since 1974. But hampered by the absence of a comprehensive legal structure and by the irresponsible appointment by politicians of some of its members, it has made little impression on the Bourse. Last February, however, an almost completely new Consob board was appointed, led by Professor Guido Rossi, who declared his brief was to clean up and strengthen the Stock exchange.

Professor Rossi's reaction to what he called the "pathological, rather than physiological speculation" that was taking place on the market was to order that share dealings be settled in cash within three days rather than at the end of the monthly account—the established system. His action certainly halted bear selling short but it also brought the market to a juddering halt, cutting share trading levels to about a tenth of previous levels.

After about two weeks the provision was lifted but brokers were obliged by new rules to take deposits from their customers before buying and selling shares — 30 per cent on share purchases and 70 per cent on share sales. When the market failed to revive and continued to fall steeply, apparently because of the weight of selling positions in the pipeline, trading had to be suspended for three days in mid-July while the authorities worked out a new solution. It was the first time the Bourse had been shut since the rout of the Italian armies by the Austrians in 1817.

### MILAN STOCK EXCHANGE 1981

	Index Jan 2 1981 = 1000	Per cent change	Dealings (L bn)	Per cent change
January	1070	+ 7	840	—
February	1217	+13.7	1696	+101.9
March	1307	+ 7.4	1629	- 4
April	1428	+ 9.3	1710	+ 5
May	1602	+12.2	2039	+19.3
June	1323	-17.4	2037	+ 0.8
July	1119	-15.4	209	- 89.8
August	1320	+18	504	+140.7
September	1131	-14.3	516	+ 2.3
October	1043	- 7.8	353	- 31.5

The Government's solution was to reduce the restrictions on interventions in the market by the banks and to promise a number of legislative changes to encourage more companies to come to the stock exchange and to persuade small shareholders to buy equity. Among these was a proposal to allow the institution of investment trusts or mutual funds.

The market rose again in August but fell 22 per cent in September and October, obliterating most of the year's gains. Trading in October was at its lowest level for the year, a sixth of what it was in the summer peak, reflecting a glut of new issues and general uncertainty. The stock exchange turned to the Government to ask what had happened to its promises of action to encourage the market. Professor Rossi did the same.

Aroused, at the end of October, the Cabinet finally approved draft legislation to allow the establishment of investment trusts which the market believes could make a significant difference by bringing in new funds to soak up equity. The Cabinet's decision followed a dispute between Sig. Nino Andreatta, the Treasury Minister, and Sig. Rino Formica, the Finance Minister, as to how the funds should be taxed.

Eventually, Sig. Giovanni Spadolini, the Prime Minister, settled the issue. A fair number of banks, insurance companies and finance houses are keen to introduce trusts which they have been demanding for two decades. But they will study the tax position carefully before they embark. First indications were that they were far from satisfied. If all goes well Parliamentary committees could pass the legislation within a matter of weeks.

Parliament is also to consider legislation to encourage companies to float more equity on the Bourse by cutting the taxation on capital gains made in this way. Professor Rossi is disappointed that the draft legislation appears to encourage companies already quoted to float more equity rather than to encourage new companies to seek quotation on the Bourse, which would thus change the Bourse's composition both in terms of quality as well as quantity.

Even so, both these measures hold out the possibility of more shares coming on to the market and more savers putting their

funds into it. One of the chief ambitions of the Consob is a progressive improvement of the list of shares available:

● By encouraging more companies to be quoted (several have arrived on the market in the past few months, or are planning to do so, whereas no new company sought a quotation between 1975 and 1980).

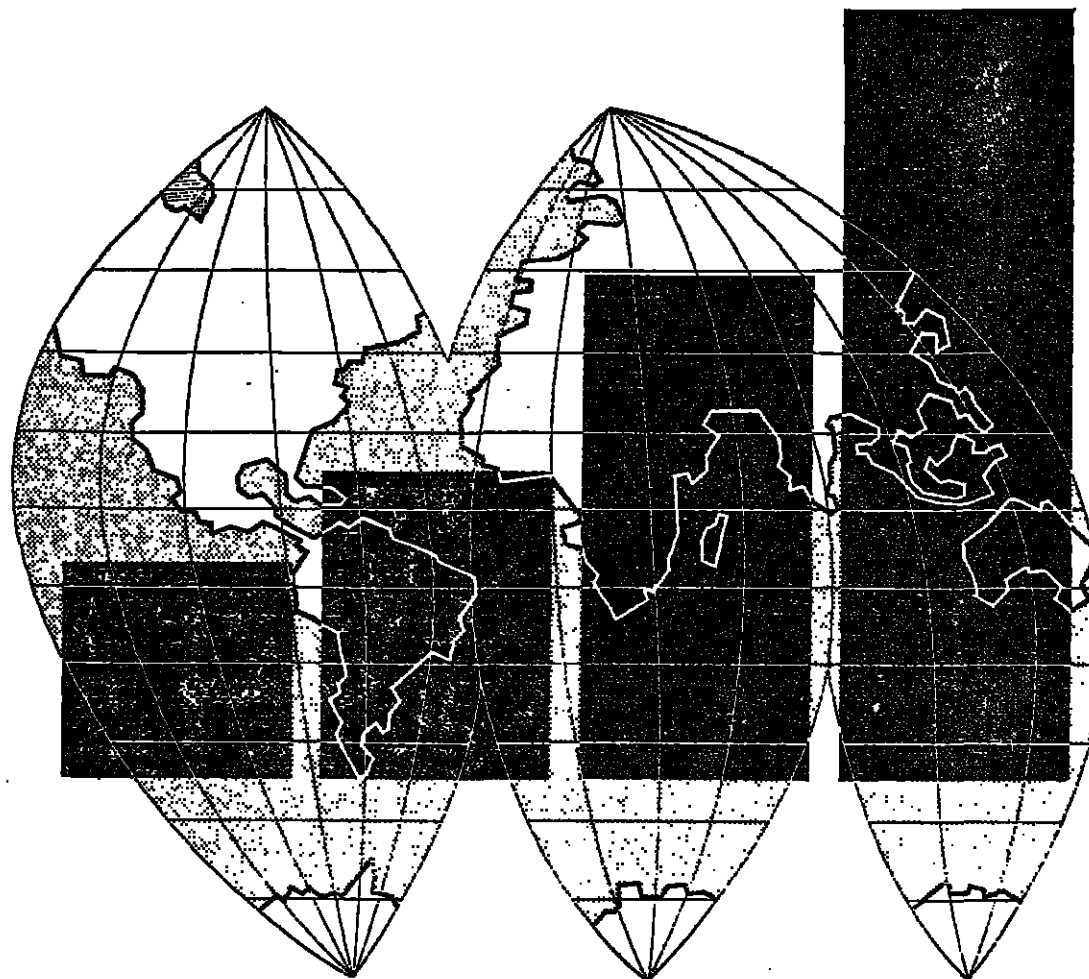
● By removing from the list companies of whose capital only an insignificant proportion is quoted on the stock exchange, or where the shares quoted are in reality held by one or two big shareholders. Negotiations are currently going on with IRI, the state industrial holding company, and with the Ministry of State Shareholdings on the quotation of state-controlled companies. A tiny fraction of some of these concerns is publicly quoted and the Consob would like this proportion either greatly expanded or the quotation removed altogether.

It is an objective with which the Government has some sympathy, realising that the stock exchange is a potential source of funds at a time when the Government itself can rarely afford to recapitalise the state companies. Three state-controlled banks are having their capital raised by means of a bond issue convertible in due course into shares.

But the Consob also wants to see legislation passed to regulate insider trading, the handling of mergers, the issuing of tender documents and increased disclosure of information. The introduction of certified accounts for companies quoted on the stock exchange, due to come into force next year, will be an important step forward. All these things would change the character of the stock exchange but ought to make it a more effective capital market.

But both the Consob and the stock exchange authorities themselves harbour suspicions about the Government's real intentions towards the stock exchange. There is a suspicion that given the Government's enormous borrowing requirement it does not really want to make conditions too favourable for the equity market. Even people at the top of the Milanese financial establishment do not unanimously favour the establishment of a market they cannot be sure of controlling. The next few years on the stock exchange will be very interesting.

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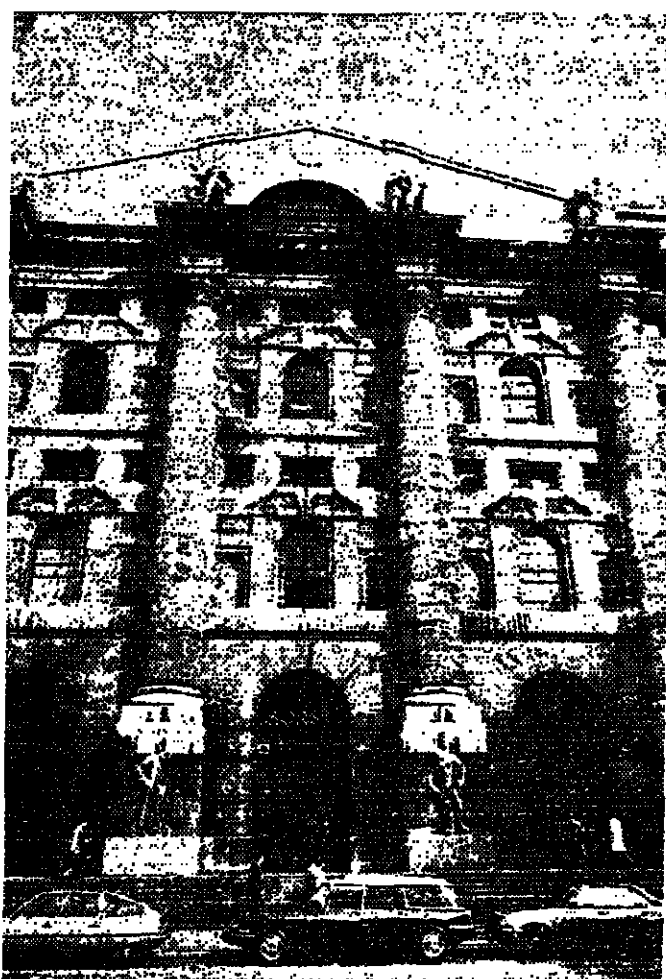
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MILANO	telex ROLAMIE	333815
MODENA	telex ROLOMO	510629
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ROMA	telex ROLORO	610265
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The Stock Exchange in Milan



## ITALIAN BANKING VIII

## Promising signs on automation front

VISITING the bank, especially if you are used to Anglo-Saxon standards of bank service, can be one of the less pleasant experiences Italy has to offer. The long queues behind busy customers drawing out colossal sums in cash, the bureaucratic or legal blocks which so many simple transactions unexpectedly run foul of and the often disdainful attitude of counter staff can conspire to make it all exasperating.

But apart from the great reluctance of bank officials to accept responsibility for any mistake the bank may have made, an established and well-known customer should be able to enjoy a reasonably personal service at his own bank.

Many of the constraints on the efficiency of banks are due to the extraordinarily elaborate controls by the Bank of Italy aimed at preventing fraud and default.

The real problems occur when other banks are involved. It can take up to a month for one bank to clear another bank's cheque, so shopkeepers in one town are reluctant to take cheques drawn on banks in another (if they will take cheques at all).

Direct transfers between banks rarely take less than 10 days. Intermediary banks frequently hold on to sums of money being routed via them between a bank in another country and another Italian bank for up to a month. (Yet overseas banks, including those in Britain, blithely go on using these correspondent banks, ignoring the poor service to which they thereby condemn their customers.)

The remarkable thing is that in an industry that reeks of intense conservatism this is one aspect of Italian banking that is showing promising signs of change, by means of a sudden leap into the more sophisticated realms of electronics. A nationwide system of automatic teller machines (ATMs), which at the minimum will function as cash dispensers, is likely to arrive within the next two years. An interbank teleprocessing network by which banks can carry out transactions between each via their computers and a telecommunications system is expected to be the next stage. The need for teleprocessing would be rather less urgent if

Italy had a good postal service. But since letters within Italy, or even within the bigger Italian cities, rarely take less than a week to arrive, the banks, operating in a long narrow country, lack the communications system which is still the mainstay of banking in most other countries.

In fact Italian banks are among the most automated in Europe. But with one major exception they are only auto-

operation, of which 20 are currently installed: the equipment. Some 300 machines should be in operation shortly and it is expected that some 600 will be working by the end of next year, according to Dr Tullio Zanaboni, head of Ipacri, the Institute for the Automation of Savings Banks.

Initially the machines will function off-line from the central computer solely as cash dispensers. They will be situated inside banks, and savings banks' customers holding the Carismat card will be able to go into any savings bank that has a machine and draw up to L200,000 a day and up to L1,000,000 a month. The Carismat card will record how much the customer has drawn. In due course the ATMS will go on-line and customers will be able to use them to consult their bank balances, make deposits and transfers and so on.

Now final negotiations are taking place for the integration of the Carismat system with those of other Italian banks, to produce a much more extensive network. Banca Nazionale del Lavoro and Banca Commerciale are expected to merge their existing networks and many banks, including Credito Italiano, are keen to join. The minimum which any bank linked to the system will provide for customers is cash dispensers. But like most of the savings banks certain banks, like BNL will offer a full range of ATM services on their machines.

These machines may differ from bank to bank but the basic software for the system will be standard. The national system, for which a name has yet to be fixed (though it is likely to be Bancamat) is expected to come into operation within 18 to 20 months. Some of the machines will be in factories and shopping centres, subject to the Bank of Italy's permission.

The next stage will be the merging of the banks' teleprocessing networks, for which the Bank of Italy, which is an important guiding force in bank automation, has ordered a feasibility study. A national teleprocessing network for the Italian banking system will make for more difference than the ATMS. But according to Dr Antonio Finocchiaro, responsible for the Bank of Italy's data processing and informa-



Final testing of computers at Olivetti's plant near Turin

tion systems department, the problems of merging the different software used by the different banks are "very great" and it is too early to fix a date by which the system is likely to come into operation.

So far the only electronic systems for inter-bank co-operation (apart from the savings banks' Stacri) is the system of transfers between the accounts all banks have with the Bank of Italy, and the Sia system—Società Interbancaria per Automazione—an arrangement by which a number of banks exchange computer tapes of transactions, similar to Britain's BACS.

But whereas a national teleprocessing network is something from which all bank customers would benefit whether they were aware of it or not, the ATM network which will proceed it will only benefit the customer if he chooses to use it. There is an underlying fear on the part of many people connected with bank automation in that customer response will not be enough to justify the pro-

ject. Unfortunately, as the use of the present small number of cash dispensers in Italy shows, the system has to get above a certain size to be viable at all.

The sceptics can point to the very modest success of such innovations as cheque cards (to guarantee cheques) and credit cards in Italy. There are only about 650,000 cheque cards in circulation, even though they were first introduced (with Credito Italiano in the lead) in 1968. The figures for credit cards are similarly meagre. American Express recently achieved 100,000 cards, though Visa is thought to have several times that number.

The response to cards has been sluggish, partly because most Italian businesses, especially outside Milan, Rome and a few other big cities, distrust them (especially when handled by Italians rather than foreigners); partly because Italians are generally reluctant to have transactions recorded on paper; partly, according to Dr Umberto Burani of Credit Italiano, because Italians appear not to read the information their banks send them.

A very big publicity campaign will be needed to overcome this last problem when the ATM network gets under way. But the system has the great advantage

that Italians do prefer transactions. It is thought they will prefer drawing sums of cash quickly from a machine rather than queue in a bank to draw large titles of cash once a week be vulnerable to thieves. It is the main use to which it is put: their cheque books, system will be particularly full for travellers.

The Bank of Italy has that if the ATM system on bank liquidity should increase as customers keep cash in the bank than in pockets. The Bank favours national teleprocessing but believes that the should go cautiously and careful to make the most effective investment in an expensive field.

A paper by Dr Mario neilli, deputy director general of the Bank of Italy, raises the problem that the banks co-opted by automation into expansion, anxious to gain by price-competition way which might be self-ing. He indicated that the did not intend to liberal very strict control of banks may and may not branches and points of even though he anticipated this policy will come under increasing pressure in the revolution to come.

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## Treasury bills still rule the day

IN THE first week of October treasury managers of Italian commercial banks met Bank of Italy and Treasury Ministry officials at a conference in Sorrento. There, overlooking the placid waters of the Bay of Naples, bankers, treasury officials and central bankers swapped ideas on ways to tackle the troubles of the Italian monetary system. As commercial bankers tell it, the basic message came over loud and clear.

"The central bank people said that in this particular economic environment top priority has to be given to taking liquidity from the system," one banker said afterwards. "The Treasury has increasing requirements, which have to be met. Until the politicians get together to reduce the state deficit, the requirements have to be met through the Treasury bill issue."

A few figures illustrate the point. Latest Budget Ministry and Treasury estimates put the overall public sector borrowing requirement this year at around L48,000bn, some L5,000bn more than planned. Within that, the domestic market borrowing requirement is expected to be at least L42,000bn, and probably more, compared with a planned L37,500bn.

Since the major part of state

borrowing is still pinned inexorably by inflationary uncertainties to the short term, the net Treasury bill issue has risen L24,000bn so far this year. L98,000bn in October—nearly equal to one third of net national income.

To move that volume of paper the central bank and the Treasury have been forced to push bill yields up at the primary auctions to a record 20 per cent for three-month bills at the latest auction, from less than 16 per cent at the end of 1980.

With inflation running at about 19 per cent a year tax-free Treasury paper now offers a substantial positive real yield. This, however, has intensified a major problem facing the banking system.

Banks which last year were already worried by growth in their deposit base well below the rate of inflation have this year suffered a record net outflow of savings. The deposit base of the system shrank by more than L5,000bn in the first seven months of the year, representing a nominal decline of 3.5 per cent. For the whole year, and including year-end interest credits, the deposit base is expected to grow by only 8.7 per cent, compared with 12 per cent last year—representing the worst ever real fall in the history of the

Italian banking system. Italian Banking Association vice-president Professor Francesco Parrillo told a recent seminar: "So strong has been private investor demand for Treasury bills that the banks had to reduce their own holdings by some L10,500bn in the first seven months, a cut of more than 30 per cent, partly to meet demand and partly to be able to meet the loan requirements of their industrial customers."

Disinvestment from relatively liquid assets, and the persistence of strong credit demand despite penal interest rates appears to have rung

## Money Market

CHARLES KENNARD

alarm bells in the central bank, because from August onwards its open market operations have been single-mindedly aimed at marshalling banking liquidity into position for the primary bill auctions. They lead us to the water and they make pretty sure we drink," one banker commented.

For the past year Bank of Italy officials from Governor Carlo Ciampi down have been urging the need for an amicable divorce between the central bank as guardian of the money supply and the Treasury with its insatiable demand for funds.

In July the Bank took the crucial step and announced it would no longer act as lender of last resort to the Treasury by automatically taking up unsold bills. Central bankers argue that while the Treasury deficit, already larger than the Federal deficit of the U.S. Government, remains inherently inflationary, it is at least being financed in the least inflationary way—through the markets rather than the printing presses.

Money market operators concede the theoretical point but question the practical extent of the central bank's newly claimed autonomy. Rather than using its independence to exert pressure on the Treasury, the central bank appears to be acting as a whip to subordinate the entire credit structure to Treasury requirements.

This is consistent with the oft-repeated central bank view that the Italian economy remains over-heated by excessive internal demand and must be curbed through credit restrictions in the absence of effective government action. But for the money markets and the few innovative bankers it is deeply irksome.

Bankers who complained at the Sorrento meeting of the way high Treasury bill yields were draining away their deposits were told fairly brusquely to improve their eff-

ciency and offer better services to the public—advice which may have been overdue but which some bankers found ironic in view of the monetary authorities' zealous efforts over the past year to block off the main non-traditional financial channels explored by the banks.

The most recent example of these efforts has been the untimely demise of the bankers' acceptances market. Under the stimulus of tight curbs on traditional credit the volume of the fledgling acceptances market grew strongly last year, touching an estimated peak of about L3,000bn in the early months of this year, a four-fold increase since end-1979.

But in March the Bank of Italy slapped a ceiling on acceptances issues and on October 2 the Finance Ministry decreed a 20 per cent tax on yields which treasury department managers and brokers say has stopped the market in its tracks. "Where you get 22 per cent previously on bankers' acceptances, now you get 18 per cent, which is nothing special," one treasury manager commented. "With Treasury bills at 20 per cent nobody does acceptances any more."

Before bankers' acceptances, last year's flourishing market in short-term foreign currency-based credit was another victim, upset by the commercial banks' creation of a L5,000bn loophole in its regime of credit growth ceilings, the central bank stepped in heavily at the end of January, giving banks a month's grace to roll back the volume of foreign currency imports to end-1980 levels.

Next to go, predict gloomy market operators, will be a small but progressive market in lira CDs (certificates of deposit).

Since the Bank of Italy acted in March to block the growth of the bankers' acceptance market, medium-term banks, which normally issue CDs with a 34- to five-year maturity, have been shortening their CD maturities and refining their floating rate mechanisms. CDs are now being issued with a minimum 18-month maturity, indexed to the six-month Treasury bill rate plus a 1.25 per cent spread.

With inflation and Treasury bill rates at about 20 per cent, and commercial bank prime rates at 24 per cent, changing quarterly, an efficient CD issuer can find plenty of customers for paper at 24, and borrowers at 24 per cent which, charged annually, represents an effective borrowing cost of less than prime.

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COMPANY'S ASSETS	58
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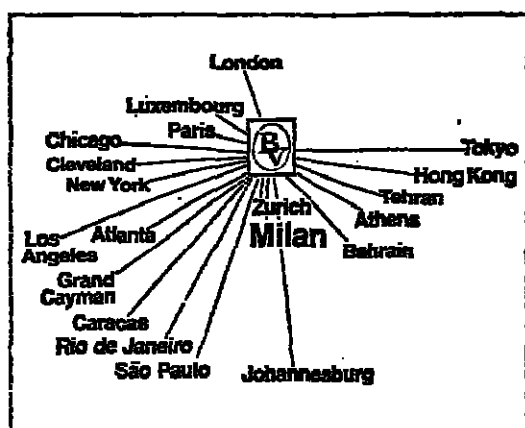
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## FOOD SHORTAGES IN RUSSIA

## Few goods in Grocery Store 7

By David Satter, recently in Vologda

RISING tension between the West and the Soviet Union leads to a new round in the arms race, the Soviet Union will enter it facing the first food shortages in provincial areas in more than 20 years. In Vologda, an old Russian trading town 250 miles north of Moscow, meat, butter, cheese and fresh vegetables are all unavailable in the state stores and queues form for milk which runs out by mid-morning. The shortages in the Vologda area are all the more striking because the Vologda district is one of the Soviet Union's principal meat and butter producing areas. "Vologda's butter," now available in Vologda itself, is considered the best butter in the Soviet Union.

## The evidence serious discontent

Nowhere unobtrusive, strewn most randomly amid Vologda's dingy log houses or organised endless rows near the factories and railroad yards along a horizon. During three days in Vologda the nearby area, a colleague and I saw a drastically lower standard of living than that which exists in Moscow but there was little evidence of serious discontent. Although housewives in queues, car drivers and sales are agreed that the food situation was getting progressively worse, they raised few objections and treated it as a matter that meat packing plants are surrounded by concrete steel fortifications to prevent the theft of meat and it factories organised monthly usage tickets to Moscow to the Vologda residents the

opportunity to buy in Moscow products that had been produced in their own region. "We're optimists," said an elderly lady with gold-rimmed spectacles, who worked in Vologda's main book store. "This is the first socialist country in the world. You have to expect that there will be problems. We think that there are no problems that can't be solved."

In fact, the problem which seemed to anger local residents more than scarce food supplies was the presence of two western correspondents in the city. Our conversations in stores or on the street were continually broken up by young men who appeared out of nowhere, harassed us for trying to "disturb Soviet reality" and advised us to leave the area.

The goods that we saw on sale in Grocery Store Number 7 on Peace Prospect in Vologda proved to be typical for many stores for the area. On a quiet Monday morning, there was no meat on sale in the store, no butter, no cheese and no fresh vegetables.

At the former meat counter, a salesgirl was selling frozen sprats at 40 kopecks (about 30p) a kilogramme, smoked sardines at 1.20 roubles a kilogramme and herring at 3.20 roubles a kilogramme. At the butter counter, there were stacks of several different brands of margarine, although no butter, as well as processed cheese.

When I asked a salesgirl whether she expected any better, she shrugged her shoulders. "Sometimes we have it," she said, "it's rare, but sometimes we have it. If they bring it, we'll have it."

In the wake of three successive grain harvest failures, the Soviet Union does not have enough grain to feed its livestock. One consequence has been a sharp fall in milk production, which is expected to be 8 per cent lower this year than in 1978. Animal weight is also down, reducing meat production, which may be 3 per cent lower this year than in 1978. The decline in food production, however, is not the only reason for the food shortages in Vologda. In a situation of endemic shortages, deficit goods, including food, may be used to



An amply supplied vegetable market in Moscow: but in provincial towns it is a different story.

influence political behaviour. The Soviet authorities used food supplies traditionally to reinforce internal political stability and to stimulate vital military and industrial production.

Moscow, Leningrad and the capitals of Soviet republics belong to the first category for food deliveries. Despite the almost complete absence of meat in the provinces, meat goes on sale in Moscow stores every

day. This is apparently done to minimise discontent in the major centres and to make a favourable impression on foreigners.

At the same time, the non-Russian republics, and particularly the Baltic republics, are supplied with food products more generously than is Russia proper, also, apparently to minimise discontent.

The sites of major military or industrial projects such as

the Togliatti car plant or the Kama River truck factory receive much better food supplies than the frequently impoverished surrounding area and may, depending on the importance of the work there, be supplied on the same level as Moscow.

There may already be a problem in the Vologda area in finding adequate sources of protein. Chickens were on sale in some Vologda stores and local residents said some meat is available in factory dining halls. We did see eggs on sale in the stores but people formed long lines to buy "first quality" milk in a few selected stores and saleswomen warned the shoppers in the queue that there would not be enough for everyone.

At four o'clock in the afternoon in Cherepovets, a grimy steel producing town two hours away from Vologda, there was no milk on sale anywhere in the city, except at special milk kitchens where parents of small children were able to receive a litre of milk a day by prescription for a child under the age of one, and half a litre a day of milk for a child between the ages of one and two.

There has been some speculation in the West that food shortages and economic hardship may compel the Soviet Union to desist from entering a costly, economically ruinous arms race but our conversations with people in the Vologda area lent little support to this view.

"People don't worry about shortages," said a schoolteacher who was too young to remember World War II. "Compared to what we're endured, they don't seem to us to be any problem at all."

The driver who took up from Vologda to Cherepovets said if you want to buy meat, you go to Moscow. "The capital is the capital," he said. The only resentment he expressed was over the existence of a closed store for party officials which he said was located about 10 miles outside Vologda on the road to Leningrad and had supplies of every product which was unavailable in Vologda.

In comparison with Moscow, the Soviet provinces also demonstrate a difference in the level of consciousness which is just as striking as the difference

in the level of food deliveries.

For the residents of areas such as the Vologda oblast, Soviet propaganda is the definitive substitute for reality and the elements of xenophobia, spymania and aggressive nationalism in the Soviet world outlook are constantly stressed.

I believe the constant harassment we experienced in Vologda was inspired in part by the local authorities but it was not entirely officially directed. Circumstances suggest that some of those who tried to prevent us from taking notes or photographs were not asked to do so but were acting as public spirited "volunteers."

If a new arms race reduces the standard of living still further in Vologda it may lead not to discontent but to a new wave of nationalism in the Soviet provinces because the centrifugal force will be explained in people's minds as the consequence of the Soviet determination to resist imperialism and struggle for peace.

On our last day in Vologda we encountered two old ladies while strolling through

## "The reason we don't have any food in the stores"

Revolution Square. When we identified ourselves as western correspondents, they asked: "Why is America trying to attack us?" When I said I didn't think America wanted to attack the Soviet Union, one of the ladies asked, "If they don't want to attack us, why are they building the neutron bomb. That's all we hear about, that bomb. That's the reason we don't have any food in the stores."

When I asked her where she thought Vologda's food products were going, she gave an answer that may become standard in provincial Russia in the next few years although it is not a complete reflection of reality at the present time. She said that in light of the situation the United States had inspired Vologda's butter and meat was probably going to feed the Soviet army.

## Lombard

## Pensioners versus early leavers

By Barry Riley

THE EARLY LEAVER—the person who, like most of us, fails to stay a 40-year course in a single pension scheme—is at once a godsend and a nuisance to the pensions industry. A godsend because his contributions often remain locked in his old scheme and can be largely diverted to financing the benefits of those who remain. A nuisance because he is becoming increasingly conscious of the raw deal which he is offered by the present system.

The problem is topical because the industry is now making submissions to the new Secretary of State for Social Services, Mr Norman Fowler, following the Occupational Pensions Board's report last summer on improving the rights of early leavers.

Two of the major industry associations—the National Association of Pension Funds and the Society of Pension Consultants—have published their views, and their memoranda reveal a clear split within the ranks of the pensions professionals. On the one hand the NAPF is seeking to maintain the status quo, at least until such indeterminate future time as the pensions movement can see its way to making voluntary changes. The SPC, however, perceives that the present treatment of early leavers no longer accords with current expectations of employers and employees.

Whereas the NAPF does not accept that improvement of benefits for early leavers should receive a higher priority than the protection of pensions in payment against inflation, the SPC is ready to contemplate mandatory changes, the cost of which should be met by a redistribution of existing resources.

It is unlikely that the two submissions reflect anything like unanimous views within the memberships of the two associations. After all, many members of the SPC, which represents mainly scheme advisers like insurance brokers and pension consultants, are also members of the NAPF, a broader based body which is dominated by the pension funds themselves.

Also the NAPF memorandum

shows evidence of being written by several hands, one section suggesting that it is deplorable that it should be implied that early leavers are not getting normal justice, while a later paragraph argues that "this movement is capable of adjustment and the achievement of justice to meet the need of members."

Further indications of the attitudes of pensions industry professionals should emerge next Monday when the Faculty of Actuaries in Edinburgh debates the early leaver question.

Where all the professionals are fully in agreement is on the enormous cost of inflation-proofing the deferred pensions of early leavers.

In fact, inflation-proofing a deferred pension of an early leaver up to the normal retirement age, but not beyond, would be to equate the position of the early leaver with the stayer rather than to make it more favourable. Both groups would continue to be at the mercy of ex gratia increases after retirement.

But all the experts seem to fear that it would be impossible to convince the stayers of the point, which emphasises how difficult the professionals are about their ability to explain themselves. It is extraordinary that the NAPF, after such a huge expansion of occupational pension schemes in recent years, should now point out "the real need for an educational programme to ensure that all concerned understand the way pension schemes work."

Essentially the split within the professionals over early leavers reflects the degree to which they expect to convince employers and employees of the need to change. Nobody dares anticipate that companies will be prepared to pay more. So it is a question of whether, as the SPC hopes, there can be orderly changes "to the shape and balance of schemes," or whether, as the NAPF fears, the pensions movement will be turned into a battleground by what it portrays as a contest between early leavers and pensioners.

## Letters to the Editor

## Tax-based incomes policy an inflation antidote

Mr P. Seton  
Sir—In response to various reports on Mr Roy Jenkins' proposal for an inflation tax on employers as "developed by Professor Richard Layard," may I add my voice to Professor R. Layard's plea for due recognition of distinguished advocates of a measure in the U.S. called the name of "tax-based incomes policy" (TIP) who preceded their British colleagues several years. I am Professor Weintraub and Wallich who have since elaborated their views in considerable detail, a symposium on "inflation" edited and organised by Professor Weintraub early last year was a lead to support the widespread support for the principles among distinguished American academics influential policy advisers, to marvel at our own partial unawareness of these hotly tried issues.

his is not to say that such is not capable of further development. I have advanced a version of this inflation antidote which could be fed into system at an earlier stage

in the process of wage-claim negotiation and negotiation where it would forestall rather than exacerbate the confrontation created by the stiffened resistance of its doubly penalised victims (employers). I have in mind a mandatory commitment by trade unions to pay their jobless ex-members a portion of and/or supplement to statutory unemployment benefit directly indexed to the wage-level negotiated for their currently employed members (or to some index of unit labour costs as affected by currently negotiated curtailment of working time or other cost-raising improvements in working conditions). This would provide a measure of disincentive to excessive wage-claims, both through the threat of greater numbers being made redundant in their wake, and through larger supplements becoming payable to each. It would, moreover, obviate the intrusion of a penalising state curtailing the freedom or power of organised labour, in favour of an extension of integrated responsibilities of unions for all their members, whether jobless

or employed, in line with a solidaristic tradition from which the movement has for so long drawn its main strength. It would, moreover, have the effect of fitting the "penalty" more closely to the cost imposed on the community than most tax-codes, however ingenious, could hope to do.

The financial impact on unions could be mitigated by the transfer to union funds of an appropriate portion of employers' contributions, and by state-financed schemes to indemnify unions for such parts of supplementary benefits as were attributable to negotiated rises in wages (or unit labour costs) which did not exceed pre-established employment norms. There should also be special arrangements for unions in which redundancy payments are made by other unions representing "disadvantaged" businesses or industries unable to pay them.

Francis Seton,  
Newfield College, Oxford.

## Anti-competitive practices

From the Director-General, Association of British Chambers of Commerce.

Sir—I write in connection with the letter (October 31) of Mr T. R. Watts, concerning the procedure of the European Commission in dealing with competition cases.

The exercise of the powers given to the Commission under and by virtue of the Treaty of Rome in competition matters has already caused concern in the business community, not only because of the uncertainty in the law itself, which ultimately has to be decided by the European court, but also because of the uncertain, and therefore largely uncontrolled, powers of the Commission itself in the investigation and decision procedure which comes before any reference to the court.

Although business and professional organisations provide information and advice, ultimately the Commission interprets and administers its own rules in relation to its not always understood, drastic powers to give effect to one of the fundamental aspects of the Treaty.

This association together with other representative bodies has recently been invited to comment on the administration of the European competition law to the law sub-committee of the European Communities Committee of the House of Lords.

It has to be accepted that in order to be effective the Commission must be accorded sufficient powers to identify anti-competitive practices, and to interpose those who seek to use such practices to impede or distort intra-Community trade. Equally, as Mr Watts states, there seems no escape from the Commission acting as both prosecutor and judge. Nevertheless some attempt should be made to devise a procedure giving both the actuality and appearance of an independent scrutiny before a harsh decision, often penal in effect, is made by the Commission. This association and others who have accepted the invitation to make comments look forward to an early debate on the issues in the House of Lords, followed by representations to the UK Government.

W. A. Newsome,  
Sovereign House,  
212a Shaftesbury Avenue,  
London WC2.

## Political forces and incentives

Mr W. L. Layard  
Sir—Mr W. L. Layard's (November 5) draws exactly the wrong conclusion. Yes, electoral systems work differently in different social systems, but our first duty is to secure a fair and stable political environment in which the various parties acting within the system can change and it is now necessary to set up a series of checks and balances, both thoroughly unpopular. This is the case for altering the system. The case does not point out that proportional representation could "change the underlying social realities," but does claim that it could generate political forces and incentives mitigating their undesirable consequences.

Philip M. Williams,  
Newfield College, Oxford.

## Interests of warrant holders

From Professor C. Kennedy  
Sir—Lex (Nov. 7) maintains that the interests of warrant holders and shareholders in Britannia Arrow are identical. This is also the opinion of the directors of the company, but it is not a view that would be endorsed by anyone acquainted with warrant theory. No doubt both parties stand to gain by an improvement in the profitability of the company, but when it comes to dividend payments their interests are opposed. It is a commonplace of warrant analysis that warrant holders benefit from retentions and are adversely affected by dividend payments.

It is unreasonable to expect warrant holders to approve proposals that are against their in-

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# Whitbread £3m higher midway

The directors report that during the six months competition throughout the industry intensified, and a balance had to be achieved between maintaining market share and keeping

The company has continued to increase the number of local sales that it produces and these are performing well. However, larger sales have suffered from the general recession.

In the UK spirit sales have also been affected by the recession.

**See Lex**

Turnover for the year slipped from £31.69m to £28.68m and after tax of £52,711 (£35,743 ACT), the attributable balance was £37,671 (£285,950 loss) or 0.9p (6.86p loss) per share.

The dividend is unchanged at

On a CCA basis the pre-tax figure is turned into a loss of £68,000 (£172,000 loss), with a

loss per share of 2.9p (12.18p).

# Hertson still interim

£81,000 (£192,000) and deducted

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New Issue,  
October 30, 1981



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## Companies and Markets

## MINING NEWS

# Unions stopping exports of Ranger's uranium

BY KENNETH MARSTON, MINING EDITOR

AUSTRALIAN trades union objections to the shipment of uranium out of the country are preventing exports from the Ranger mine of Energy Resources of Australia (ERA) in the Northern Territory which has now just about reached full production. As already reported, it has secured sales contracts for almost all its capacity. Each holding a stake of 30.5 per cent in ERA are Peko-Wallend and EZ Industries. Sir Edward Cohen, the chairman of EZ, said at the company's Melbourne meeting that efforts to ship yellowcake (uranium oxide) through Darwin had failed because Waterside Workers Federation members had refused to load the material. However, it is understood that the Northern Territory government is making preparations to use non-union labour to shift about 300 tonnes of yellowcake from Ranger which have been on the wharf at Darwin for a month. Sir Edward told the meeting that EZ is still operating at a profit despite the fall in metal prices which are expected to

improve next year. In the short term the company's 15 per cent stake in North Broken Hill Holdings should provide some stability to the EZ profit base, he said, while the ERA holding is expected to produce dividend income in the year to June 1983. That financial year should also bring a first contribution to earnings from the planned Elura lead-zinc-silver mine at Cobarr, in New South Wales. Earlier this year it was reported that the new mine was due to be completed in December 1982 and with proven ore reserves of 27m tonnes would have an annual output capacity of 1.1m tonnes. This would give a yearly production of about 100,000 tonnes of lead-zinc concentrates and 130,000 tonnes of zinc concentrates. Sir Edward also brought up to date the ore reserve position at the promising Golden Grove copper-zinc prospect in Western Australia. This is a joint venture involving EZ, Esso Australia and America's Amx each with a stake of just over 31 per cent

## Amco's growing earnings

CHEERFUL READING is provided by the results for the months to September 30 Anglo American Coal Corporation (Amco). Net profits have risen to \$2.5m (43.2m) or 3 cents (17.6p) per share, from \$1.8m in the same period last year. Furthermore, Amco says the rate of increase in earnings per share (32 per cent) should be at least maintained during the next six months to March 31. As already announced, Amco has changed its financial year end from December 31 to March 31 with the result that the current accounting period covers 16 months. A first interim of 25 cts (13.8p) for the extended period has already been paid and second payment is now due at 48 cents. A final dividend for the period will be declared in the 16-month results in May.

Amco's earnings have risen by 34.6 per cent over those of a year ago, but Amco points out that the results are not directly comparable because the policy of amortising mine assets was introduced in 1981 and an amount of \$1.1m has been provided in arriving at results for the latest period. The latest increase in Amco earnings follows one of 21 per cent for 1980 and 24 per cent for the previous year. While the group presses on its \$1.06bn expansion programme, and in March 1982 announced a decision to open a new \$241m colliery.

Amco's shares eased in yesterday in front of the results. The latest earnings have been reduced by 34.6 per cent over those of a year ago, but Amco points out that the results are not directly comparable because the policy of amortising mine assets was introduced in 1981 and an amount of \$1.1m has been provided in arriving at results for the latest period. The latest increase in Amco earnings follows one of 21 per cent for 1980 and 24 per cent for the previous year. While the group presses on its \$1.06bn expansion programme, and in March 1982 announced a decision to open a new \$241m colliery.

## TANJONG TIN

Due to a typographical error in the October tin concentrate auction of Tanjong Tin was incorrectly reported as having been 42 tonnes. The correct figure is tonnes which compares with tonnes in September and in a total of 138 tonnes for 10 months in end-October period with 144 tonnes in same period of the previous year.

## Bleak outlook for Noranda

THE IMMEDIATE outlook for earnings of Noranda Mines, Canada's largest natural resources group, is bleak, the company said yesterday. This statement followed the release of Noranda's results for the third quarter, showing a net profit of \$827m (\$12m) against \$815.5m last time. These figures, which included an extraordinary gain of \$41.7m from the sale of Noranda's stake in British Columbia Forest Products, masked the company's first operating loss in almost 30 years.

Noranda added that fourth-quarter operating results should be somewhat better than those of the third quarter, but they "will nevertheless be totally unsatisfactory," reports John Seaman in Toronto. The directors said they could see no significant improvement during the first half of next year, and that the best that can be hoped for is an economic recovery during the second half of 1982. For the first nine months of the current year, net profits were \$280m or \$31.37 a share, against \$322m or \$33.21 a share in the corresponding period of 1980. Only \$589m of this figure came from operations, with the remainder supplied by gains on the sale of investments. High interest rates and depressed economic conditions resulted in extremely weak demand for virtually all of Noranda's products, and in constant dollar terms, prices are now generally well below the levels that prevailed even during the 1975-77 recession. The group's mining, metallurgical and forest products operations were worst hit, but even the manufacturing interests did less well than a year ago. In addition, strikes and interruptions to production in the British Columbia forest products operations, at the Hornet smelter and at the Tara mine in Ireland cost the group some \$21m in the quarter, while write-downs of molybdenum stocks cut net earnings by a further \$21m.

## Increased gas flows

INCREASED GAS flows have been recorded in two gas discovery wells drilled in Australia's Cooper Basin and Surat Basin. The Wana 1 well drilled in the Nappagee-Gurteer area of South Australia's Cooper Basin has flowed gas at rates of about 2.3m cubic feet a day from the interval between 6,160 to 6,174 ft. On Monday the well flowed gas at about 5.3m cubic feet a day from the interval between 6,072 to 6,136 ft. Further tests are being carried out at the well in which Santos has a 35 per cent interest, Delhi Petroleum 21 per cent, Crusader Resources 30 per cent, Vampas 7 per cent, and South Australia Oil and Gas 7 per cent. The second well, the Avondale 1 drilled in Queensland's Surat Basin, has produced gas at rates of 3.7m cubic feet a day from the interval 1,407 metres to 1,415 metres. On Monday the well flowed 5m cubic feet a day from the interval 1,415 to 1,423 metres. CSR's wholly-owned subsidiary AAR has a 42.5 per cent interest in Avondale 1. Australian Aquitaine Petroleum has 37.5 per cent, Hartree Energy 12.5 per cent and IOL Petroleum 7.5 per cent.

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## BOND DRAWINGS

NOTICE OF REDEMPTION

EUROPEAN COAL AND STEEL COMMUNITY (E.C.S.C.)

U.S.\$20,000,000 6 1/2% 20 Year Bonds of 1966

Due 1st December, 1986

The Commission of the European Communities informs the Bondholders that a selection by lot for a principal amount of U.S.\$750,000 has been made for redemption in the presence of a Notary Public by Banque Internationale à Luxembourg S.A.

The serial numbers of the coupon Bonds to be redeemed are as follows:-

9998	9997	10001	10002	10009	10004	10068	10071	10078	10079
10040	10049	10058	10059	10010	10046	10033	10042	10057	10059
10070	10074	10077	10086	10033	10042	10068	10069	10070	10072
10031	10037	10047	10050	10073	10074	10078	10081	10081	10089
10072	10075	10078	10079	10073	10074	10078	10081	10081	10089
10076	10077	10078	10080	10073	10074	10078	10081	10081	10089
10082	10085	10079	10081	10051	10082	10061	10082	10075	10087
10091	10100	10082	10104	10082	10104	10107	10102	10125	10127
10058	10103	10080	10104	10080	10104	10107	10102	10125	10127
10105	10108	10110	10112	10119	10123	10122	10123	10149	10149
10111	10111	10110	10112	10119	10123	10122	10123	10149	10149
10123	10129	10123	10124	10123	10125	10123	10124	10125	10125
10145	10146	10140	10147	10146	10149	10146	10149	10146	10149
10144	10148	10147	10149	10146	10149	10146	10149	10146	10149
10152	10155	10157	10158	10156	10159	10156	10159	10156	10159
10169	10163	10161	10162	10161	10164	10161	10164	10161	10164
10170	10175	10171	10176	10172	10178	10173	10179	10173	10179
10181	10180	10183	10187	10184	10184	10183	10184	10183	10184
10186	10189	10187	10189	10189	10189	10186	10189	10186	10189
10197	10192	10190	10193	10193	10194	10194	10193	10194	10193
10206	10210	10212	10215	10215	10218	10218	10218	10218	10218
10227	10200	10208	10217	10223	10225	10223	10227	10223	10228

Principal amount of Bonds purchased: U.S.\$600,000

Principal amount called for redemption: U.S.\$1,350,000

Principal amount unamortised after 1st December, 1981: U.S.\$6,500,000

The Bonds selected by lot will be reimbursed on or after 1st December, 1981 with the coupon due 1st December, 1982 and following in accordance with the terms of payment mentioned on the Bonds.

11th November, 1981

## COMPANY NOTICES

COMPAGNIE FINANCIERE DE PARIS ET DES PAYS-BAS  
NOTICE TO SHAREHOLDERS

The Board of Directors of the Company has decided to distribute an interim dividend for the financial year 1981, payable from 16th November, 1981 at the rate of F.Fr. 2.00 per share of F.Fr. 100 nominal.

Shareholders are requested to present their share certificates to the Company's Share Registrar, Messrs. J. & J. de la Roche, 100 Avenue de la Libération, 75001 Paris, France, on or before 10th November, 1981, in order to receive the dividend.

Coupons will be paid at the rate of exchange ruling on the day of presentation.

Shareholders are requested to present their share certificates to the Company's Share Registrar, Messrs. J. & J. de la Roche, 100 Avenue de la Libération, 75001 Paris, France, on or before 10th November, 1981, in order to receive the dividend.

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This announcement appears as a matter of record only.



## Azienda Autonoma delle Ferrovie dello Stato SDR 80,000,000

Floating Rate Notes due 1985

by virtue of existing Legislation  
Direct and Unconditional General Obligations of

The Republic of Italy

Dillon, Read Overseas Corporation

Orion Royal Bank Limited

Allied Irish Banks Limited

Banco di Napoli Group

Banque de l'Indochine et de Suez

Banque de la Société Financière Européenne  
SFE Group

Crédit Industriel et Commercial

Daiwa Europe Limited

Fuji International Finance Limited

Kuwait Foreign Trading Contracting &amp; Investment Co. (S.A.K.)

LTCB International Limited

Samuel Montagu &amp; Co. Limited

Sanwa Bank (Underwriters) Limited

Société Générale de Banque S.A.

Sumitomo Finance International

Svenska Handelsbanken

10th November, 1981

All of these Securities have been sold. This announcement appears as a matter of record only.

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Limited

November 9, 1981



## Azienda Autonoma delle Ferrovie dello Stato SDR 80,000,000

Floating Rate Notes due 1985

by virtue of existing Legislation  
Direct and Unconditional General Obligations of

The Republic of Italy

In accordance with the terms and conditions of the  
Debentures, notice is hereby given that for the initial  
Interest Period commencing on November 10, 1981 the  
Debentures will bear interest at the rate of 14 1/2% per  
annum. The interest payable on the relevant Interest  
Payment Date, May 10, 1982 against Coupon No. 1  
will be SDR 7070.31.

The USS/SDR rate which will determine the USS  
amount payable in respect of Coupon No. 1 will be  
fixed together with the Interest Rate for the period  
commencing May 10, 1982, on May 6, 1982.

Fiscal Agent  
ORION ROYAL BANK LIMITED

Tokyo Pacific Holdings N.V.

Tokyo Pacific Holdings (Seaboard) N.V.

The Quarterly Report as of 30th September 1981 has been  
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Companies and Markets

INTL. COMPANIES &amp; FINANCE

# Commerzbank passes payout again

BY KEVIN DONE IN FRANKFURT

COMMERZBANK, West Germany's third largest commercial bank, will be unable to pay a dividend for the second year running.

Dr Walter Seipp, chief executive since early May, when he was brought in from the Westdeutsche Landesbank to try to revive Commerzbank's sagging fortunes, said, however, that the bank should be able to present a balanced result for 1981, without again having to dip deep into hidden reserves.

Dr Seipp appears confident that the bank will be able to resume dividend payments next year. The pressure on the bank's profit margins should be relieved by the fall in interest rates and the reduction of the large block of fixed interest term loans which it has been refinancing with higher cost funds.

In addition, the bank has been benefitting from better returns on its new loan business and from the positive development of its commercial business abroad.

Commerzbank is not the only West German financial institution that has been caught out by the difficult banking condi-

tions of the past two years. Westdeutsche Landesbank, too, had to pass its dividend last year and is not expected to make any payment to shareholders for 1981.

There have also been strong rumours on the Frankfurt stock market that Dresdner Bank, the country's second largest bank, might pay no dividend for 1981. Last year it cut its dividend by a third.

Dr Seipp said that Commerzbank's interest margin had been under more pressure in the third quarter than in the first half of 1981. The interest and commission surplus was still 12 per cent higher than the nine-month average in 1980, however.

The growth in staff and investment costs had been kept to 3 per cent, and Dr Seipp said that he expected a positive operating result for the year. The surplus would not be sufficient, however, to compensate for the substantial extraordinary losses facing the bank.

The biggest burdens on Commerzbank's profitability—and indeed on the profits of most of the banks—arise from the need



Dr Walter Seipp

to make considerable write-offs on securities holdings because of continuing high capital market interest rates.

In addition it faces provisions or write-offs on its loan business, chiefly through its lending to AEG-Telefunken—

the banks are writing DM 240m (rs100m) of credits the struggling electrical group —to Poland and to the West German steel sector.

The bank can still call about DM 50m of funds left over from last year's sale of its stake in Kautschuk, the West German rubber group. It is also giving up a small part of holding in its 85 per cent-owned Rhein-Hypothek subsidiary.

The block of fixed-interest loans, where the financing has cost Commerzbank so dearly, should be reduced DM 200m by the end of the year from DM 250m at the end of 1980, said Dr Seipp. Further reductions of DM 50m a year should be achieved in 1982 and 1983.

Dr Seipp said bankers would probably have to agree to stretch out loan repayments from Poland in the years 1984, 1985 and 1986. Interest payments were being met, and was only a question of stretching out repayment periods, was problematic to make revisions. Commerzbank is involved in about DM 600m Polish debt.

## Swiss seek to limit World Bank swaps

By Peter Montagnon in Zurich

SWITZERLAND has told the World Bank that it wishes to limit the amount of money the bank may raise by swapping dollar debt for Swiss franc obligations incurred by other borrowers.

This technique was developed by the World Bank last summer as a means of expanding its already heavy borrowings in Swiss francs, but the Swiss National Bank has now imposed two restrictions on such operations.

Swapping of debt may take place only if the Swiss franc obligations are at least 18 months old; and the original Swiss franc loan must have been authorised by the National Bank in accordance with its capital export rules. Swiss National Bank officials responsible for capital market operations explained yesterday that they had become concerned at the potential volume of swap transactions after the World Bank's \$230m Eurobond issue two months ago, which was swapped for Swiss franc debt incurred by other unspecified borrowers.

They said this posed two apparent risks for Switzerland. First, borrowers who would not otherwise contemplate raising Swiss franc debt would be attracted to the Swiss capital market in the sure knowledge that they could cancel the exchange risk by arranging a swap with the World Bank.

This would artificially increase demand for Swiss franc debt, the Swiss National Bank believes. Moreover, the World Bank's willingness to swap dollar debt for Swiss franc loans might encourage foreigners to raise Swiss franc credits abroad, without the authorisation of the Swiss central bank. This runs contrary to Swiss efforts to achieve a controlled internationalisation of the franc.

The new restrictions also apply to other development banks, several of which have shown interest in similar swap operations. The National Bank officials were at pains to stress, however, that they were still more than willing to co-operate with development banks wishing to raise Swiss finance, so long as the country's basic monetary objectives were not impaired. Even under the new rules, the World Bank will be able to raise substantially more Swiss francs in its current fiscal year than would be possible through conventional bond issues and private placements.

The bank's large appetite for Swiss francs, which arises from the currency's relatively low interest rates, has led to a feeling of saturation on the capital market here. This has less to do with the World Bank's objective credit-rating than with market perception of its worth, according to commercial bankers here. "I have as if it had a triple B rating, whereas in fact it is worth far more than that," one banker said.

## Moët confirms Dior fashion plan

BY DAVID WHITE IN PARIS

MOËT-HENNESSY, the largest group in the French champagne business, has confirmed it is mounting a bid to take over control of the coveted Christian Dior fashion business from the financially troubled Agache-Willot textile group.

Moët-Hennessy, which already owns the Christian Dior perfume business, was one of the first names cited as a candidate for taking control of Dior after bankruptcy proceedings were started last summer for Agache-Willot's industrial operations.

The French authorities, cur-

rently working on a reorganisation plan for the Agache-Willot, have yet to reach a decision on the Dior offshoot.

The plan would give Moët-Hennessy the prime role in running the fashion concern, which had total sales of FF 1.66bn (\$296m) last year—mostly through licensees—and which announced a 41 per cent increase in the first half of this year.

The other partners would be the Industrial Development Institute and banking and insurance interests. The plan would

allow for the possibility of future takeovers which would allow these minority shareholders to pull out.

Christian Dior formerly belonged to Marcel Bouss, textile empire, which bought by Agache-Willot years ago. M. Bouss had ready sold the perfume business of Dior to Moët-Hennessy in 1972. The plan comes at a time of rapid expansion Moët-Hennessy. Sales in first nine months of the year rose 36 per cent to FF 1.4 including exports of FF 1.4

## Brake on Mexican car output

BY WILLIAM CHISLETT IN MEXICO CITY

THE MEXICAN Government has applied the brakes to the country's booming car industry in a move to curb the yawning trade deficit.

As a result, the subsidiaries of many of the world's leading car manufacturers, including Volkswagen, Chrysler and Ford, are having to hold back their production for the 1982 model year, which began on November 1, to 1981 levels in order to comply with new Government

measures linking output to exports.

Car production rose by 23 per cent in the first eight months of 1981 to 250,000 units, but this was accompanied by a hefty increase in imports for the automotive industry.

The trade deficit of the automotive and related components industry was \$1.25bn in the same period, about half Mexico's total trade deficit.

The Government, therefore, has decided to enforce more

strictly the 1977 decree, which set local content levels export requirements as part of a programme to build up a sufficient automotive industry. Mexico imports four in 10 parts of the vehicle assembled in the country.

The production quota 1982 has been set at the level of about 350,000 units output cannot exceed the quarter unless exports exceed the measure could save \$300m in imports.

## Mitsui Petrochemical in deficit for first half

BY OUR FINANCIAL STAFF

MITSUMI PETROCHEMICAL Industries swung sharply into loss for the six months ended September 30 and the company blamed rising prices for raw material and stagnant product prices. The loss of ¥1.75bn (\$17.5m) was against a profit of ¥3.09bn a year earlier on a 6.9 per cent decline in sales to ¥141.15bn (\$624m) from ¥151.64bn a year earlier.

Mitsui Petrochemical said that prices of raw materials rose sharply during the period, largely because of the yen's weakness against the dollar. The company also said it was unable to raise prices because of the weakness in the domestic economy and because of the low prices of foreign petrochemical products.

Among the products, the sales

of aromatics showed the sharpest decline, falling 16.2 per cent to ¥18.33bn. Sales of ethylene products dropped by 6.5 per cent to ¥38.48bn while those of propylene products declined 3.6 per cent to ¥45.54bn. Export sales declined by 6.3 per cent to ¥17.63bn.

First-half unconsolidated results from Daikyo Oil and Mitsubishi Oil, in which Getty Oil has a 50 per cent stake, showed both companies had plunged into deficit, despite almost unchanged revenues.

Mitsubishi Oil reported a loss of ¥33.51bn (\$148.37m) for the half year to September 30 compared with a profit of ¥14.20bn a year earlier. Daikyo said that its loss of ¥21.23bn (\$93.94m) compared with a profit of ¥5.32bn.

## Sulzer sees improvement

BY JOHN WICKS IN ZURICH

SULZER BROTHERS, the Swiss engineering concern, expects parent-company and group profits to be "slightly higher" this year than in 1980, when parent company net profits dropped by more than 21 per cent to SwFr 25.6m (\$14.4m) and group earnings fell by 17 per cent to SwFr 29m.

In a letter to shareholders, the company reports a satisfactory flow of new orders. In the first nine months of this year, they were worth SwFr 3.2bn, compared with SwFr 3bn, but the 1980 period included a large

single order worth more than SwFr 400m. In the 1981 nine-month period consolidated turnover was higher.

In calendar 1980, new-order volume had risen by 29 per cent to SwFr 4.54bn and consolidated sales by 23 per cent to SwFr 3.82bn.

Despite the economic downturn in most industrialised countries, demand for many of the group's products is said to be "lively", particularly for diesel engines, heating and air-conditioning equipment and pumps.

## Nine-month setback for SKF

By Westerly Christner in Stockholm

SKF, the Swedish engine group, suffered a fall in its tax earnings in the first nine months of this year, to SKr (\$118.3m), from SKr 757m the corresponding period 1980.

Group earnings per share dropped to SKr 15.60 from SKr 18.50—based on the number of parent company shares a 1981 rights issue. Group rose by 6 per cent to SKr 9.4.

For 1981 as a whole the group maintains its earlier cost, made in the 1980 as reported to shareholders in "moderate" decline in prices before taxes, on a rise in consolidated sales of between 10 per cent. The forecast pares with pre-tax earnings 1980 of SKr 953m on sales SKr 12.5bn.

Ball-bearing operations turned earnings of SKr 681m in the months, a gain SKr 70m, on an 8 per cent increase to SKr 7.4bn. Operations accounted for 71 per cent of group gross turnover 2 per cent rise.

On the other hand, steel sales were hindered over-capacity and market saturation, SKF said, causing loss in the division.

The steel products division turned in a SKr 94m loss the first three quarters of year compared with a SKr profit. Steel sales declined SKr 1.54bn from SKr 1.7bn. Figures during the period were maintained as a result of increased delivery of new customers.

## Broker tests market for Reksten tankers

BY FAY GJETER IN OSLO

A NORWEGIAN ship broking company has been approaching shipowners in Norway and abroad in an attempt to test the potential market for two of the 12 debt-burdened super tankers owned by the troubled Reksten shipping group.

The background to the inquiries is the group's acute liquidity problem. An agreement with creditors, concluded three years ago, provides cash for operating expenses only until the end of this year, drawing on a \$161.5m loan guaranteed by the Norwegian state-backed Guarantee Institute for Ships and Drilling Rigs (GI).

The Reksten group has recently been negotiating with the GI about its problems, but the new Conservative Government has not yet decided how to tackle the issue, or whether to approve an extension of the GI guarantee.

In today's seriously depressed tanker market, there is little hope that the ageing Reksten fleet will be able to pay its own way in the foreseeable future, and the case for the State cutting its losses seems to be strengthening.

The Shipping Ministry has refused to comment on this latest development and Reksten said it knew nothing. Some Oslo shipping experts suggest that the broker—so far unidentified—may be acting on

behalf of the GI or other Reksten creditors, who want to estimate what the cost would be of selling out now.

But according to Mr P. F. Basse, an Oslo ship broker, a far more discreet approach to the market would be needed if the Reksten creditors were planning to sell part of the fleet. Tanker values might otherwise fall still further. He believes the inquiries have come from a broking firm acting purely on its own initiative.

The broker is believed to have either both of the turbine tankers Cyprion and Vespaian, both of about 385,000 dwt and built in 1974 and 1975 respectively. The

price indicated per ship around \$10m, while accumulated debt on vessel is understood to be around \$40m.

A sale at these prices would involve heavy losses for Reksten's creditors, who include Hambro Bank and Norwegian shipbuilding group, as well as the Norwegian Government.

On the other hand, the price quoted of \$10m per ship roughly in line with what Norwegian shipping firms recently paid for a 51 per cent stake in three other tankers from a GI-backed company was near bankruptcy.







## Board changes at 3M United Kingdom

Mr Robert C. Olney, managing director of 3M UNITED KINGDOM has been appointed chairman and managing director, replacing Mr M. J. Conner who has remained as chairman but will remain on the board. Mr Olney is vice-president, European operations, 3M Company, St Paul, Minnesota, U.S.A.

Mr Olney has been managing director of 3M United Kingdom for two years, having previously served as vice-president and general manager of National Advertising, a subsidiary of 3M Company in the U.S.

Mr Conner was recently appointed as executive vice-president, international operations, 3M Company, and is based in St Paul, Minnesota.

Mr Ted Garner has been appointed deputy chairman of FAIRCHILD CONSTRUCTION GROUP, a new construction group which was formed in 1978 and retains that post.

Mr Ken Cotterill has joined BARCLAYS BANK INTERNATIONAL as group adviser on short-term credit. He retired in June as deputy to the secretary of the Bank of England's Department where he was in

charge of the projects group for the past 10 years.

Mr Stuart Elliot has been appointed managing director of LESLIE & GODWIN (UK). He has been with the group since 1969.

Mr Patrick Holden has been appointed group secretary of FISON'S in Ipswich.

The Industry Secretary has appointed Mr Malcolm Thornton, MP (Liverpool, Garston) as his Parliamentary private secretary.

Mr R. Alan Mackay, financial controller and treasurer, has been appointed to the board of DALGETY SPILLERS.

Mr Sam Silkin, the former Labour Attorney-General, has been appointed a director of the BRITISH PRINTING CORPORATION.

Mr R. D. Lapierre has been appointed chief director of JOSEPH CROSFIELD AND SONS.

Mr Christopher Hughes has been appointed managing director of MATHER PUBLIC RELATIONS.

a new consultancy established in the UK by Ogilvy and Mather International. He joins from Daniel J. Edelman where he was a director.

Mr Kenneth Klinker has been appointed managing director of battery manufacturer SAFT (UK), part of the French group Compagnie Generale d'Electricite.

Mr David W. Harper has been appointed marketing director of BILKUP.

Mr Russell Twiss will succeed Mr Anthony Howard as editor of The Listener. Mr Twiss has been development manager of BBC Publications since 1978.

Lord Buxton, chief executive of the British Railways Board, has been appointed chairman of ITN, has been appointed chairman of UPITN Corporation, international television news agency. UPITN is owned by ITN and United Press International.

The REINSURANCE CORPORATION OF GUERNSEY has appointed Mr Michael John Savage as chief executive. He was previously general manager of Hogg Robinson (Guernsey).

CONCENTRIC Birmingham, has made board appointments at four subsidiaries. Mr Neil MacDonald, general manager of Concentric Overseas and Mr Robert James, general manager of Concentric Central, become directors of their respective companies. Mr Paul Cotton, financial controller of Concentric (Pressed Products) and Mr Alan Beale, financial controller of Concentric (Plastics Birmingham) also join the boards of their companies.

Mr J. J. E. Young has been appointed chairman of WEIR PLC, in addition to that of Weir Group managing director, a post which he has held since 1974.

British Railways Board has appointed Mr W. H. Whitehouse, as director of signal and telecommunications engineering at BR's Southern Region. He succeeds Mr A. A. Whitham, who is retiring on November 16.

## Dollar firmer

Dollar improved in fairly quiet foreign exchange trading yesterday, reflecting the slight rise in Eurodollar interest rates and the closing of positions ahead of today's public holiday in the U.S., when major banks will be closed.

Sterling lost ground to the dollar and other major currencies as a result of profit-taking after the pound's recent appreciation and partly on fears of strikes at Ford's UK plants and by oil company tanker drivers.

European currencies fell against the dollar but showed little change within the European Monetary System. The D-mark improved slightly, but remained the weakest member of the system, while the Danish krone was generally easier but stayed at the top of the EMS.

DOLLAR—trade-weighted index (Bank of England) rose to 107.5 from 106.7. The U.S. currency improved to DM 2.2390 from DM 2.2350 against the D-mark, to Sfr 1.7200 from Sfr 1.7150 against the Swiss franc, to Ffr 5.6375 from Ffr 5.58 in terms of the French franc, and to Y229.90 from Y228.75 against the Japanese yen.

STERLING—trade-weighted index (Bank of England) fell to 89.1 from 89.3, after opening at 89.4 and falling to 89.1 at noon. The pound began trading at \$1.5851-5855, a fall of 0.0005 from the highest level of the day, but eased to 1.5750 by noon. In the late afternoon it fell to a low of \$1.5680-1.5670, and closed at \$1.5681-1.5675, a fall of 0.0005 from the highest level of the day. Sterling fell to DM 2.1650 from DM 2.1700, to Sfr 1.7150 from Sfr 1.7200, to Ffr 5.5850 from Ffr 5.6375, and was unchanged at Y229.90.

D-MARK—Weakest member

## THE DOLLAR SPOT AND FORWARD

Nov 10	Nov 9	Nov 8	Nov 7	Nov 6	Nov 5	Nov 4	Nov 3	Nov 2	Nov 1	Nov 0	Nov -1	Nov -2	Nov -3	Nov -4	Nov -5	Nov -6	Nov -7	Nov -8	Nov -9	Nov -10	Nov -11	Nov -12	Nov -13	Nov -14	Nov -15	Nov -16	Nov -17	Nov -18	Nov -19	Nov -20	Nov -21	Nov -22	Nov -23	Nov -24	Nov -25	Nov -26	Nov -27	Nov -28	Nov -29	Nov -30	Nov -31	Nov -32	Nov -33	Nov -34	Nov -35	Nov -36	Nov -37	Nov -38	Nov -39	Nov -40	Nov -41	Nov -42	Nov -43	Nov -44	Nov -45	Nov -46	Nov -47	Nov -48	Nov -49	Nov -50	Nov -51	Nov -52	Nov -53	Nov -54	Nov -55	Nov -56	Nov -57	Nov -58	Nov -59	Nov -60	Nov -61	Nov -62	Nov -63	Nov -64	Nov -65	Nov -66	Nov -67	Nov -68	Nov -69	Nov -70	Nov -71	Nov -72	Nov -73	Nov -74	Nov -75	Nov -76	Nov -77	Nov -78	Nov -79	Nov -80	Nov -81	Nov -82	Nov -83	Nov -84	Nov -85	Nov -86	Nov -87	Nov -88	Nov -89	Nov -90	Nov -91	Nov -92	Nov -93	Nov -94	Nov -95	Nov -96	Nov -97	Nov -98	Nov -99	Nov -100	Nov -101	Nov -102	Nov -103	Nov -104	Nov -105	Nov -106	Nov -107	Nov -108	Nov -109	Nov -110	Nov -111	Nov -112	Nov -113	Nov -114	Nov -115	Nov 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# Logica's speech research tool

BY GEOFFREY CHARLISH

LOGICA HAS announced a "hardware/software" research tool that should make it easier for UK industry to incorporate speech recognition into computing and communications products. The device is based on work of the Government Joint Speech Research (JSRU).

Logica believes that Verex, an Exxon subsidiary in the U.S. and a Japanese research laboratory, are the only other organisations to have achieved recognition of several hundred words on a continuous basis.

Unfortunately, at the London introduction the system developed a hardware fault but Mr David Mann, managing director of Logica, said: "We do have a state of the art equipment of which many UK manufacturers should be taking account."

His company has a free hand to market the system in the U.S. and Japan.

There are many other likely applications; the technique could prove valuable in industry for example, where operators' hands are engaged continuously so that data cannot be punched in from a keyboard. Similar uses occur in computer aided design equipment, in piloting aircraft, in air traffic control and where a keyboard would in any case be impractical due to the environment (some chemical plants, submarines are examples).

Others likely to find such systems attractive will be managers in data environments since it would be possible to issue an instruction without sitting down to a keyboard.

Speech recognition of this kind also has security advantages since the system can be designed to respond to only one (or a few) voices.

Dr David Stanley, manager of the Logica division responsible for the equipment, sees automatic speech recognition (ASR) as an important and fast growing in the company's various business areas. Types of user will include, on the one hand, well funded

organisations such as banks and Government departments, already anxious to evaluate such systems and on the other organisations that need the continuous operation or some other feature of the system (voice security for example). He believes the system will "open new doors."

John Holmes, who runs the JSRU at Cheltenham, pointed out that the development had been clear of the simple "phoneme identification" approach in which simple speech sounds are recognised. Instead, the JSRU/Logica device, which is called Logos, uses continuous sampling of the speech together with spectral pattern matching techniques that are not sensitive to utterance rates and other variations. The system looks at whole words, not phonemes.

Each word is examined by a spectrum analyser which breaks the speech frequency spectrum up into 19 narrow bands and determines, for each word, the energy level present over a similar number of time intervals. The result, when printed out, looks rather like a complex crossword puzzle frame, each square having a specific blackness representing the energy intensity.

Using a dynamic programming algorithm, Logos is able to take account of varying speeds of utterance and other variations to allow the input frames to be matched to the stored "templates."

Logica has been able to push the ten word maximum "take" achieved at JSRU to several hundred, using fast 16 bit microprocessors in a computing system two orders of magnitude bigger than that used at Cheltenham.

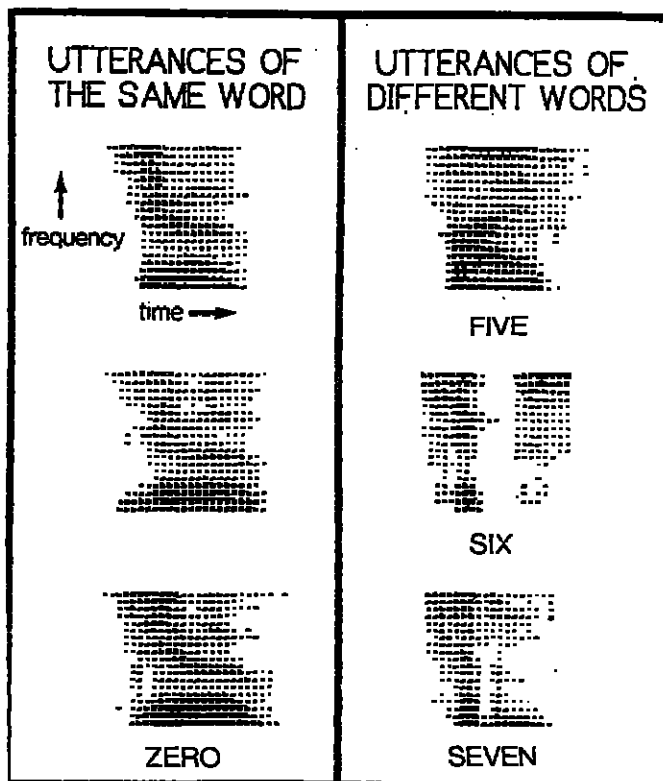
Logica claims the micros are 20 times faster than anything currently available, as a

## Interpreted

The machine first learns these frames, one or more for each word, as the user speaks to it.

However, when the words are spoken subsequently, the frames will look similar, but may not be exactly the same, either in time scale or precise frequency content, or in the way one word is joined to the next.

The JSRU/Logica achievement lies in the way the new frames are interpreted by the



machine in real time, using a special algorithm. The machine can be taught up to 2000 words and is able to deal with "several hundred" of them in one recognition "take."

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Logica claims the micros are 20 times faster than anything currently available, as a

result of advanced signal processing and computing architecture. Jeremy Peckham, the Logica project manager, points out however, that the system still requires a co-operative speaker, using a defined vocabulary. Even so, the machine can ignore "illegal" or spurious words (such as cough) with the use of a "wildcard" template. As yet though, the "grey tape" "great apes" confusions cannot be solved—such systems, if ever developed might be prohibitively expensive since they would be required to comprehend meaning.

But the day may not be too far off when a pilot can simply say "descend to 10,000 feet" and the aircraft will do so.

## REACTOR EXPERIMENT

## ENERGY REVIEW

# U.S. nuclear melt-down test

BY DAVID FISLOCK, SCIENCE EDITOR

BRITAIN'S prototype fast reactor (PFR) at Dounreay turns to power this week after lengthy summer shutdown, it signs to irradiate some novel uranium fuel, freshly arrived on the U.S. The American fuel, after prolonged "cooking" in neutrons in the sodium-cooled core, will be returned to the U.S. where scientists will liberally stage a partial melt-down to see how the highly irradiated fuel behaves.

The experiment is one of a series of Anglo-American fast reactor safety experiments aimed to take place over the next few years. Interest in collaboration between the two nations has heightened considerably since the U.S. Administration restored the Clinch River, Tennessee, project—U.S. counterpart of the Dounreay PFR—to favour.

The melt-down experiment is known as Treat, the name given to a transient test reactor — the U.S. Department of Energy at Idaho Falls in which reactor conditions for fast reactor fuel can be staged, without danger to the reactor.

The Anglo-U.S. collaboration involves the exchange of British and American fuel pins. The first of about 30 fuel pins—fresh and "non-irradiated"—is scheduled to be irradiated in the Dounreay reactor, and then "finger-printed" for future analysis. They have already arrived in the U.S. They will be tested in Treat, up to ten at a time, under a variety of conditions which, theoretically, could arise in a commercial fast reactor. In the first of these, the mixed uranium/plutonium fuel will be kept "well beyond the point of failure," to quote one UK Atomic Energy Authority scientist.

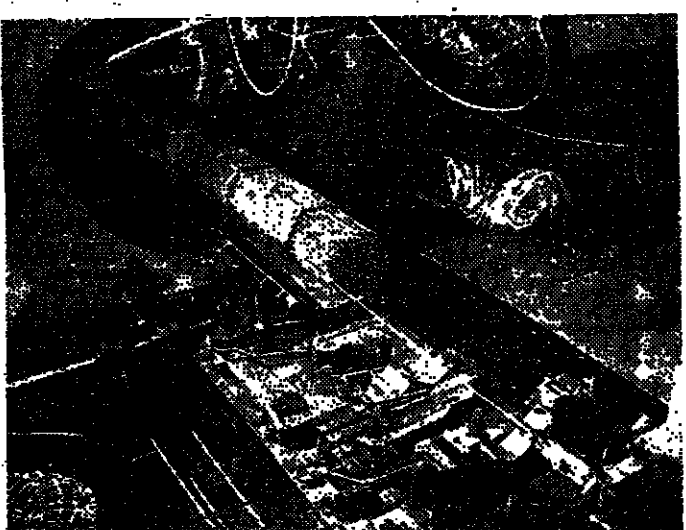
Britain has no reactor of this kind. The nearest it has been able to approach such drastic conditions of the integrity of fast reactor fuel was in terminal experiments on the experimental fast reactor at Dounreay, where it was finally shut down in 1977.

Altogether, about 40 fresh U.S. fuel pins will arrive over the next five years—to be irradiated in the Dounreay PFR before they are returned to the U.S. for terminal tests. Until the Clinch River is built, the U.S. has no demonstration fast reactor in which it can first irradiate commercial fuel.

The tests in Treat simulate the final stages of accidents in which control rods are continually withdrawn, or accidents in which failure of the sodium coolant flow has occurred. They assume that the automatic trip mechanism has failed.

"The scientists will try to determine precisely when and how the fuel cladding round the fuel pins, and how the highly radioactive contents of the cladding—solid, liquid and gaseous—then travels within the reactor."

No money will change hands between the two nations. But the UKAEA estimates that the value of the access to Treat is certainly in excess of £10m.



AN irradiated fuel pin is extracted by the semi-automatic pin-pulling machine from a sub-assembly held in the port of the fuel disassembly cave. The sub-assembly has been prepared for pin extraction by laser cutting of its wrapper to expose the fuel pin bundle.

A companion series of experiments are also being made in a French-German reactor at Cadarache, in the south of France. Cabri—named for its great leaps in power—can simulate even more rapid rises in reactor temperature than Treat. Britain, as "junior partner" in the Cabri experiments, is trading the results of the Anglo-U.S. experiments in Treat for the data from tests on French and German fuels.

Another, and possibly more far-reaching Anglo-American experiment in the Dounreay PFR is scheduled to start next spring. It could lead to the use of fast reactors as nuclear "incinerators" capable of burning up highly radioactive waste.

The U.S. national energy laboratory at Oak Ridge has succeeded in making some "pinlets" of radio-active residues from the reprocessing of spent nuclear fuel. When the cocktail of new elements formed includes some whose radio-activity is very long-lived. If these could be transmuted by further irradiation into shorter-lived radio-isotopes, the problem of storing waste safely might be simplified.

The U.S. national energy laboratory has succeeded in making some fuel from highly radioactive residues from reprocessing. It has made pinlets containing curium oxide, americium oxide, and mixtures of the higher actinides.

These pinlets, about one inch long, are designed to be assembled into a full-length pin which can be fitted into a fuel assembly for PFR. The first American pinlets have already arrived in Britain and are being assembled into irradiation rigs. Each pinlet contains about 1 gram of the actinides.

The idea for this experiment came from Mr Cliff Blumfield, director of the Dounreay Nuclear Power Development Establishment. The challenge was accepted by an Oak Ridge scientist and his laboratory undertook what Mr Blumfield sees as the trickiest task, namely separating the actinides

now being remade into fuel and some fuel is expected to be back in the reactor "reasonably early next year," Cliff Blumfield forecasts.

Dounreay will reveal that the chemical side of its reprocessing operation ran more smoothly than could reasonably have been expected. A crucial finding was that the amount of plutonium left adhering to the steel cladding of the fuel was far less than had been expected. This is crucial not just because no-one wants to waste so precious a metal, but because of the problems it causes as a pollutant and in safeguarding the operation against theft or diversion of plutonium to illegal uses.

The main problems in reprocessing turned out to be in mechanical engineering. The laser that "tops-and-tails" the highly radioactive fuel assemblies worked well, without needing oxygen to speed the cut. But the mechanical shearer that chops the fuel into fragments for the dissolvers proved more troublesome.

But the story goes back much further, to the late-1960s, when Dounreay first began to develop techniques for total accountability for fissile and radio-active substances at the site. "Everything that goes into waste is lost from the breeding cycle," Mr Blumfield points out.

The shift in the mid-1970s from the experimental fast reactor to the PFR, as the centre of Dounreay's operations, greatly exacerbated the problems. The PFR's fuel contained 20 times as much plutonium, and 5-10 times as much radio-active fission products. Effluent from the reprocessing of PFR fuel is 10 times as radioactive as that from the earlier fuel.

But Cliff Blumfield, director since the mid-1970s, refused to allow any relaxing of limits on radio-activity discharged to the sea. He also wanted both liquid and solid wastes purged of the last traces of plutonium so that, in the case of solids, once the gamma radiation had decayed, the waste could simply be buried as low-level waste in the ground.

"They've done an exceptionally good job," he says of his researchers. But he admits he is constantly urging them on to greater achievements in plutonium recovery. "Our objective is to build no more radio-active waste stores on the site."

Dounreay's new solid waste store—a focus of interest for the IAEA inspectors because the waste includes plutonium—operates like a railway marshalling yard in which the sealed drums of waste are shunted around by a computer. The controlling factor that determines where each drum is stored is the amount of plutonium contamination. The IAEA inspectors can point to any drum on the inventory and ask for it to be fished out again for plutonium assay.

Since it costs about £15 per cubic metre to store waste in this very sophisticated facility, the UKAEA has a strong economic incentive to recover and recycle every trace of plutonium, and release the waste for ground burial in a much simpler store.

The first IAEA safeguards inspector arrived this summer. Since then, inspectors of several nationalities—including the East bloc—have inspected the site. Novel surveillance equipment developed by the UKAEA at Harwell, and also in the U.S., is being installed to keep track

of fissile material movements around this very complex site. Euratom safeguards inspectors are also participating in these experiments.

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# Galaxy of colours in business charts

BY ALAN CANE

WEARY OF the cost in time and money of getting adequate business charts drawn up for presentations? Comshare, a North American based computer bureau, could have the answer.

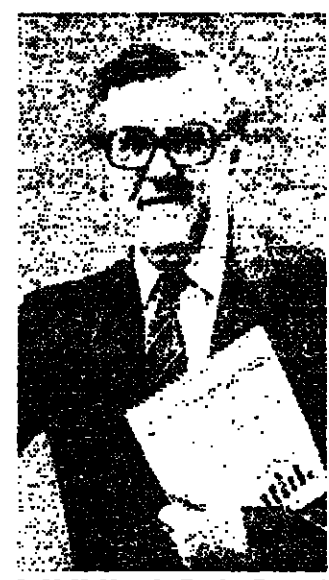
It has developed a stand alone device—screen, keyboard, processor, storage and the now almost ubiquitous "mouse"—which enables people with the minimum of training and experience to produce competent colour graphics—charts, graphs and pie diagrams—from basic business data.

The graphs produced are rather obviously computer drawn, but, on the screen at least, a whole galaxy of colours can be used to distinguish one feature from another, emphasise highlights and reinforce trends.

The screen contents can be printed out as hard printed copy, colour photographs, overhead transparencies or 35 mm slides.

The machine, the Execuchart, was designed and built in North America and represents a new departure for Comshare. According to its UK managing director, Ian McNaught-Davis: "This is part of the evolutionary growth of Comshare from a timesharing company into a broadly based computer services supplier."

Comshare already has a good reputation for the quality of the computer based financial services it offers—budgetary control system, financial planning and the like. The development of a system like Execuchart is a logical extension for such a company—the computer power at its disposal already means that it can provide its clients with ever increasing volumes of information about their businesses. What the clients want, of course, is that information analysed and suitably presented



IAN McNaught-Davis: Part of our evolutionary growth.

so that it makes business sense. Execuchart carries out no data processing; its function is simply to take the data and present it on the screen in the manner the user wants. It provides for six basic types of graphics: horizontal bar charts, vertical bar charts, line charts, combined bar and line charts, pie charts and word or textual charts.

Sixteen colours are provided on the screen as well as text labels, titles and automatic scaling of axes.

(The print-out, however, is limited in its colours by the quality of the printer used.)

A pointer on the screen echoes the movement of the "mouse" a small box on the desk top wired to the computer. Keys on the mouse initiate commands and actions. The machine costs in between £31,250.00. More on 01-222 5663.

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£1000 per  
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Cass Electronics Egham (0784) 38266

# Saving the solvent and £40,000

A HOME-GROWN electronic control system has enabled a Rochdale-based company to save £40,000 a year through increased recovery of industrial solvent.

The solvent is toluene, which gallon for gallon costs almost as much as petrol. The sealing material division of TBA (part of the Turner and Newall group) uses some 30,000 gallons a week.

A large proportion of the waste can be removed by vapour extraction and converted into reusable solvent; the technique is to draw toluene out of the extract using carbon absorbents.

The problem with the system was that there was no satisfactory method of detecting the saturation point so the absorbents were either under-utilised or run past saturation level.

The answer was to fit well proven infrared gas analysis methods to an electronic control system capable of monitoring up to 12 absorbents and which would also be capable of monitoring the running conditions of the analysers—had in the power supply if danger threatened and trigger an automatic fire extinguisher against threat of a toluene fire.

The controller, devised by TBA's engineering process control department, was based on a Motorola microprocessor and now forms the basis of a shopfloor computing system.

# New Rhone plant print models

RHONE POULENC SYSTEMS has launched a range of semi-dry plan printers available in three, five and seven lamp versions using 140w fluorescent tubes.

The three lamp version, the SD230, has two heaters and the five and seven lamp models, SD250 and SD270, incorporate three heaters.

Although the machines have a 10-minute warm-up time, they can, says the company, then

be switched to an idling position to save energy.

A new development by comparison with the company's earlier range is a facility for automatic draining and cleaning. When switched off, the machine will automatically carry out a three-cycle cleansing operation. This prevents crystallisation, a problem with other models.

The company has also repositioned the developer tank

at the rear of the machines instead of on top, thus avoiding damage to originals from spillage. Any semi-dry materials can be used.

The range is available with their own stand, but a front receiving tray standard on the 270, is an optional extra on the other two models. Prices range from £1,500 to £2,800.

Details from the company at High Street, Houghton Regis, Beds. 0582 605551.

## POINTERS

### Filter elements

FAIREY FILTRATION has introduced a new range of filter elements with a nominal five micrometre rating.

They are the disposable cartridge type elements and are designed to fit all standard Fairey filters. They are suitable, the company says, for all fluids including the high water based fluids.

Fairey believes the new elements can be used for applications calling for 10 micrometre absolute filtration, or the upgrading of an existing system without going to the high cost of one micrometre elements. More on 01-897 9041.

### Wire wrapping

STAVELEY COMPUTING of Worcester has developed a general-purpose interactive program for the preparation of control tapes for any make of semi-automatic wire wrapping machine.

The program, which will operate on any computer with a Fortran IV compiler, is menu-driven via a VDU and requires no prior computer experience in order to achieve successful results.

Wiring board geometry of standards boards, and of individual connectors that are in constant use, are stored in a Master File and may be called up whenever required.

Wiring data in either "string" or "from-to" format can be input directly from a schematic drawing and any error is detected as the information is entered.

Alternatively, output from existing CAD programs can be interfaced directly with the wire wrapping program.

Powerful editing facilities are available, eg. copy, add, change, delete, which enable alterations to data or wiring procedures to be effected quickly and new control tapes produced. More on 0905 53335.

### Small software

ICL IS marketing a version of the Paxton Business Desk software on its new DR320 small computer system.

The software is designed for small companies and covers conventional book keeping, invoicing and stock control.

It includes sales, purchase and nominal ledger for balance forward or open item operation with bank, petty cash and VAT books.

The programs are written in CIs Cobol; Paxton Computers were set up in 1979 and its Business Desk system now runs on more than 20 different computers. ICL on 788 7272; Paxton Computers on 0480 213755.

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17-18th Nov. New Gold Country Club 24-26th Nov. F&S House Hotel, Coventry  
30th Nov. 14th Dec. Moss Park Club, Harrogate

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Flex. Growth Fd	154.4	Fixed Inc.	174.4	+0.2
Expl. Inv. Fd	217.0	Managed	174.7	195.2
Flex. Bond	136.3	Money	28.8	-0.1
Flex. Bond	136.3	Overseas	23.8	+0.3
Int. Trust Fund	112.0	Property	123.9	-0.6
		CDM Compound	123.9	133.6

[illegible]





# FT SHARE INFORMATION SERVICE

## LOANS

High	Low	Stock	Price	%	Yld.	Vol.
44	57	Public Board	300	...	8.82	14.17
114	22	U.S. M.C. 1982	300	...	11.00	14.15
97	91	U.S. M.C. 1982	300	...	9.90	...

## Financial

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## Building Societies

High	Low	Stock	Price	%	Yld.	Vol.
100	95	W. & A. 1400 81	300	...	14.86	...
99	94	W. & A. 1400 81	300	...	14.86	...
98	93	W. & A. 1400 81	300	...	14.86	...

## FOREIGN BONDS & RAILS

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## AMERICANS

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## Over Fifteen Years

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## Undated

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## INT. BANK AND O'SEAS GOVT. STERLING ISSUES

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## CORPORATION LOANS

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## COMMONWEALTH AND AFRICAN LOANS

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## CANADIANS—Continued

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## BANKS AND HIRE PURCHASE

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## BEERS, WINES AND SPIRITS

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## BUILDING INDUSTRY—Continued

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## Timber and Roads

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## ELECTRICALS—Continued

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## ENGINEERING MACHINE TOOLS

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## DRAPERY AND STORES

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## FOOD, GROCERIES—Cont.

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## HOTELS AND CATERERS

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
93	85	FT 1400 81	300	...	15.51	15.96
92	80	FT 1400 81	300	...	15.51	15.96

## INDUSTRIALS (Miscel.)

High	Low	Stock	Price	%	Yld.	Vol.
101	94	FT 1400 81	300	...	15.51	15.96
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92	80	FT 1400 81	300	...	15.51	15.96

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## FOOD, GROCERIES—Cont.



## OIL AND GAS—Continued

OIL AND GAS										Continued			
Low		Stock	Price	Chg	Cv	Wt	Low		Stock	Price	Chg	Cv	
120	121	122	123	124	125	126	127	128	129	130	131	132	
133	134	135	136	137	138	139	140	141	142	143	144	145	
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per annum for each security



## Police raid Paribas offices

By David White in Paris

M. PIERRE MOUSSA, the former chairman of Banque de Paris et des Pays Bas (Paribas), the French banking and industrial holding company, was formally charged in Paris yesterday in connection with alleged illegal capital transfers. Police searched the bank's headquarters in the French capital.

M. Moussa, who resigned last month during a row about the way the bank's Swiss offshore was sold to escape nationalisation, was charged with three senior executives.

The charges involve 35,000 gold coins belonging to a client — M. Pierre Lecoq, head of an aerospace company in Toulouse — which allegedly were smuggled to Canada last year. M. Lecoq was also cited in the original proceedings but did not appear yesterday. He has said he has agreed on an out-of-court settlement with the French authorities over the case.

Three of the people charged yesterday, including M. Moussa, are cited in a second case being pressed by the Government. M. Moussa, two other directors and 5 clients are alleged to have engaged in illegal transfers to Switzerland amounting to at least FF1.1m (£97,000) each. The total was FF1.18m.

The examining magistrates in charge of the Paribas cases visited the bank's headquarters yesterday morning as the fraud squad searched the premises. Police were reported to have taken a large quantity of documents.

The gold coins, which M. Lecoq inherited during the war, are alleged to have been taken out of France via Brussels and Frankfurt, with commission for the operation being paid to Paribas's Swiss offshore.

Paribas executives have accused the authorities of vindictiveness in showing up irregularities rather than making the normal discreet settlements. In the aftermath of the nationalisation squabble.

Meanwhile, the chairman of two of the French companies earmarked for nationalisation yesterday attacked the Government's compensation terms in letters to their shareholders, agencies report.

M. Jean-Marie Leveque, head of the Credit Commercial de France, said the terms were "unjust and unacceptable." He claimed that three accountancy firms valued CCF shares at FF1.325 each, while the Government's formula valued them at FF1.16375.

The accountants' formula took into account the Government's criteria of net asset value and average profits per share but excluded the average share price component.

M. Ambroise Roux, chairman of Compagnie Generale d'Electricite, said that while the Government valued CCF shares at FF1.3415 each, international accountants said they were worth between FF1.830 and FF1.920.

## Weather

### UK TODAY

BRIGHT periods, some showers. South and Central England, S. Wales.

Cloudy with rain, clearing later. Max 12C (54F).

N. England, N. Wales, Central and S.W. Scotland, N. Ireland. Rain, easing later. Max 10C (50F).

Rest of Scotland, N.E. England. Scattered showers. Max 9C (48F).

Outlook: Colder with some night frost.

### WORLDWIDE

	Y day		Y day
	midday		midday
Algeria	C 10	London	C 8
Amsterdam	C 10	L. Ang.	F 13
Antwerp	C 10	Madrid	C 13
Belfast	C 11	Moscow	C 29
Berlin	C 10	N. York	C 13
Bombay	C 24	Paris	C 10
Buenos Aires	C 10	Rome	C 13
Calcutta	C 10	S. Africa	C 13
Cardiff	C 10	Taipei	C 13
Cebu	C 10	Tokyo	C 13
Dublin	C 10	W. Africa	C 13
Hong Kong	C 10		
London	C 10		
Lyons	C 10		
Manila	C 10		
Mexico	C 10		
Moscow	C 29		
New York	C 13		
Osaka	C 13		
Paris	C 10		
Rangoon	C 10		
San Francisco	C 10		
Seoul	C 10		
Singapore	C 10		
Sourabaya	C 10		
Taipei	C 13		
Tokyo	C 13		
W. Africa	C 13		
Yokohama	C 13		

C-Cloudy, F-Fair, R-Rain, S-Sunny, S-Snow, T-Thunder.

## EEC deadlock on textiles

BY GILES MERRITT IN BRUSSELS

THE EEC Council of Ministers meeting in Brussels yesterday again failed to reconcile the differences of member states over how to deal with low-cost textile imports.

The EEC now risks not being party to a new multi-fibre arrangement (MFA), which controls textile trading between developing and industrialised countries.

Final negotiations to replace the MFA expiring at the end of the year with one to run until 1986, will start in Geneva on next Wednesday.

The EEC Council will hold a further emergency session on Tuesday. Failure to agree a common position then could provoke serious international

trade frictions involving the U.S.

There is little optimism in Brussels that EEC member states will be in a position by Tuesday to agree a negotiating mandate for the European Commission, which will represent the EEC at Geneva.

Some EEC states are demanding a protectionist deal under the new arrangement. These are France, the UK, Italy and — to a lesser extent — Greece.

The firmest position is being taken by France, which yesterday threatened unilateral safeguards in the event of a comparatively liberal MFA.

The remaining EEC states, headed by West Germany, support a more liberal negotiating mandate, as proposed by

the Commission and which generally is considered to be more true to the original aims of the MFA.

The gap between the two positions on textile imports from 28 developing countries seemed yesterday to have narrowed little since the EEC states were last deadlocked in the council at Luxembourg on October 27.

The European Commission's external relations officials were required yesterday to produce fresh proposals which would establish common ground between member states, but these too failed to produce agreement.

Textiles experts last night could not foresee any compromises which might reconcile the extreme French position with

that of West Germany.

The EEC is the most important single participant in the MFA. If it produces a common position it can expect to secure the textile exporting countries' agreement in return for comparatively minor concessions.

Failure to take part in the MFA renewal negotiations could mean that the 28 textile exporting countries will adopt draft proposals put forward by the U.S. for a liberalised MFA.

The developing countries may attempt to retaliate against the more protectionist EEC states by switching or even cancelling capital equipment projects.

A U.S. diplomat pointed out yesterday: "They can always do their shopping in Tokyo or Texas."

## Money supply up again but State borrowing on target

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE MONEY SUPPLY rose sharply again last month, partly because of the continued buoyancy of bank lending to the personal sector. But Government borrowing appears broadly on target.

The Bank of England estimates that sterling M3, the broad measure of money which includes bank lending, rose between 1½ and 1½ per cent in the five weeks to October 21.

This suggests the increase in sterling M3 in the past 12 months has been about 18 per cent. The money supply is still distorted by the effects of the civil servants' strike, and the Bank says it is not possible yet to discern the underlying trend.

It seems increasingly likely that the growth of sterling M3 will overshoot the target range set in the Budget by a considerable margin.

This was for a 6 to 10 per cent annual growth rate in the 14 months to April, which would imply that between February 1981 and April 1982 the money supply should grow no more than 11.2 per cent.

But the money supply has already grown 12.5 per cent since February, so a small contraction would be necessary in the rest of the financial year if it was to remain on target.

Officials believe the unwinding of the effects of the Civil Service dispute is likely to have a restraining effect on the money supply growth as the backlog of tax is paid to the Exchequer. It is extremely difficult to estimate this precisely.

Lending to the private sector by the clearing banks rose in the month to £873m, which the banks say suggests a seasonally-adjusted rise of £400m. This would imply that the rise in

bank lending to the private sector remains at a high level.

Clearing bank lending to the private sector has risen by about 15 per cent in 12 months.

The effects of the Civil Service strike also continues to distort the Central Government Borrowing Requirement, which rose to £9,244m in the seven months to October, compared with the target figure of £11,550m for the full financial year.

The Treasury estimates that £50m was added to borrowing by the non-collection of tax during the dispute. About £5.5bn of revenue is reckoned to be still outstanding as a result of the dispute, and about £4.5bn relates to the current financial year.

The Treasury says nearly £1bn of debt would have been repaid in October but for the effects of the strike. In the event the net repayment was £389m.

## Battle over Hedderwick business

BY CHRISTINE MOIR

MR MARTIN FIDLER, the Stock Exchange's Official Assignee, and Quilter Goodison, the stockbroking firm headed by Mr Nicholas Goodison, chairman of the Stock Exchange, will shortly begin what is likely to be a protracted battle over the £30m private client business of Hedderwick Stirling Gruber, the stockbroking firm which collapsed in April.

Since Hedderwick's collapse, Quilter, which was due to take over Hedderwick, has picked up about 80 per cent of Hedderwick's private client business.

Mr Fidler, acting as Hedderwick's liquidator, believes that Quilter should pay Hedderwick a "significant" price for the business.

In late September, he wrote to Quilter outlining three possible values for which a price might be hammered out. So far, he has had no acknowledgement of his letter from the firm.

Yesterday, however, a spokesman for Quilter said: "We will be replying very shortly to Mr Fidler's letter. We will contest his claim and it will be settled either by custom or law."

The issue is a difficult and

potentially embarrassing one for Quilter. It had been due to take over Hedderwick on April 13 and so far advanced were the merger arrangements that letters had been sent to Hedderwick's 6,000 clients recommending that they transfer their business to Quilter which would be absorbing most of the Hedderwick staff.

Unfortunately, the merger was aborted at the last minute when Hedderwick was "hammered" on the Stock Exchange after its bankers refused to honour £1.85m of cheques for gilt-edged dealings on Friday April 10.

Since then, however, the bulk of Hedderwick's clients have transferred to Quilter, which has also taken on about 30 of Hedderwick's staff and six former partners to handle the business.

Had the merger gone through, the value of the private client business would simply have formed one factor in the negotiations over the positions offered to Hedderwick's directors.

Now it will have to be assessed separately. City

accounting firms yesterday were unable to think of any precedent and feared that valuing the business could be immensely complicated.

One method favoured by several stockbroking firms would be to arrive at a conservative estimate of a proportion of expected commissions from discretionary clients and those with a long relationship with Hedderwick, minus the administration costs. That could be worth over £800,000.

Quilter would also be entitled to deduct the costs of the abortive merger.

However, it was not clear yesterday whether Quilter would admit any liability to Hedderwick.

Meanwhile, Mr Fidler has begun paying out the first dividend of 45p to Hedderwick's creditors, the largest of which is the Stock Exchange Compensation Fund which compensated clients caught in the crash. A further 15p dividend could be expected in the new year and, ultimately, Hedderwick is expected to meet its liabilities in full.

## Northern Foods calls for £42.7m

BY IAN RODGER

NORTHERN FOODS yesterday launched a £42.7m rights issue to its shareholders at 126p per share, continuing this year's record flow of such offers.

It is the first big issue since Fosco Minopri called for £25.1m in mid-September. In the subsequent stock market slump a few rights issues were not fully subscribed, although Fosco's squeezed through.

The shares of another food group, Avana, jumped 18p to 265p, on news of Northern's rights issue. In September, Northern raised its stake in Avana to 20.5 per cent. Yesterday, however, Mr Jack Clayton, finance director of Northern, dismissed speculation that it might make a full bid.

Avana shares eased 8p to close at 255p. Northern's shares fell 10p to 146p.

Northern's rights issue—the group's first since a one-for-two offer in October 1975 at 25p—is aimed at raising funds to finance expected internal expansion and acquisitions.

The directors estimated that the group's profits in the year to September 1981 amounted to £34m before profit-sharing and tax, compared with

£31.56m. They intend to recommend a final dividend of 3.2p—making a total of 5p, compared with 4.4p. No profit or dividend forecasts were offered for the current year.

The rights issue is on the basis of one new share for every five held on November 2. Dealings are expected to begin on November 11 and the final date for acceptances is December 2.

The issue has been underwritten by N. M. Rothschild and Sons and brokers to the issue are Cazenove and Sprague Kemp-Gee.

## Tanker

been about 3-1 in favour of the offer.

The key factor in the BP decision, again thought likely to be crucial, is that of productivity payments, which are considerably higher than those paid by the other companies.

A payment of £24 is added to a basic rate of £113.50 for a total of £137.50. BP believes the offer could result in potential average earnings of £217.

In contrast, Esso makes no productivity payment and this is thought likely to increase the militancy of its drivers. Texaco and Shell pay £18 for a total of £131.50.

## Thatcher Continued from Page 1

Thatcher made it clear that the Government will not initiate any moves to include MPs other than ministers in the present inter-governmental contracts.

She referred to the existing Anglo-Irish parliamentary group of MPs and said they might wish to expand and broaden their contacts.

Indeed, she hoped the idea would be taken up. But the Government would not intervene.

However, she emphasised that there would be room for contact between Northern and Southern Irish representatives within the new advisory com-

mittee on economics, social and cultural co-operation, which will be set up as an adjunct to the new council.

"I hope that this committee will have a wide membership, representative of a broad cross-section of ordinary people and organisations with interests in this country and in the Republic of Ireland," she said.

In Dublin yesterday, the last remnants of bi-partisanship in Ireland's policies on Northern Ireland disappeared as Mr Charles Haughey, leader of the Opposition, repeated his criticism of the agreement to set up an inter-governmental co-operative council.

## U.S. ruling against Cavenham stores chain

By Ian Hargreaves in New York

GRAND UNION, the U.S. supermarket chain owned by Sir James Goldsmith's Cavenham Group, has been ordered to sell the Colonial Stores chain it bought for \$114m (£60.32m) in 1973.

Mr Ernest Barnes, an administrative law judge of the Federal Trade Commission, said after a two-year investigation that the merger had restricted competition in the South Eastern U.S. The region is one of the more profitable areas of the country for supermarket operators because of its growing population.

The judge said if Grand Union had not bought Colonial Stores it might have expanded into the South-east on its own account and so increased competition in the region. There was also some direct market overlap, as both Grand Union and Colonial had stores in Virginia and Florida.

Grand Union said it planned to request an immediate review of the case, which will be carried out by the full Federal Trade Commission. The company was confident it would prevail because its entry into the South-east market had increased rather than lessened competition.

If the full FTC review goes against Grand Union, the company will have to sell Colonial Stores to a buyer approved by the commission. It will be barred for 10 years from making further acquisitions in the food retailing field without prior FTC approval.

Grand Union operates 830 stores throughout the U.S. of which 300 are Big Star units, as the Colonial units are called — compared with 378 at the time of the merger. The company would not say what proportion of its sales and income the Big Star stores account for.

A forced sale would be a serious blow for Grand Union, whose own stores are concentrated in the more competitive north-eastern part of the U.S. Recent tough price competition has spread into several markets where margins had been very comfortable, reducing earnings at several supermarket companies.

Grand Union's own first-quarter earnings, covering the three months to July 18, were \$8.46m on sales of \$1.28bn, compared with earnings of \$8.45m on sales of \$1.05bn a year before.

These results included the effects of Grand Union's recent acquisition of Weingarten, a Houston-based food store chain.

## Tea strike

working week shows no sign of the promised flexibility.

National union-management talks over how the shorter working week should be funded broke down last Thursday. The company decided to go ahead with plans to reduce the "relaxation allowance" for things such as tea breaks, subject to negotiations at plant level.

Mr Ken Cure, AUEW executive council member for the West Midlands, said that the company hoped that a "softly softly" catchee monkey" approach would have brought in the changes without a response from the workforce.

"Unfortunately, I believe they have now found that they have got hold of King Kong."

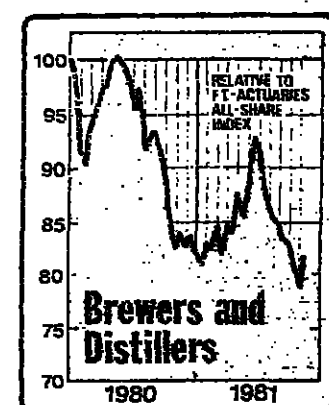
Mr Geoff Armstrong, BL's industrial relations director, told Mr Cure yesterday that the company would not reconsider the reduction in the relaxation allowance.

It is understood that no further meetings are planned at national official level. At Loughborough even before the company implemented the planned 11-minute cut in relaxation time to 40 minutes, a day, 1,000 men on the Metro and Mini night-shift assembly walked out.

## THE LEX COLUMN

# Testing times for the CU

Index fell 8.2 to 502.7



enough performance in the UK was offset by a decline at Bluebird, the product of destocking, high U.S. finance costs and an uncomfortable stage of the hog cycle. Things are now beginning to come right in America, but the experience at home is rather patchy.

Even if trading in the current year is not exactly thrilling, Northern in its present shape should produce some increase in earnings per share. On an ex-rights, ex-dividend price of 146p, the prospective p/e is around 14 and the well-known yield is over 5 per cent. Whether Northern can keep up its recent pace of growth through acquisition must be open to question, but on its record few companies can have more justification for raising new equity.

## Whitbread

Whitbread continues to cut overheads but not fast enough to compensate for a sharp fall in volume sales. UK beer production dropped around 7½ per cent in the 12 months to August, and with Whitbread emphasising gross margin more than most, the fall in its own volume was rather greater.

So net trading margins have been squeezed slightly and pre-tax profits have probably risen only because of a restatement of operational costs, which are now taken below the line. The reported figures show a rise to £35.5m from £35.5m in the half year to August. Whitbread eliminated about 600 jobs in the latest six months, representing a gross annual saving of maybe £5m, and there are more redundancies to come. The reorganisation will make Whitbread a leaner animal but the benefit of the Chiswell Street

sale is now coming to an end and the pressure on cash flow will become more pronounced. The interest charge could rise to around £9m in the second half, when Whitbread will be struggling to match a very strong period in the previous year. The measure increase (the interim dividend contribution to yesterday's 3p fall in share price to 138p. The share yield 6.6 per cent on a 7½p dividend.

## De La Rue

For a supposed growth stock De La Rue turned in a uncomfortable set of interim figures yesterday, showing a 27 per cent drop in pre-tax profits to £101. Not surprisingly, the share price took a tumble—down 31 to 807½—to produce a yield of 5 per cent.

But the decline is attributable wholly to a turnaround at Caxfield Electronics from a £1.3 profit to a loss of £5.7m. The cause has been the clumsy introduction of a new range of Magnascans — scanners for colour printing — which dried demand for the older generation. So the figures may represent only a hiccup in the company's progress, particularly since the order book has rebounded to the high levels of 1979 and 1980. The introduction of the laser-driven new bank note sorting machine has also gone well. Meanwhile the basic security business continues to move ahead strongly. The pre-tax outcome for the year may exceed £30m, again £33m, with a significant boost in prospect for 1982.

## Markets

The gilt-edged market's greedy consumption of 1½ per cent on Monday produced a nasty bout of indigestion yesterday; not all the pu chasers of this 10-year bond seen keen to hang on until Friday, when a 705m call due. The large rise in sterling M3 in the month to mid-October—1½ per cent or slightly more, according to the Bank of England—taken together with £380m repayment of cent government borrowing calendar October confirms the impression of a sharp swing into surplus in the Government's finances during the month. Public expenditure believe it or not, below budget but the banking figures show continuing buoyancy in personal sector credit demand despite the sharp rise in rates.

## ADVERTISEMENT

## NEWS REVIEW

## BUSINESS Ferranti expands in U.S.A.

Ferranti is expanding its U.S. electronics operations through two companies specialising in semiconductor packaging and technology. The companies, Curtis Associates Inc. and Spectrum Ceramics Inc., both of San Diego, join existing subsidiary Interdesign Inc. in the Ferranti California Group.

## Bus controller

British Aerospace Brough Division has ordered three laboratory versions of the military standard 1553B Adaptive Bus Controller from Ferranti Computer Systems Ltd.

They will be incorporated in an advanced Avionic Systems Demonstrator Rig used to evaluate systems for the next generation of British Aerospace combat aircraft.

## Briefly . . .

Ceramic to metal seal products from Ferranti Electronics now include electrical feedthroughs, isolators, cable terminations and sapphire windows.

Two Marine Traveler boat hoists will be delivered by Ferranti Engineering to the Ministry of Equipment in Tunisia within the next few weeks.

## NAVY Mine sweeping

Two Ferranti Mine Counter Measures Control Systems are already at sea with the Royal Navy in the "Hunt" class minesweepers HMS Green and HMS Ladbroke, which feature wholly Glass Reinforced Plastic (GRP) hulls.

Two more from the same order are due for shipping, ahead of schedule, to the Admiralty's Land Degaussing Range at Portland, Dorset, for strict magnetic field strength tests before installation on board minesweepers HMS Cottismore and HMS Cattistock, which are at present being built.

## AMATEUR SATELLITE Microprocessor in space

When the University of Surrey's Amateur Satellite (UOSAT) was successfully launched from the Western Test Range, Vandenberg, California last month it put a Ferranti F100-L microprocessor into orbit for the first time.

The onboard Ferranti F100-L forms the processing heart of a module which will conduct a range of experiments including the evaluation of LSI CMOS memory technology in a space environment. The device also provides a backup that can, if required, replace certain functions normally carried out by the primary satellite computer.

Additionally the F100-L controls the recording and processing of other onboard experimental telemetry data during UOSAT's orbit ready for later onward transmission to an available earth station.

The bipolar F100-L is ideally suited for these real-time processing operations in space, with its ability to give a reliable and consistent operation under the most severe environmental conditions. It has already been selected for a large range of civil and military hard environmental applications covering ships, missiles, submarines, aircraft, tanks and engine control systems.

## The good news is FERRANTI Selling technology